



# TE TAUĀKĪ O NGĀ TŪMANAKOHANGA WHAKATUTUKI

## STATEMENT OF PERFORMANCE EXPECTATIONS

### 2023-2024

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## NGĀ KAI O ROTO CONTENTS

TE TAUĀKĪ O TE HAEPAPA MŌ TE TAUĀKĪTANGA O NGĀ TŪMANAKOHANGA WHAKATUTUKI	4
STATEMENT OF RESPONSIBILITY FOR THE STATEMENT OF PERFORMANCE EXPECTATIONS	5
TE HOROPAKI E TĀRAI ANA I TŌ MĀTOU WHAIHUA	6
THE CONTEXT THAT SHAPES OUR PERFORMANCE	7
TE ANGA RAUTAKI A HERITAGE NEW ZEALAND POUHERE TAONGA	10
HERITAGE NEW ZEALAND POUHERE TAONGA STRATEGIC FRAMEWORK	11
KA PĒHEA TĀ MĀTOU INE I TE WHAIHUA MAHI AHUMONI-KORE	12
HOW WE MEASURE OUR NON-FINANCIAL PERFORMANCE	13
WHAKAPUAKANGA WHAKATAUNGA	28
DISCLOSURE OF JUDGEMENTS	29
TE PŪRONGO TAHUA PŪTEA	30
FINANCIAL REPORT	30
MATAPAE TAUĀKĪ PUTEA 2023-24	30
PROSPECTIVE FINANCIAL STATEMENTS 2023-24	30
TAUĀKĪTANGA MATAPAE MŌ NGĀ MONI WHĀNUI, I WHIWHI, I WHAKAPAU RĀNEI	32
PROSPECTIVE STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE	32
TAUĀKĪTANGA MATAPAE MŌ TE TŪRANGA AHUMONI	33
PROSPECTIVE STATEMENT OF FINANCIAL POSITION	33
TAUĀKĪTANGA MATAPAE MŌ NGĀ NEKENEKEHANGA TŪTANGA	35
PROSPECTIVE STATEMENT OF MOVEMENTS IN EQUITY	35
TAUĀKĪTANGA MATAPAE MŌ NGĀ KAPEWHITI	36
PROSPECTIVE STATEMENT OF CASH FLOWS	36
TAUĀKĪTANGA MATAPAE MŌ NGĀ KAUPAPA HERE KAUTE	38
PROSPECTIVE STATEMENT OF ACCOUNTING POLICIES	38

## TE TAUĀKĪ O TE HAEPAPA MŌ TE TAUĀKĪTANGA O NGĀ TŪMANAKOHANGA WHAKATUTUKI

I runga anō i te Crown Entities Act 2004 me te FRS – 42, Prospective Financial Statements, ka tauākī te Poari me te tari o te Pouhere Taonga:

Kei te Poari me te rōpū whakahaere o Te Pouhere Taonga te haepapa mō te whakarite i te Tauākītanga o ngā Tūmanakohanga Whakatutuki, Tauākītanga Pūtea Matapae hoki, tae ana ki te tika o ngā matapae kei tōna pūtake, me ngā whakataunga o roto.

Ka whakahoungia te Tauākītanga o Ngā Tūmanakohanga Whakatutuki (SPE) me ngā Tauākītanga Pūtea Matapae i runga anō i te herenga o wāhanga 139 o te Crown Entities Act 2004 kia whakaritea tētahi SPE i te tīmatanga o ia tau pūtea.

Kia huri atu ngā kaipānui o tēnei SPE ki tā Te Pouhere Taonga Tauākītanga Whakamaunga Atu 2020-2024 mō te horopaki rautaki i reira whakawhanakehia ai tēnei puka.



*Marian L. Hobbs*

**Hon Marian Hobbs**

Chair Heritage New Zealand Board  
Tiamana o te Poari o te Pouhere Taonga

30 June 2023



*John Clarke*

**Tā John Clarke KNZM CNZM**

Chair Māori Heritage Council  
Tiamana o te Kaunihera Māori o te Pouhere Taonga

30 June 2023

## STATEMENT OF RESPONSIBILITY FOR THE STATEMENT OF PERFORMANCE EXPECTATIONS

In accordance with the Crown Entities Act 2004 and FRS – 42, Prospective Financial Statements, the Board and the management of Heritage New Zealand Pouhere Taonga hereby state that:

The Board and the management of Heritage New Zealand Pouhere Taonga have been responsible for the preparation of these Statement of Performance Expectations and Prospective Financial Statements, including the appropriateness of the assumptions underlying them and the judgements used therein.

The Statement of Performance Expectations (SPE) and Prospective Financial Statements will be updated in accordance with section 139 of the Crown Entities Act 2004 obligation to prepare an SPE at the start of each financial year.

Readers of this SPE are referred to the *Heritage New Zealand Pouhere Taonga Statement of Intent 2023-2027* for the strategic context in which this document has been developed.



A handwritten signature in black ink that reads "Marian L. Hobbs".

**Hon Marian Hobbs**

Chair Heritage New Zealand Board  
Tiamana o te Poari o te Pouhere Taonga

30 June 2023



A handwritten signature in black ink that reads "John Clarke".

**Sir John Clarke KNZM CNZM**

Chair Māori Heritage Council  
Tiamana o te Kaunihera Māori o te Pouhere Taonga

30 June 2023

## TE HOROPAKI E TĀRAI ANA I TŌ MĀTOU WHAIHUA

Kei roto i te horopaki matua mō tō mātou tutukitanga 2023-24 ko:

- tā mātou Tauāki Whakamaunga Atu 2023-2027 ('SOI')
- te Reta Kawatau a tō mātou Minita
- te whakaoratanga i te Kowheori-19 me ngā pāpono huarere nui o te Ika-a-Māui ki te raki, inarā ko ngā huripari ko Hale rāua ko Gabrielle
- te whakamahere me te whakahaere i ngā pānga o ngā whakahou o te kāwanatanga
- te whakawhanake tonu o te rōpū.

### NGĀ TUMU ME NGĀ WHĀINGA TŌMUA

Kua whakamāramatia i tā mātou SOI, ko te tumu mō tō mātou rōpū ko te pātuitanga o te Tiriti o Waitangi; Tapuwae<sup>1</sup> – te tirohanga whakamua o te Kaunihera Māori o Te Pouhere Taonga mō ngā taonga tuku iho Māori; te Heritage New Zealand Pouhere Taonga Act 2014; me tō mātou tirohanga whakamua hei rōpū, *Tairangahia a tua whakarere; Tātakihia ngā reanga o āmuri ake nei - Honouring the past; inspiring the future.*

Ā mātou whāinga matua rautaki e rima, ko te:

- whakauru i Te Tiriti o Waitangi ki ngā wāhanga katoa o te mahi
- mārāma ki ngā whāinga tōmua o te Tangata Whenua
- whakaora me te tiaki i ngā wāhi tuku iho hira, ngā whaitua ahurea hoki
- whakakaha i ngā honohono mā te whakawhanake i te whakapono, te whakaute, me te whakawhirinaki o ngā rōpū e mahi ana ki tō mātou taha
- tū hei rōpū arataki mō te whakahaere auaha, me te whai take hoki.

### MINISTER'S LETTER OF EXPECTATIONS

Kei roto i ngā tohutohu mō mātou hei rōpū nā te Minita Tuarua mō ngā Toi, Te Ahurea me ngā Taonga Tuku Iho hei tūmanakohanga mā mātou, ko:

- te mahi tahi me te Manatū Taonga mō ngā take tōmua, ā, te mahi tahi me te tautoko i ngā tari ā-motu, ā-rohe me ngā rōpū kei waho o te kāwanatanga ki te whakapiki ake i te pānga o ā mātou kaupapa, tae ana ki te tāpae ki ngā otinga taonga tuku iho o aua rōpū, tari rānei
- te whakaū, kia kōkiri tonu i te tautohu me te penapena i ngā taonga tuku iho Māori, mā ngā pātuitanga ki ngā iwi, ki ngā hapori hoki
- te kōkiri tonu ki te whakaū i te whakauru o te kanorau o ngā taonga tuku iho o Aotearoa ki roto i te Rārangi Kōrero, ki te whakapiki i te kaha whakapāpā, te mārāma hoki o te marea ki ō tātou taonga tuku iho kanorau (tae ana ki te whakarato i te Tohu Whenua)
- te whakaū i ngā tukanga kōwhiri pakari mō te hoko mai me te hoko atu o ngā rawa kia hāngai ki te 2015 Statement of General Policy a HNZPT: Heritage New Zealand's Properties
- te kawē tonu i tā mātou hapahapai, kia rātoia te wāhi e pai ai mō ngā taonga tuku iho kei ngā ture me ngā kaupapa here o te kāwanatanga ā-rohe, ā-motu hoki
- te whakawhanake anō me te ū ki te mahere wā roa mō ngā rawa, kei roto ngā taipitopito utu mō ngā kaupapa whakatū me te whakatika rawa kua maheretia, tae ana ki ngā mahi penapena.

### TE WHAKAORATANGA I TE KOWHEORI-19 ME NGĀ PĀPONO HUARERE NUI

Nā te Kowheori-19 me ngā pāpono huarere nui inātata nei he pānga nui rawa, heoi anō he tino rerekē te pānga o tēnā, o tēnā ki tā mātou mahi. I ngā tau tata nei, kua kaha whakahekea tō mātou āhehi ki te whakapāpā atu ki te hapori, nā te Kowheori-19 te take, nā reira hoki, kua heke te tata o ngā manuhiri kua tae mai ki ō mātou wāhi. I te mimiti haere o te urutā, ko te tūmanako, ka āta hokihoki mātou kia pērā te kaha ki ngā tau i mua i te Kowheori, heoi anō, ko te mahi mō te tau 2023-24 he whakaora anō, he whakapāpā anō hoki.

I ēnei wā tonu, ka kite mātou i te piki o te popono kia āwhina ai mātou i te whakaoranga anō i ngā pāpono huarere whakamōtī o te Ika-a-Māui, inarā ko ngā raru kua pā mai ki ngā marae me ngā urupā. Te āhua nei, ka taumaha ngā tonono mō te tohutohu e pā ana ki ngā taonga tuku iho, ngā whakaetanga mana mātāi whaipara, ngā pūkenga penapena ā-ringa hoki.

<sup>1</sup> Tapuwae, Nā te Kaunihera Māori mō te Pouhere Taonga Māori: te tauāki a te Kaunihera Māori mō ngā taonga tuku iho Māori, Heritage New Zealand Pouhere Taonga, Kohitātea 2017

## THE CONTEXT THAT SHAPES OUR PERFORMANCE

The key context for our performance delivery in 2023-24 comprises:

- our Statement of Intent 2023-27 ('SOI')
- our Minister's Letter of Expectations
- recovery from Covid-19 and severe weather events in the North Island, notably Cyclones Hale and Gabrielle
- planning for and managing the impacts of government reform
- continuing organisational development.

### FOUNDATIONS AND PRIORITIES

As outlined in our SOI, the foundations for our organisation comprise Te Tiriti o Waitangi – Treaty of Waitangi partnership; Tapuwae<sup>1</sup> – the Māori Heritage Council vision for Māori Heritage; the Heritage New Zealand Pouhere Taonga Act 2014; and our organisational vision: *Tairangahia a tua whakarere: Tātakihia ngā reanga o āmuri ake nei: Honouring the past; Inspiring the future.*

Our five strategic priorities are to:

- infuse Te Tiriti o Waitangi into all areas of work
- understand the priorities of tangata whenua
- conserve and protect important heritage places and cultural landscapes
- strengthen relationships by building the trust, respect and confidence of those who we work with
- lead as an innovative and effective organisation.

### MINISTER'S LETTER OF EXPECTATIONS

The entity direction provided for us by the Associate Minister for Arts, Culture and Heritage includes the following expectations, for us to:

- collaborate with Manatū Taonga on priority matters, and collaborate with and support other central, local and non-government agencies to maximise the impact of our initiatives, as well as contributing to those agencies' outcomes for heritage
- ensure there is continued progress on the identification and conservation of Māori heritage, in partnership with iwi and communities
- continue progress towards ensuring the New Zealand Heritage List/Rārangi Kōrero is appropriately representative of the diversity of New Zealand heritage so people can engage with and be aware of our diverse heritage (including through the delivery of Tohu Whenua)
- ensure there are robust processes in place for considering property acquisitions and disposals that align with HNZPT's 2015 Statement of General Policy: Heritage New Zealand's Properties
- continue to advocate for adequate provision for historic heritage in central and local government legislation and policies
- re-develop and maintain a long-term capital plan detailing expected costs of planned capital works and maintenance, including conservation work.

### RECOVERY FROM COVID-19 AND SEVERE WEATHER EVENTS

Both Covid-19 and the recent severe weather events have significant, though very different, impacts on our work. Over recent years Covid-19 has significantly reduced our ability to engage with the public and reduced visitor numbers to our properties. As the pandemic recedes, we anticipate a gradual return to pre-Covid levels of activity, although 2023-24 remains a year of recovery and re-engagement.

At the same time, we anticipate increased demand for our assistance in recovery from the wreckage wrought by severe weather events in the North Island, especially damage to marae buildings and ūrupa. We anticipate a heavy demand for heritage advice, emergency archaeological authorities and practical conservation expertise.

<sup>1</sup> Tapuwae, Nā te Kaunihera Māori mō te Pouhere Taonga Māori: The Māori Heritage Council Statement on Māori Heritage, Heritage New Zealand Pouhere Taonga, January 2017.

**TE WHAKAMAHERE ME TE WHAKAHAERE I NGĀ PĀNGA O NGĀ WHAKAHOUHOU O TE KĀWANATANGA**

Kua marohitia e te Kāwanatanga tētahi tino whakahou o ngā whakahaere mō te taiao. Ko tētahi wāhanga o ngā whakahoutanga o ngā whakahaere rawa, kua whakaurua te Natural and Built Environment Bill, me te Spatial Planning Bill, ā, kei te whakarite ki te whakauru i tētahi Climate Change Adaptation Bill. Ka hiahia hoki te kāwanatanga ki te whakahou i ngā tukanga whakahaere i te wai, ā, kei te whaiwhakaaro hoki ki te whakahou i te kāwanatanga ā-rohe. Ā te tākiritanga o ēnei whakahou, me arotake pea mātou i ā mātou urupare ki ngā hurihanga tonono mō ā mātou ratonga.

**TE WHAKAWHANAKE TONU O TE RŌPŪ**

Kua ū te Pouhere Taonga ki te whakawhanake tonu hei rōpū. Kei roto i ngā aronga matua mō 2023-2024, ko te whakakaha tonu i te whakahaere rawa tae ana ki tō mātou mahere rawa wā-roa, e whakaatu ana i ngā utu e matapaetia mō ngā kaupapa whakatū, whakatika rawa hoki. Ka whakakaha hoki tō mātou tū hei kaiārahi i ngā mahi ki te whakauru i ngā wāhi ahurea hirahira o Aotearoa e tika ana ki te UNESCO World Heritage List.

**HE AHA NGĀ MEA E TUKU AI MĀTOU, ME PĒHEA TŌ MĀTOU AROTAKE I TE TUTUKITANGA, TŌ MĀTOU WĀWĀHI I NGĀ RAUEMI HOKI**

Kei te hoahoa e whai ake nei, e whakaaturia ana tō mātou whaihua mahi ahumoni-kore mō ō mātou whāinga matua rautaki e rima.

Kotahi te kohinga putanga ahumoni o Heritage New Zealand Pouhere Taonga, ko te 'Management of Historic Places' nō te Tuari Pūtea 'Toi, Ahurea me ngā Taonga Tuku Iho'. Kei te hoahoa kei raro nei, e whakaaturia ana tō mātou tohatoha i ēnei tuari pūtea - ki ngā wāhanga ratonga whānui e toru: ko te mātauranga taonga tuku iho, te whakapāpā taonga tuku iho, me te penapena i ngā taonga tuku iho. Kei ngā whārangi 30–43 ngā tauāki pūtea whai taipitopito



## **PLANNING FOR AND MANAGING THE IMPACTS OF GOVERNMENT REFORM**

The Government has proposed fundamental reform of environmental management. As part of resource management reforms, it has introduced the Natural and Built Environment Bill and the Spatial Planning Bill and intends to introduce a Climate Change Adaptation Bill. It also intends to reform the ways in which water is managed and is considering local government reform. As these reforms unfold, we may need to assess how we respond to the changing demands for our services.

## **CONTINUING ORGANISATIONAL DEVELOPMENT**

Heritage New Zealand Pouhere Taonga is committed to ongoing organisational development. Focus areas for 2023-24 include further strengthening asset management, including our long-term capital plan detailing the expected costs of capital works and maintenance. We will also strengthen our leadership role in progressing inscriptions on the UNESCO World Heritage List for New Zealand's eligible cultural heritage sites.

## **WHAT WE WILL DELIVER, HOW WE WILL ASSESS OUR PERFORMANCE AND ALLOCATE RESOURCES**

The following diagram shows how we assess our non-financial performance against our five strategic priorities.

Heritage New Zealand Pouhere Taonga has one financial output class: the Vote Arts, Culture and Heritage appropriation 'Management of Historic Places'. The following diagram shows how we allocate this appropriation across three broad service delivery areas: heritage knowledge, heritage engagement and heritage conservation. Our detailed financial statements are presented on pages 30–43.

## TE ANGA RAUTAKI A HERITAGE NEW ZEALAND POUHERE TAONGA

## TE WHAKAURU I TE TIRITI O WAITANGI KI NGĀ WĀHANGA KATOĀ O TE MAHI

NGĀ WHĀINGA MATUA RAUTAKI	NGĀ HUA RAUTAKI <b>TE AHUNGA HUA RAUTAKI</b> Te āpōpō ka ahu mai i Te Tiriti o Waitangi Te whakapāpā me te toronga whaihua He kōrero whakahohe, hei tūhonohono i te tāngata ki ōna wāhi Ka ū tonu ka whakakaha tonu hei rōpū toitū	Tohu Tutukitanga Mahi (KPI) (tirohia ngā whārangi 12–28)	Momo huaputa ahumoni*
Kia mārama ki ngā whāinga tōmua o te tangata whenua	<b>NGĀ TUKUNGA IHO MĀORI, TE TIRITI O WAITANGI, TAPUWAE</b> • Ka tuku i te tukanga whakapāpā pakari ki te tangata whenua, mō rātau anō hoki • Ka rato i te penapena Mātauranga Māori	1 2	Te whakapāpā Te Mātauranga, te Whakapāpā me te Penapena
Te whakaora me te tiaki i ngā wāhi tuku iho hira, ngā whaitua ahurea hoki	<b>NGĀ HERENGA TURE</b> • Ngā herenga o te Heritage New Zealand Pouhere Taonga Act 2014 – ngā rārangi kōrero, ngā whakaaetanga mana mātai whaipara, me te whakahaere i ngā taonga whenua tuku iho • Kia miramira te horopaki taonga tuku iho Māori i ngā herenga ture katoa • E whakamōhiotia ana ngā kaupapa horanga e te Ministerial Letter of Expectations, e te rautaki o te rōpū me ngā hua rautaki, e ngā uiuinga me ngā tirohanga hoki	3,4,5,6,7,8,9, 10,18,19  3,4  11,12,15	Te Mātauranga, te Whakapāpā me te Penapena
Te whakakaha i ngā honohono mā te whakawhanake i te whakapono, te whakaute, me te whakawhirinaki o ngā rōpū e mahi ana ki tō mātou taha	<b>TE HAPAHAPAI</b> • Ka tuku i te tukanga whakapāpā pakari ki te rāngai taonga tuku iho Māori tae ana ki TPK, MCH, Te Arawhiti, Te Ara Taonga • Kia whakamahere i te hapahapai ngātahi ki te taha o ngā mema me te rāngai taonga tuku iho, kia arotahi ki te whakahou i te whakahaere rawa, te penapena me te tiaki taonga tuku iho, te urutau ki ngā hurihanga āhuarangi, te Marautanga o Aotearoa me ngā whakahou o te kāwanatanga ā-rohe • Kia waihangā i ngā angitu ako mō ō mātou wāhi, me te tautoko i ētahi atu ki te whakahua i ngā kōrero mō ngā wāhi	1  1  13,14	Te Mātauranga, te Whakapāpā me te Penapena  Te Mātauranga, me te Whakapāpā
Kia tū hei rōpū arataki mō te whakahaere auaha, me te whai take hoki	<b>POUHERE TAONGA – KIA AUAHA, KIA WHAI TAKE HOKI</b> • Te aroturuki me te ine i ngā hōtaka me ngā kaupapa matua – he uiui ā-tau (te mōhio, te ngata me te pono), mahere whakapāpā taonga tuku iho, mahere tohutohu me ngā mahere horanga taonga tuku iho • Te tuku i te hangarau mōhiohio me ngā pūnaha mōhiohio matua kia reorua, kia kākano rua hoki te aranga	15  16  17	Te Mātauranga, te Whakapāpā me te Penapena

\*Ka noho ngā momo putanga ahumoni katoa, kei te kohinga putanga 'Management of Historic Places' o te Tuari Pūtea Toi, Ahurea me ngā Taonga Tuku Iho hoki

# HERITAGE NEW ZEALAND POUHERE TAONGA STRATEGIC FRAMEWORK

## INFUSE TE TIRITI O WAITANGI INTO ALL AREAS OF WORK

STRATEGIC PRIORITIES	STRATEGIC DELIVERABLES <b>DELIVERABLE DIRECTION</b> Te Tiriti o Waitangi-based future Meaningful community engagement and outreach Active place-based story telling; connecting people to places Maintaining and strengthening a sustainable organisation	Key Performance Indicators (KPIs) (see pages 13–29)	Financial output category*
Understanding the priorities of tangata whenua	<b>MĀORI HERITAGE, TE TIRITI O WAITANGI, TAPUWAE</b> <ul style="list-style-type: none"> <li>Deliver a strong engagement process to and for tangata whenua</li> <li>Deliver Mātauranga Māori conservation</li> </ul>	1 2	Engagement Knowledge, Engagement & Conservation
To conserve and protect important heritage places and cultural landscapes	<b>STATUTORY REQUIREMENTS</b> <ul style="list-style-type: none"> <li>Heritage New Zealand Pouhere Taonga Act 2014 requirements – heritage listings, archaeological authorities and heritage property management</li> <li>Emphasise Māori heritage context in all statutory requirements</li> <li>Delivery programmes are informed by the Ministerial Letter of Expectations, the organisation's strategy and strategic deliverables, surveys and questionnaires</li> </ul>	3,4,5,6,7,8,9,10,18,19  3,4  11,12,15	Knowledge, Engagement & Conservation
Strengthening relationships by building the trust, respect and confidence of those who we work with	<b>ADVOCACY</b> <ul style="list-style-type: none"> <li>Deliver a strong engagement process with Māori heritage sector interests including TPK, MCH, Te Arawhiti, Te Ara Taonga</li> <li>Plan collective advocacy with members and heritage sector interests, with a focus on resource management reform, heritage conservation and protection, climate change and adaptation, the New Zealand Curriculum and local government reforms</li> <li>Create learning opportunities for our places and support others to deliver place-based stories</li> </ul>	1  1  13,14	Knowledge, Engagement & Conservation   Knowledge & Engagement
To lead as an innovative and effective organisation	<b>POUHERE TAONGA – INNOVATIVE AND EFFECTIVE</b> <ul style="list-style-type: none"> <li>Monitor and measure key programmes and projects – annual surveys (awareness, satisfaction and confidence), heritage engagement plans, advisory plans and heritage delivery plans</li> <li>Deliver information technology and core information systems with a bicultural and bilingual emphasis</li> <li>Maihi Karauna and E Tipu Te Waerenga implementation</li> </ul>	15  16  17	Knowledge, Engagement & Conservation

\* All financial output categories sit within the Vote Arts, Culture and Heritage output class 'Management of Historic Places'

KA PĒHEA TĀ MĀTOU INE I TE WHAIHUA MAHI AHUMONI-KORE

I tērā tau i panoni ai mātou i tō mātou huinga KPI, ki te whakaata i tō mātou rautaki hinonga. I tēnei tau e whakauru ana mātou i ngā KPI kua whakahoungia, ā, ka whakakaha hoki ki te whakaata i ō mātou kitenga i roto i ā mātou mahi i te tau kua pahure. Kei ngā whārangi 28, ka whakarārangi mātou i ngā panonitanga me ngā take i panoni ai.

WHĀINGA MATUA RAUTAKI – KIA MĀRAMA KI NGĀ WHĀINGA TŌMUA O TE TANGATA WHENUA

HUA RAUTAKI	NGĀ KPI	NGĀ INENGA	2020–2021 TŪTURU	2021–2022 TŪTURU	2022–2023 WHAKATAU TATA	2023–2024 WHAKATAU TATA	IA
HUA RAUTAKI – NGĀ TUKUNGA IHO MĀORI, TE TIRITI O WAITANGI, TAPUWAE							
<b>Ka tuku i te tukanga whakapāpā pakari ki te tangata whenua, mō rātou anō hoki</b>	1. Ka whāia tonutia tā HNZPT Mahere Whakapāpā	Kua whakahoungia, ā, kei te whakatinanahia hoki te Mahere Whakapāpā <sup>2</sup>	Kāore i te hāngai	Kāore i te hāngai	Kua eke	Kua eke	Kei te pērā tonu
<b>Ka rato i te penapena Mātauranga Māori</b>	2. He hononga mahitahi kei waenga i HNZPT me ētahi iwi, hapū, hapori rānei kua tautuhia	Te kaute o ngā kaupapa hei āhukahuka, hei penapena, hei whakapiki i te whakapāpā atu ki ngā whenua me ngā whare Maori tuku iho <sup>3</sup>	11	11	11	11	Kei te pērā tonu
Āpiti atu i tērā, kua oti i a HNZPT te arotake i te mana whakahaere o Tapuwae, Nā te Kaunihera Māori mō te Pouhere Taonga Māori: The Māori Heritage Council Statement on Māori Heritage. <sup>4</sup>							

2 Ko te tikanga o te kupu whakatinanatia, ko te whakamahi i ngā mahi kei te hōtaka mō te tau 2023–2024.

3 Ko ētahi wāhanga o te rato, he kanohi ki te kanohi, ko ētahi he matihiko.

4 Tapuwae, Heritage New Zealand Pouhere Taonga, Kohitātea 2017.

## HOW WE MEASURE OUR NON-FINANCIAL PERFORMANCE

Last year we changed our set of KPIs to reflect our organisational strategy. This year we embed the revised KPIs while making a few refinements to reflect our experience using them over the last year. On page 29 we itemise the changes and the reasons for them.

### STRATEGIC PRIORITY – UNDERSTANDING THE PRIORITIES OF TANGATA WHENUA

STRATEGIC DELIVERABLE	KPIs	MEASURES	2020–2021 ACTUAL	2021–2022 ACTUAL	2022–2023 ESTIMATE	2023–2024 ESTIMATE	TREND
STRATEGIC DELIVERABLE – MĀORI HERITAGE, TE TIRITI O WAITANGI, TAPUWAE							
Deliver a strong engagement process to and for tangata whenua	1. HNZPT Engagement Plan is being followed	Engagement Plan is up-to-date and being implemented <sup>2</sup>	N/A	N/A	Achieved	Achieved	Maintaining
Deliver Mātauranga Māori conservation	2. HNZPT has a collaborative relationship with specified iwi, hapū or hāpori	Number of projects to recognise, conserve or increase engagement with Māori built and land-based heritage <sup>3</sup>	11	11	11	11	Maintaining
In addition, HNZPT has completed a governance review of <i>Tapuwae, Nā te Kaunihera Māori mō te Pouhere Taonga Māori: The Māori Heritage Council Statement on Māori Heritage</i> . <sup>4</sup>							

<sup>2</sup> Implemented means undertaking the work scheduled for the 2023–24 year.

<sup>3</sup> Delivery is a mix of in-person and digital.

<sup>4</sup> *Tapuwae*, Heritage New Zealand Pouhere Taonga, January 2017.



WHĀINGA MATUA RAUTAKI – TE WHAKAORA ME TE TIAKI I NGĀ WĀHI TUKU IHO HIRA ME NGĀ WHAITUA AHUREA

HUA RAUTAKI	NGĀ KPI	NGĀ INENGA	2020–2021 TŪTURU	2021–2022 TŪTURU	2022–2023 WHAKATAU TATA	2023–2024 WHAKATAU TATA	IA
HUA RAUTAKI – NGĀ HERENGA TURE							
Ngā herenga o te Heritage New Zealand Pouhere Taonga Act 2014 – ngā rārangi kōrero, ngā whakaaetanga mana mātai whaipara, me te whakahaere i ngā taonga whenua tuku iho	3. Kua piki ake te maha o ngā taonga tuku iho e arohaina ana e Aotearoa kua tautohua, kua whakatairangatia hoki	Te tataua o ngā whakaurunga/ arotake o ngā whakaurunga ki te New Zealand Heritage List/ Rārangi Kōrero, National Historic Landmarks/ Ngā Manawhenua o Aotearoa me ōna Kōrero Tūturu (NHL/MAKT), me ngā Tohu Whenua	35	27	20-25	20-25	Kei te pērā tonu
Kia miramira te horopaki taonga tuku iho Māori i ngā herenga ture katoa		% o ngā whakaurunga katoa kei te Rārangi NHL/MAKT me ngā Tohu Whenua e arotia ana e ngāi Māori	23%	23%	23-25%	23-25%	Kei te pērā tonu
	4. Mā te tukanga whakaaetanga mana mātai whaipara ka puta he mōhiotio mō ngā taonga tuku iho mātai whaiparao Aotearoa	Te whakawhanake me te whakatinana i tētahi Mahere Aratohu, Uruhi, Arotake hoki <sup>5</sup>	Kāore i te hāngai	Kāore i te hāngai	Kāore i te hāngai	Kua eke	Kei te piki
Kia miramira te horopaki taonga tuku iho Māori i ngā herenga ture katoa		% o ngā whakaaetanga mātai whaipara ka hāngai ki ngā wāhi e arotia ana e ngāi Māori, i whakawhiwhia anō i ngā pūrongo mō ngā taonga tuku iho Māori <sup>6</sup>	61%	67%	46-50%	92-100%	Kei te piki
	5. Ka whakaputaina e HNZPT ngā pūrongo <sup>7</sup> mō ngā tukunga iho o Aotearoa	Te tapeke kua whakaputaina	11,602	12,126	11,723-12,957	12,318-13,614	Kei te piki

5 He inenga hou tēnei, ka whakakapi i tētahi inenga o te kaute o ngā pūrongo i whiwhi, me ērā kāore he herenga kia whiwhi, mō te tekau tau kua pahure. Mō te whakamārama o ngā take i whakatūria ai te inenga hou, tirohia tō mātou 'Whakapuakanga Whakataunga', p. 28. Ko te takune matua, ā tōna wā ka whakapiki i te tautohu kia 98%, neke atu rānei o ngā pūrongo ka whiwhi i mua i te wā oti.

6 Ka whakaatu tēnei inenga i te ōrau o ngā pūrongo mātai whaipara kua tae mai e hāngai ana ki ngā whakaaetanga mātai whaipara kua tukuna mō ngā mahinga ka whakararu pea i ngā wāhi e arotia ana e ngāi Māori. Kia mōhio ai, i te otinga ake, e kore pea ngā mahinga i raro i ēnei whakaaetanga mana e pā ki ngā wāhi e arotia ana e ngāi Māori, ki te kore e hukea ētahi wāhi pērā.

7 Pūrongo mātai whaipara me ngā pūrongo whaka rārangi kua oti.

**STRATEGIC PRIORITY – TO CONSERVE AND PROTECT IMPORTANT HERITAGE PLACES AND CULTURAL LANDSCAPES**

STRATEGIC DELIVERABLE	KPIs	MEASURES	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 ESTIMATE	2023-2024 ESTIMATE	TREND
<b>STRATEGIC DELIVERABLE – STATUTORY REQUIREMENTS</b>							
Heritage New Zealand Pouhere Taonga Act 2014 requirements – heritage listings, archaeological authorities and heritage property management	3. More of the heritage New Zealanders care about is identified and promoted	Number of new entries/reviews of entries on the New Zealand Heritage List/Rārangi Kōrero (List), National Historic Landmarks/Ngā Manawhenua o Aotearoa me ōna Kōrero Tūturu (NHL/MAKT) and Tohu Whenua	37	18	20-25	20-25	Maintaining
Emphasise Māori heritage context in all statutory requirements		% of the total List, NHL/MAKT and Tohu Whenua of interest to Māori	23%	23%	23-25%	23-25%	Maintaining
	4. The archaeological authority process results in information on New Zealand's archaeological heritage	Develop and implement a Compliance, Enforcement and Monitoring Plan <sup>5</sup>	N/A	N/A	N/A	Achieved	Increasing
Emphasise Māori heritage context in all statutory requirements		% of all archaeological authorities concerning sites of interest to Māori that result in receipt of Māori heritage reports <sup>6</sup>	61%	67%	46-50%	92-100%	Increasing
	5. HNZPT provides access to reports <sup>7</sup> on New Zealand's heritage	Total available	11,602	12,126	11,723-12,957	12,318-13,614	Increasing

<sup>5</sup> This measure is new and replaces a measure of the number of reports received, or not required, over the previous decade. For an explanation of the reasons for adopting the new measure see our 'Disclosure of Judgements', p. 29. The overall intention is to increase compliance over time to at least 98% of reports provided when due.

<sup>6</sup> This measure counts the percentage of all archaeological reports received that relate to archaeological authorities granted for works that may potentially affect sites of interest to Māori. Note that, in some instances, the work undertaken under these authorities may not affect sites of interest to Māori if no such sites are uncovered.

<sup>7</sup> Final archaeological reports and listing reports.

HUA RAUTAKI	NGĀ KPI	NGĀ INENGA	2020-2021 TŪTURU	2021-2022 TŪTURU	2022-2023 WHAKATAU TATA	2023-2024 WHAKATAU TATA	IA
HUA RAUTAKI – NGĀ HERENGA TURE							
	6. Ka whakaoti a HNZPT i ngā mahi waeture me ngā mahi tohutohu i ngā wā e tika ana <sup>8</sup>	Nui ake i te 99% kua oti i te wā e tika ana (te maha o ngā tono)	Nui ake i te 99% (1,572 ngā tono)	Nui ake i te 99% (1,514 ngā tono)	95-100% (neke atu i te 800 ngā tono)	95-100% (neke atu i te 800 ngā tono)	Kei te pērā tonu
	7. Te tatau o ngā wāhi tuku iho, kua piki te tiaki, kua heke ngā pānga kino rānei, o ngā wāhi i hapahapai ai te HNZPT kia penapenahia ngā taonga tuku iho	Te tatau o ngā wāhi i ngā tukanga hapahapai, whakahaere rawa, whakaaetanga mana mātai whaipara me ngā tukanga hoko atu i te whenua a te Karauna	520	522	380-420	380-420	Kei te pērā tonu
	8. Ka tiakina ngā whenua me ngā whare tuku iho o HNZPT	% o ngā wāhanga rawa whenua ka pupuritia kia waenga, neke atu rānei te pai o te tū	97%	97%	95-100%	95-100% <sup>9</sup>	Kei te pērā tonu
	9. Ka tautoko a HNZPT i ngā tāngata nō/kei a rātou ngā taonga tuku iho mā te National Heritage Preservation Incentive Fund	Te uara kua tukuna (tātai o ngā takuhe)	\$562,178 (21 ngā takuhe)	\$594,300 (22 ngā takuhe)	Neke atu i te \$500,000	Neke atu i te \$500,000	Kei te pērā tonu
	10. Ka mahi tahi a HNZPT rātou ko rōpū kē ki ngā kaupapa whakapāpā taonga tuku iho	Te tatau o ngā patuitanga	71	43	57-63	57-63	Kei te pērā tonu

8 Tae ana ki te hoko atu i te whenua Karauna, ngā whakaaetanga mana mātai whaipara, ā, ko te arotake i ngā tono i whakarārangihia ngā wāhi.

9 Kua mahue i tēnei whakatau tata ko te Hokitika Government Building, inātata nei kua whakaurua ki te huinga wāhi o HNZPT, engari kua karukaru rawa, ā, ka whakahoungia anō (tirohia KPI 18).

STRATEGIC DELIVERABLE	KPIs	MEASURES	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 ESTIMATE	2023-2024 ESTIMATE	TREND
STRATEGIC DELIVERABLE – STATUTORY REQUIREMENTS							
	6. HNZPT completes regulatory and advisory work in the required timeframes <sup>8</sup>	At least 99% completed in required timeframes (number of applications)	Over 99% (1,572 applications)	Over 99% (1,514 applications)	95-100% (at least 800 applications)	95-100% (at least 800 applications)	Maintaining
	7. Number of heritage places where protection is increased or damage is reduced where HNZPT has advocated for heritage to be conserved	Number of places through resource management advocacy, archaeological authority and Crown land disposal processes	520	522	380-420	380-420	Maintaining
	8. HNZPT's heritage properties are cared for	% of property asset components that are maintained at or above moderate condition grade	97%	97%	95-100%	95-100% <sup>9</sup>	Maintaining
	9. HNZPT supports owners of heritage through the National Heritage Preservation Incentive Fund	Value allocated (number of grants)	\$562,178 (21 grants)	\$594,300 (22 grants)	At least \$500,000	At least \$500,000	Maintaining
	10. HNZPT partners with others on heritage engagement initiatives	Number of partnerships	71	43	57-63	57-63	Maintaining

<sup>8</sup> Includes Crown land disposal, archaeological authorities and review of listing applications.

<sup>9</sup> This estimate excludes the Hokitika Government Buildings, which was recently accepted into the Heritage New Zealand Pouhere Taonga property portfolio in very poor condition and is to be upgraded (see KPI no. 18).

HUA RAUTAKI	NGĀ KPI	NGĀ INENGA	2020-2021 TŪTURU	2021-2022 TŪTURU	2022-2023 WHAKATAU TATA	2023-2024 WHAKATAU TATA	IA
HUA RAUTAKI – NGĀ HERENGA TURE							
E whakamōhiotia ana ngā kaupapa horanga me ngā mahere e te Ministerial Letter of Expectations, e te rautaki o te rōpū me ngā hua rautaki, e ngā uiuinga me ngā <sup>10</sup> tirohanga <sup>11</sup> hoki	11. Kia piki te tokomaha o ngā manuhiri i ngā wāhi o HNZPT	Te tatau o ngā manuhiri	219,199	124,910	99,750-110,250	128,250-141,750	Kei te piki
	12. Te tokomaha o ngā kaiurupare i te uiuinga mō te ngata o ngā manuhiri ki ngā wāhi o HNZPT, kua kī e 'ngata' (satisfied) ana, neke atu rānei rātou	Ōrau	97%	99%	92-100%	92-100%	Kei te pērā tonu

10 Mō ngā whakamārama whānui mō ngā wāhi o ā mātou mahi ka whai i te Ministerial Letter of Expectations, te rautaki matua me ngā hua rautaki o te rōpū, tirohia te Hoahoa kei whārangi 10.

11 Tirohia KPI 15 hoki mō te Uiui a Research New Zealand.



STRATEGIC DELIVERABLE	KPIs	MEASURES	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 ESTIMATE	2023-2024 ESTIMATE	TREND
STRATEGIC DELIVERABLE – STATUTORY REQUIREMENTS							
Delivery programmes and plans are informed by the Ministerial Letter of Expectations, the organisation's strategy and strategic deliverables, <sup>10</sup> surveys <sup>11</sup> and questionnaires	11. Increase in visitor numbers at HNZPT properties	Number of visitors	219,199	124,910	99,750-110,250	128,250-141,750	Increasing
	12. Visitor satisfaction survey respondents who rate the quality of their visit to HNZPT properties as 'satisfied' or higher	Percentage	97%	99%	92-100%	92-100%	Maintaining

10 For an overview of the ways in which our work is informed by the Ministerial Letter of Expectations, the organisation's strategy and strategic deliverables see the diagram on page 11.

11 See also KPI no. 15 for the Research New Zealand Survey.

WHĀINGA MATUA RAUTAKI – TE WHAKAKAHA I NGĀ HONONGA MĀ TE WHAKAWHANAKE I TE WHAKAPONO, TE WHAKAUTE, ME TE WHAKAWHIRINAKI O NGĀ RŌPŪ E MAHI ANA KI TŌ MĀTOU TAHA

HUA RAUTAKI	NGĀ KPI	NGĀ INENGA	2020–2021 TŪTURU	2021–2022 TŪTURU	2022–2023 WHAKATAU TATA	2023–2024 WHAKATAU TATA	IA
HUA RAUTAKI – TE HAPAHAPAI							
Ka tuku i te tukanga whakapāpā pakari ki te rāngai taonga tuku iho Māori tae ana ki TPK, MCH, Te Arawhiti, Te Ara Taonga	Tirohia KPI 1: Ka whāia tonutia tā HNZPT Mahere Whakapāpā	Kua whakahoungia, ā, kei te whakatinanatia hoki te Mahere Whakapāpā <sup>12</sup>	Kāore i te hāngai	Kāore i te hāngai	Kua eke	Kua eke	Kei te pērā tonu
Whakamahere i te kotahitanga o te hapahapai mā mātou ko te rāngai taonga tuku iho <sup>13</sup>	Tirohia KPI 1: Ka whāia tonutia te Mahere Whakapāpā	Kua whakahoungia, ā, kei te whakatinanatia hoki te Mahere Whakapāpā <sup>14</sup>	Kāore i te hāngai	Kāore i te hāngai	Kua eke	Kua eke	Kei te pērā tonu
Te waihanga i ngā angitu akoranga mō ō mātou wāhi, me te tautoko i ētahi atu ki te whakahua i ngā kōrero mō ngā wāhi	13. Ka whakahaere. ka āwhina rānei a HNZPT i ngā takunetanga e whakakaha ana i te whakapāpā atu ki ngā taonga tuku iho	Te tapeke o ngā takunetanga me ngā kaupapa	316	221	114-126	114-126	Kei te pērā tonu <sup>15</sup>
		Te tapeke o ngā takunetanga/ kaupapa taonga tuku iho Māori	32	35	17-19	28-31	Kei te piki
		Te tapeke o ngā takunetanga me ngā kaupapa mō ngā kura	68	41	23-25	71-79	Kei te piki

12 Ko te tikanga o te kupu whakatinanatia, ko te whakamahi i ngā mahi i tautuhia mō te tau 2023-2024.

13 Kia arotahi ki te whakahou i te whakahaere rawa, te penapena me te tiaki taonga tuku iho, te urutau ki ngā hurihanga āhuarangi, te Marautanga o Aotearoa me ngā whakahoutanga o te kāwanatanga ā-rohe.

14 Ko te tikanga o te kupu whakatinanatia, ko te whakamahi i ngā mahi kei te hōtaka mō te tau 2023-2024.

15 Kua heke rawa te whakatutukitanga o tēnei KPI, nā te urutā KOWHEORI-19, ā, inātata nei, nā ngā pāpono huarere nui me ngā huripari i te Ika-a-Māui. Ki tō mātou whakatau tata mō te takenga, ka pērā tonu tērā tau ki tēnei mō te whakatutukitanga nā te mea kei te haere tonu te whakaoranga anō.

**STRATEGIC PRIORITY – STRENGTHENING RELATIONSHIPS BY BUILDING THE TRUST, RESPECT AND CONFIDENCE OF THOSE WHO WE WORK WITH**

STRATEGIC DELIVERABLE	KPIs	MEASURES	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 ESTIMATE	2023-2024 ESTIMATE	TREND
<b>STRATEGIC DELIVERABLE – ADVOCACY</b>							
<b>Deliver a strong engagement process with Māori heritage sector interests including TPK, MCH, Te Arawhiti, Te Ara Taonga</b>	Refer KPI 1: HNZPT Engagement Plan is being followed	Engagement Plan is up-to-date and being implemented <sup>12</sup>	N/A	N/A	Achieved	Achieved	Maintaining
<b>Plan collective advocacy with heritage sector interests<sup>13</sup></b>	Refer KPI no. 1: Engagement Plan is being followed	Engagement Plan is up-to-date and being implemented <sup>14</sup>	N/A	N/A	Achieved	Achieved	Maintaining
<b>Create learning opportunities for our places and support others to deliver place-based stories</b>	13. HNZPT holds or contributes to events and initiatives to enhance heritage engagement	Total number of events and initiatives	316	221	114-126	114-126	Maintaining <sup>15</sup>
		Number of Māori heritage events and initiatives	32	35	17-19	28-31	Increasing
		Number of school education events and initiatives	68	41	23-25	71-79	Increasing

<sup>12</sup> Implemented means undertaking the work specified for the 2023-24 year.

<sup>13</sup> With a focus on resource management reform, heritage conservation and protection, climate change and adaptation, the New Zealand curriculum and local government reforms.

<sup>14</sup> Implemented means undertaking the work scheduled for the 2023-24 year.

<sup>15</sup> Performance under this KPI has been heavily affected by the Covid-19 pandemic and, more recently, by severe weather events and cyclones in the North Island. We estimate, as a baseline, maintaining current performance levels next year as recovery continues.

HUA RAUTAKI	NGĀ KPI	NGĀ INENGA	2020-2021 TŪTURU	2021-2022 TŪTURU	2022-2023 WHAKATAU TATA	2023-2024 WHAKATAU TATA	IA
HUA RAUTAKI – TE HAPAHAPAI							
	14. Te piki i te whakapāpātanga ki ngā ihirangi ā-pepa, ā-matihiko hoki a HNZPT	Te piki o ngā kaiwhakamahi ā-matihiko:					
		Te tatau takenga o ngā kiriaru kei ngā pae pāhopori (Facebook, Instagram, Twitter hoki)	10,020 Pukamata anake	11,982 Pukamata anake	13,300-14,700 Pukamata anake	16,450-18,180	Ka tautuhia he takenga hou <sup>16</sup>
		Te tatau takenga o ngā tirohanga whārangi ipurangi	85,048	97,725	84,500-93,500	90,250-99,750	Kei te piki
		Te horapa o te moheni	Ā-matihiko: 1,495  Ā-pepa: 9,906	Ā-matihiko: 2,286  Ā-pepa: 7,963	Ā-matihiko: 2,375-2,625  8,075-8,925	Ā-matihiko: 2,375-2,625  7,505-8,295	Kei te heke <sup>17</sup>

16 Mā tēnei takenga hou ka whakaurua ā mātou pae pāhopori katoa: Facebook, Instagram, Twitter hoki. I mua, i taparere ā mātou raraunga ki te Facebook anake.

17 Kia mōhio ai, ahakoa te heke o te horapa ā-pepa, kei te piki te hunga kaipānui ā-matihiko, ā, kei te matapae mātou, kia ū tonu ki ēnei taumata nui mō te hunga pānui ā-matihiko ā te tau 2023-24.

STRATEGIC DELIVERABLE	KPIs	MEASURES	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 ESTIMATE	2023-2024 ESTIMATE	TREND
STRATEGIC DELIVERABLE – ADVOCACY							
	14. Increase in engagement in HNZPT digital and hardcopy content	Increase in digital users:					
		Baseline number of followers on social media platforms (Facebook, Instagram and Twitter)	10,020 Facebook only	11,982 Facebook only	13,300-14,700 Facebook only	16,450-18,180	New baseline to be set <sup>16</sup>
		Baseline number of webpage views	85,048	97,725	84,500-93,500	90,250-99,750	Maintaining
		Magazine circulation	Digital: 1,495	Digital: 2,286	Digital: 2,375-2,625	Digital: 2,375-2,625	Increasing <sup>17</sup>
			Hardcopy: 9,906	Hardcopy: 7,963	8,075-8,925	7,505-8,295	Increasing

16 The new baseline will cover all our social media platforms: Facebook, Instagram and Twitter. Previously our data was restricted to Facebook only.

17 Note that while hardcopy circulation is declining, digital readership is growing, and we anticipate maintaining these higher levels of digital readership in 2023-24.



WHĀINGA MATUA RAUTAKI – KIA TŪ HEI RŌPŪ ARATAKI MŌ TE WHAKAHAERE AUHA, WHAI TAKE HOKI

HUA RAUTAKI	NGĀ KPI	NGĀ INENGA	2020–2021 TŪTURU	2021–2022 TŪTURU	2022–2023 WHAKATAU TATA	2023–2024 WHAKATAU TATA	IA
POUHERE TAONGA – KIA AUHA, KIA WHAI TAKE HOKI							
Te aroturuki me te ine i ngā hōtaka me ngā kaupapa matua – he uiui ā-tau (mō te mōhio, te ngata me te pono), mahere whakapāpā taonga tuku iho, mahere tohutohu me ngā mahere horanga taonga tuku iho	15. Ngā kaiurupare o te uiui a Research New Zealand e kī ana, kua eke ō rātou aro ki te tiaki i ngā wāhi tuku iho ki te 'e aro atu ana'/'interested' (ā-tau)	Tapeke:	60%	88% <sup>18</sup>	55-60%	84-92% <sup>19</sup>	Kei te pērā tonu
		Pakeke:	18-24tau: 46%	18-24tau: 49%	Kia kaua e iti iho i te 46% mō ia reanga	Kia kaua e iti iho i te 46% mō ia reanga	Kei te pērā tonu
			25-34tau: 57%	25-34tau: 54%			
			35-44tau: 61%	35-44tau: 56%			
			45-54tau: 53%	45-54tau: 53%			
			55-64tau: 66%	55-64tau: 62%			
			65-74tau: 59%	65-74tau: 68%			
			75+tau: 52%	75+tau: 61%			
		Ira:	Ira wahine: 58%	Ira wahine: 56%	Kia kaua e iti iho i te 54% mō te ira wahine/te ira tāne/te ira tāhūrua-kore	Kia kaua e iti iho i te 54% mō te ira wahine/te ira tāne/te ira tāhūrua-kore	Kei te pērā tonu
			Ira tāne: 54%	Ira tāne: 58%			
		Mātāwaka/Iwi:	Pākehā: 57%	Pākehā: 58%	Kia kaua e iti iho i te 50% mō ngā mātāwaka katoa e mōhioitia ana	Kia kaua e iti iho i te 50% mō ngā mātāwaka katoa e mōhioitia ana	Kei te pērā tonu
			Māori: 58%	Māori: 62%			
			Tagata Pasifika: 51%	Tagata Pasifika: 56%			
			Ahiana: 64%	Ahiana: 50%			
Te tuku i te hangarau mōhiohio me ngā pūnaha mōhiohio matua kia reorua, kia kākano rua hoki te aronga	16. Ka oti te kaupapa whakahou mō te IT i te wā tika, me te aronga ki te reorua me te kākano rua hoki	Ka whakatinanatia te Archaeological Authority Workflow Management Tool me te Human Resources Information System kia hāngai ki te mahere IT	Kāore i te hāngai	Kāore i te hāngai	100% kua oti	100% kua oti	Kei te pērā tonu

18 Kua ahu mai ēnei otinga i tētahi tautuhinga rāhiri ake, tōtika ake hoki mō te rerenga 'e aro atu ana' ('interested') i tō mātou whakamahinga o taua rerenga i mua.

19 Kua ahu mai tēnei whakatau tata i tētahi tautuhinga rāhiri ake, tōtika ake hoki mō te rerenga 'e aro atu ana' ('interested') i tō mātou tautuhinga i ngā pūrongo mō tēnei KPI i te tau 2021-22. I ēnei wā kāore i a mātou ngā raraunga ki te whakahou i ā mātou whakatau tata mō te pakeke, te ira me te mātāwaka/iwi kia hāngai ki tā tātou tautuhinga hou. Heoi anō, ka whakaemi mātou i ēnei raraunga i ngā uiui kei te haere mai, ki te whakamārama i ngā whakatau tata kei te haere mai.

## STRATEGIC PRIORITY – TO LEAD AS AN INNOVATIVE AND EFFECTIVE ORGANISATION

STRATEGIC DELIVERABLE	KPIs	MEASURES	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 ESTIMATE	2023-2024 ESTIMATE	TREND
<b>POUHERE TAONGA – INNOVATIVE AND EFFECTIVE</b>							
<b>Monitor and measure key programmes and projects – annual surveys (awareness, satisfaction and confidence), heritage engagement plans, advisory plans and heritage delivery plans</b>	15. Research New Zealand Survey respondents who rate their personal interest in the protection of heritage places as 'interested' (annual)	Total:	60%	88% <sup>18</sup>	55-60%	84-92% <sup>19</sup>	Maintaining
		Age:	18-24yrs: 46%	18-24yrs: 49%	Not less than 46% for each age group	Not less than 46% for each age group	Maintaining
			25-34yrs: 57%	25-34yrs: 54%			
			35-44yrs: 61%	35-44yrs: 56%			
			45-54yrs: 53%	45-54yrs: 53%			
			55-64yrs: 66%	55-64yrs: 62%			
			65-74yrs: 59%	65-74yrs: 68%			
			75+yrs: 52%	75+yrs: 61%			
		Gender:	Female: 58%	Female: 56%	Not less than 54% for female/male/non-binary genders	Not less than 54% for female/male/non-binary genders	Maintaining
			Male: 54%	Male: 58%			
			Non-binary genders: 0%	Non-binary genders: 60%			
		Nationality/ethnicity:	Pākehā/ New Zealand European: 57%	Pākehā/ New Zealand European: 58%	Not less than 50% for all recorded groups	Not less than 50% for all recorded groups	Maintaining
			Māori: 58%	Māori: 62%			
			Pacific people: 51%	Pacific people: 56%			
			Asian: 64%	Asian: 50%			
<b>Deliver information technology and core information systems with a bicultural and bilingual emphasis</b>	16. IT refresh project on time and with a bicultural and bilingual focus	Archaeological Authority Workflow Management Tool and Human Resources Information System implemented as per IT plan	N/A	N/A	100% completed	100% completed	Maintaining

<sup>18</sup> These results are based on a more inclusive and accurate definition of 'interested' than we have used in the past.

<sup>19</sup> This estimate is based on the more inclusive and accurate definition of 'interested' we used in reporting on this KPI in 2021-22. We do not currently have the data to update our estimates of the age, gender and nationality/ethnicity figures using our new definition. However, we will be compiling this data in future surveys and it will inform future estimates.

WHĀINGA MATUA RAUTAKI – KIA TŪ HEI RŌPŪ ARATAKI MŌ TE WHAKAHAERE AUAHA, WHAI TAKE HOKI

HUA RAUTAKI	NGĀ KPI	NGĀ INENGA	2020–2021 TŪTURU	2021–2022 TŪTURU	2022–2023 WHAKATAU TATA	2023–2024 WHAKATAU TATA	IA
POUHERE TAONGA – INNOVATIVE AND EFFECTIVE							
Te Maihi Karauna me E Tipu Te Waerenga hoki: te whakatinanatanga	17. Te piki o te tautoko me te whakamahi i te reo Māori kei HNZPT	Te whakatinana o te anga arotake mō E Tipu Te Waerenga <sup>20</sup>	Kāore i te hāngai	Kāore i te hāngai	Kua eke	Kua eke	Kei te pērā tonu

KAUPAPA WHAI KIRIMANA

Kāore ēnei kaupapa whai kirimana e rua e noho ana i te anga pūrongo i whakatūria ai e tēnei SPE. Heoi anō, kua whakaurua, hei whakawhānui i te tirohanga ki tō mātou whakatutukitanga hei rōpū.

Nā te Manatū Taonga te pūtea mō te whakakaha me te whakahou i Turnbull House i Te Whanganui-a-Tara, ā, nā Crown Infrastructure Partners te pūtea mō te whakakaha me te whakahou i te Hokitika Government Building. (Ko tētahi anō kaupapa ā-kirimana – ko te kaupapa Mātauranga Māori Te Awe Kōtuku – i oti i te tau 2022-23, nā reira kua tangohia i ēnei KPI.)

Ngā KPI	NGĀ INENGA (E AI KI TE KIRIMANA)	2020–2021 TŪTURU	2021–2022 TŪTURU	2022–2023 WHAKATAU TATA	2023–2024 WHAKATAU TATA	IA
18. Hokitika Government Building	Te kōkiri tonu i te whakahou o te Hokitika Government Building kia hāngai tonu ki te mahere me te pūtea	Kāore i te hāngai	Kua tukuna te Mahere Kaupapa	Kua eke	Kua eke	Kei te pērā tonu
19. Turnbull House, Te Whanganui-a- Tara	Ka kōkiri tonu i te whakahou o Turnbull House, Te Whanganui-a- Tara, kia hāngai tonu ki te mahere me te pūtea	Kāore i te hāngai	Kāore i te hāngai	Kua eke	Kua eke	Kei te pērā tonu

20 Ko te tikanga o te kupu whakatinana, ko te whakamahi i ngā mahi i tautuhia mō te tau 2023-2024.

## STRATEGIC PRIORITY – TO LEAD AS AN INNOVATIVE AND EFFECTIVE ORGANISATION

STRATEGIC DELIVERABLE	KPIs	MEASURES	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 ESTIMATE	2023-2024 ESTIMATE	TREND
POUHERE TAONGA – INNOVATIVE AND EFFECTIVE							
Maihi Karauna and E Tipu Te Waerenga: implementation	17. Increased profile and use of te reo Māori in HNZPT	Implementing a monitoring framework for E Tipu Te Waerenga <sup>20</sup>	N/A	N/A	Achieved	Achieved	Maintaining

### CONTRACTED PROJECTS

Neither of the contracted projects listed below is part of the reporting framework established by this SPE. However, we include them to provide a fuller data picture of our organisational performance.

Manatū Taonga funds the strengthening and upgrading of Turnbull House, Wellington, and Crown Infrastructure Partners fund the strengthening and upgrading of the Hokitika Government Building. (A further project undertaken by contract – the Mātauranga Māori Te Awe Kōtuku project – was completed in 2022-23 and has therefore been removed from our KPIs.)

KPIs	MEASURES (AS PER CONTRACT)	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 ESTIMATE	2023-2024 ESTIMATE	TREND
18. Hokitika Government Building	Progress the upgrade of Hokitika Government Building according to plan and budget	N/A	Project plan delivered	Achieved	Achieved	Maintaining
19. Turnbull House, Wellington	Progress the upgrade of Turnbull House, Wellington according to plan and budget	N/A	N/A	Achieved	Achieved	Maintaining

<sup>20</sup> Implementing means undertaking the work specified for the 2023-24 year.

## WHAKAPUAKANGA WHAKATAUNGA

Kua whakaritea tēnei SPE kia hāngai ki te Public Benefit Entity Financial Performance Reporting Standard 48 Service Performance Reporting (PBE FRS – 48). Ka whakapuaki mātou i tēnei whakapuakanga whakataunga i raro i tēnei paerewa.

Ka arotake te Pouhere Taonga i ōna KPI me ngā inenga ki te whakaū kei te mārama rawa ngā whakawhitiwhiti kōrero. Ka arotahi ō mātou arotake ki:

- te tautohu me te kōwhiri i ngā mōhiohio whakatutuki e hāngai ana, e mārama ana hoki
- te herenga kia whakamahi i ngā mōhiohio whakatairite i te whakatutuki
- te whakaū ki te whakaōrite i ngā pūrongo.

Ka mutu tō mātou arotake o 2022-23, kua whakaū mātou i te huinga KPI i whakaurua i tērā tau, me ngā panoni iti hei whakaata i:

- ngā mea kua whakapaitia i tō mātou rautaki hinonga, pērā ki tō mātou SOI 2023-27
- ō mātou wheako nā te whakamahi i ngā KPI i tērā tau.

HE PANONI I NGĀ INENGA WHAIHUA MAHI	TE TAKE O TAUA PANONI/WHAKATAUNGA
<p>Kua panonitia ētahi mea iti, me ngā whakatika ā-kupu o ngā KPI ki te whakaata i tō mātou SOI hou (2023-2027), inarā:</p> <ul style="list-style-type: none"> <li>• te whakarārangi anō i te 'whāinga tōmua' hapahapai me te 'whāinga tōmua' hora hei hua rautaki</li> <li>• te whakauru i te whakapāpā ki ngā rōpū taonga tuku iho Māori, me te hua rautaki 'whakaakoranga' kei raro i te hua rautaki 'hapahapai'</li> <li>• te whakahou i ngā nama mō ia KPI ki te whakaata i ngā panonitanga</li> <li>• he paku te whakatikatika i ngā kupu.</li> </ul>	<p>Ka whakaū ēnei panonitanga i ngā hononga kei waenga i tō mātou rautaki hinonga, SOI, whāinga matua rautaki, KPI me ngā inenga, heoi anō, ka mau tonu te ngako.</p>
<p><b>Kua whakahou mātou i te KPI 4</b></p> <p>Kua whakauru mātou i tētahi inenga hou pēnei: 'Whakawhanake, whakatinana hoki i tētahi Mahere Aratohu, Uruhi, Arotake hoki'. Ko te aronga mō tēnei kia whakapiki i te tatao o ngā pūrongo mātāi whaipara e whakawhiwhia nā te mea he herenga ngā pūrongo mō ngā whakaaetanga mana mātāi whaipara (consents). Ko tō mātou arotahi, i te wā roa, ki te eke i te taumata whakatutuki, kia 98% o ngā pūrongo ka whiwhia i te wā tika, ko te taumata o mua ko te 80% i te tekau tau o mua.</p> <p>Kua mau tonu i a mātou tētahi o ngā inenga tawhito: '% o ngā whakaaetanga mātāi whaipara, i whakawhiwhia anō i ngā pūrongo mō ngā taonga tuku iho Māori' engari kua tāpiritia ngā kupu 'ka hāngai ki ngā wāhi e arotia ana e ngāi Māori'. Ka ine tonu tēnei KPI i te ōrau o ngā pūrongo kua whiwhi i ngā tekau tau kua pahure, te āhua nei ka pā atu ki ngā wāhi e arotia ana e ngāi Māori.</p>	<p>I panoni mātou i tēnei KPI, nō muri i te arotake o te ū ki ngā herenga (conditions) o ngā whakaaetanga mana mātāi whaipara kia tukuna tētahi pūrongo mātāi whaipara i te otinga o ngā mahi.</p> <p>Ka arotahi tēnei KPI hou ki te whakatū i tētahi Mahere Whānui mō te Aratohu, Uruhi, Arotake hoki e whai ana i ngā raraunga, arā, mēnā kua tae mai te pūrongo i te wā tika kia tae mai (kaua ko te pūrongo mō ngā raraunga tawhito e pā ana ki ngā tau tekau kua pahure). Kua piki ō mātou tūmanakohanga whakatutuki – kia iti nei, iti nei te whakapiki mai i te 80% ki te 98% – ka whakaata i tō mātou ānga whakapiki i te ū ki ngā herenga.</p> <p>I ēnei wā, kia ū tonu ki tō mātou arotahi ki ngā taonga tuku iho Māori, kua pupuri tonu mō nāianei te inenga e pā ana ki ngā pūrongo mō ngā taonga tuku iho Māori kua tae mai i ngā tau tekau kua pahure. I tāpiri mātou i ngā kupu 'ka hāngai ki ngā wāhi e arotia ana e ngāi Māori' ki tēnei inenga kia mārama ai, ka hāngai tēnei herenga ki ngā wāhi e arotia ana e ngāi Māori. Kua tino kaha te piki o tā mātou whakatau tata i terā o mua, e whakaata ana i te piki o tō mātou arotahi ki ngā taonga tuku iho Māori.</p>
<p><b>Kua whakawhānui mātou i ngā raraunga e pūrongotia (mō ēnei KPI: 14, 15)</b></p> <p>I mua, i te ine te KPI 14 i ō mātou kiriaru kei runga i a Facebook anake. Ināianei kua whakaurua te Instagram me te Twitter hoki.</p> <p>Kua whakawhānui mātou i ngā raraunga e pūrongo ai mātou kei raro i te KPI 15, ki te whakauru i ngā kaiurupare e kī ana, kei te aro rātou ki te tiaki i ngā wāhi tuku iho.</p>	<p>Mā tēnei panonitanga, ka whakaū mātou ki te whakaatu i te tirohanga whānui mō tō mātou whakapāpātanga pāpāho pāpori.</p> <p>Mā tēnei panoni, ka tuku i te inenga pai ake mō te taumata katoa o te aro ki te tiaki i ngā wāhi tuku iho. Kua kōrero kē mātou mō tō mātou ū ki tēnei aronga mō te pūrongo i ngā raraunga mō te pakeke, te ira me te mātāwaka/iwi i tēnei KPI, ina tukuna mai ēnei raraunga i ngā uiuinga e haere ake nei.</p>
<p><b>Kua whakahou mātou i ngā KPI: 1, 16, 17</b></p> <p>Kua whakahoungia ēnei KPI ki te whakaata i te ahu whakamu i te tau 2022-23, inarā ko te whakawhanake i ngā mahere me ngā anga.</p>	<p>Ka hāngai ēnei panonitanga ki te mea, i whakaoti ai mātou i ā mātou mahi ki te whakawhanake i ngā mahere me ngā anga i te tau 2022-23, ā, ka arotahi kē mātou ki te whakatinana ināianei.</p>



## DISCLOSURE OF JUDGEMENTS

This SPE is prepared in accordance with the Public Benefit Entity Financial Performance Reporting Standard 48 Service Performance Reporting (PBE FRS – 48). We make the following disclosure of judgements under this standard.

Heritage New Zealand Pouhere Taonga reviews its KPIs and measures annually to ensure they communicate as clearly as possible. Our reviews focus on:

- identifying and selecting appropriate and meaningful performance information
- requiring comparative performance information
- requiring consistency of reporting.

Following our 2022-23 review, we embedded the suite of KPIs we adopted last year with minor changes to reflect:

- refinements to our organisational strategy, as incorporated in our SOI 2023-27
- our experience using the KPIs over the last year.

CHANGE TO PERFORMANCE MEASURE	REASON FOR CHANGE/JUDGEMENT
<p>We have made a range of minor consequential and editorial changes to our KPIs to reflect our new SOI (2023-27), principally:</p> <ul style="list-style-type: none"> <li>• recategorising our advocacy 'priority' and delivery 'priority' as deliverables</li> <li>• including engagement with Māori heritage groups and our 'education deliverable' under our 'advocacy deliverable'</li> <li>• renumbering our KPIs to reflect the above changes</li> <li>• minor editorial wording improvements.</li> </ul>	<p>These changes preserve the relationships between our organisational strategy, SOI, strategic priorities, KPIs and measures, without changing the substance.</p>
<p><b>We have amended KPI no. 4</b></p> <p>We have established a new measure that reads: 'Develop and implement a Compliance, Enforcement and Monitoring Plan'. The objective is to increase the number of archaeology reports received as a condition of archaeological authorities (consents). We are aiming, over time, to achieve a performance standard of at least 98% of reports received when due; our previous measure was 80% over the preceding decade.</p> <p>We have retained one of the existing measures: '% of all archaeological authorities that result in receipt of Māori heritage reports' but added the words 'concerning sites of interest to Māori'. This KPI continues to measure the percentage of reports received over the last decade relating to sites believed to be of interest to Māori.</p>	<p>We changed this KPI following a review of compliance with the requirements (conditions) in archaeological authorities to provide an archaeological report after the completion of works.</p> <p>The new KPI will focus on establishing a comprehensive Compliance, Enforcement and Monitoring Plan that tracks data on whether reports are received when they are due (rather than reporting historic data over the preceding decade). Our increased performance expectations – incremental improvement from 80% to 98% – reflects our drive towards improved compliance.</p> <p>In the meantime, in keeping with our focus on Māori heritage, we have retained for now the associated measure concerning Māori heritage reports received over the last decade. We added the words concerning sites of interest to Māori to this measure to clarify that it relates to sites of interest to Māori. Our estimate is significantly higher than in the past, reflecting our increased emphasis on Māori heritage.</p>
<p><b>We have broadened the data we are reporting on (KPI nos. 14 &amp; 15)</b></p> <p>Previously KPI no. 14 measured our digital followers on Facebook only. We have now included Instagram and Twitter.</p> <p>We have broadened the data we report on under KPI no. 15 to include all respondents who report they have some interest in the protection of heritage places.</p>	<p>This change ensures we present a fuller picture of our social media engagement.</p> <p>This change provides a more accurate measure of the total level of interest in the protection of heritage places. As we have noted, we will follow this approach in reporting on the age, gender and nationality/ethnicity figures under this KPI when this data is available in future surveys.</p>
<p><b>We have updated KPI nos. 1, 16 &amp; 17</b></p> <p>We have updated these KPIs to reflect the progress made during 2022-23, especially the development of plans and frameworks.</p>	<p>These changes acknowledge that we finished our work developing plans and frameworks in 2022-23 and we are now focused on implementing them.</p>

# TE PŪRONGO TAHUA PŪTEA FINANCIAL REPORT

## NGĀ UTU HUAPUTA OUTPUT COSTS

The following shows revenue and expenditure across our one class of output 'Heritage Services', which consists of three output categories.

	2020-2021 ACTUAL (\$000s)	2021-2022 ACTUAL (\$000s)	2022-23 PROSPECTIVE (\$000s)	2023-24 PROSPECTIVE (\$000s)
<b>Operating Income</b>				
Heritage knowledge	3,704	3,296	3,210	3,173
Heritage conservation <sup>21</sup>	11,597	10,907	12,778	18,098
Heritage engagement	10,446	9,873	9,139	9,648
<b>Total Operating Income</b>	<b>25,748</b>	<b>24,076</b>	<b>25,127</b>	<b>30,919</b>
<b>Operating Expenditure</b>				
Heritage knowledge	3,167	3,345	3,682	3,609
Heritage conservation	10,394	11,437	11,621	11,830
Heritage engagement	8,965	8,965	9,730	10,475
<b>Total Operating Expenditure<sup>22</sup></b>	<b>22,526</b>	<b>23,747</b>	<b>25,033</b>	<b>25,914</b>

## MATAPAE TAUĀKĪ PUTEA 2023-24 PROSPECTIVE FINANCIAL STATEMENTS 2023-24

### NGĀ MATAPAE WHAKAMAHERE

#### FINANCIAL PLANNING ASSUMPTIONS

Heritage New Zealand Pouhere Taonga has forecast total income for 2023-24 as \$30.9M. This comprises \$17.1M from the Crown, \$6.7M from Crown Infrastructure Partners funding for the Hokitika Government Building and \$7.1M from the Heritage New Zealand Pouhere Taonga membership base, properties, grants and other income.

Our Statement of Comprehensive Income shows a break-even result for 2022-23 and a surplus of \$5M for 2023-24. However, once these results have been adjusted for specific project funding such as the \$6.7M CIP funding for the Hokitika Government Building and other capital funding, our results are losses of \$0.9M and \$3.1M respectively. These losses combined with capital expenditure are expected to consume our net current assets by June 2024.

HNZPT has experienced significant cost pressure for a number of years and has made budget bids in an endeavour to alleviate this year on year to secure its current, very successful, level of service provision. In signalling a deficit budget we are allowing for the possibility that our latest budget bid might be successful, which would allow us to maintain the current level of service provision, whilst providing scope to reduce service provision to bring the budget back into balance for the 2024-25 financial year if the bid is not successful.

In addition to the delivery of our core services, it is expected that 2023-24 will involve significant additional work as we respond to Cyclone Gabrielle. We anticipate processing a high number of emergency archaeological authorities arising from remedial works and high demand for our built heritage and Māori heritage advice and guidance from those impacted, but particularly regarding the conservation and restoration of taonga at marae. These financial statements do not include any additional funding or expenditure necessary to meet this need.

We will also continue our major building works to restore and repurpose Turnbull House and the Hokitika Government Building.

Outside of our major funded projects, we continue to operate a reduced capital expenditure allocation for the maintenance of our existing properties, to sustain our operational capability. While we can fund some capital expenditure, thanks to the generosity of gifts from individuals and grants from charitable foundations, it has become clear that we can no longer sustain the requirements

<sup>21</sup> The years ended 2022-23 and June 2023-24 include Crown Infrastructure Partners funding for the Hokitika Government Building.

<sup>22</sup> Excludes losses on disposal of property, plant and equipment.

of maintaining our portfolio without additional capital funding, which we are continuing to seek.

#### **SIGNIFICANT ASSUMPTIONS ABOUT COVID-19 IMPACT**

Despite Covid-19 restrictions being lifted, property income did not return to pre-pandemic levels in 2022-23 and is expected to remain static in 2023-24.

#### **OTHER SIGNIFICANT ASSUMPTIONS**

- Outcomes sought by the Government remain consistent. Heritage New Zealand Pouhere Taonga will continue to provide leadership as the Government's adviser on the care and protection of New Zealand's heritage; and will maintain delivery of core services and other output classes at existing levels;
- Strengthening and refurbishment of Turnbull House and the Hokitika Government Building will proceed according to plan and budget unless there is disruption to construction supplies and services;
- There will be no further changes to the Heritage New Zealand Pouhere Taonga property portfolio during the 2023-24 financial year, due to the continuation of the Property Rationalisation Project;
- There will be no significant changes in the valuation of the properties or collections;
- Insurance cost increases will not exceed 20%;
- Our partial self-insurance model has been suspended for 2023 and 2024 as the funds are needed to cover operational costs; this will limit our self-insurance pot to \$1M. The rest of the insurance that covers our portfolio is due for renewal in May 2023, and the level of risk to the organisation and the Crown will depend on the market's willingness to provide cover for the portfolio at a cost that does not exceed \$1.2M. Current indications are extremely challenging due to Cyclones Gabrielle and Hale.
- Interest rates for 2023-24 will average 4%;
- Due to high demand for its services, Heritage New Zealand Pouhere Taonga will continue its efforts to grow non-government revenue sources and opportunities to collaborate with other agencies to maximise the impact of Heritage New Zealand Pouhere Taonga initiatives. These will include accessing grants and donations to fund major capital projects;
- Heritage New Zealand Pouhere Taonga will continue to manage the Tohu Whenua programme that promotes heritage places to visitors. The budget of \$390,000 for this activity is funded equally by Heritage New Zealand Pouhere Taonga, Te Papa Atawhai Department of Conservation and Manatū Taonga Ministry of Culture and Heritage;
- The outcome of current collective bargaining between Heritage New Zealand Pouhere Taonga and the Public Service Association Te Pūkenga Here Tikanga Mahi may affect this budget; and
- Heritage New Zealand Pouhere Taonga will continue to develop its systems to enable the progression of its IT services from Infrastructure-as-a-Service to Cloud-based services.

## TAUĀKĪTANGA MATAPAE MŌ NGĀ MONI WHĀNUI, I WHIWHI, I WHAKAPAU RĀNEI

### PROSPECTIVE STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE

For the year ending 30 June

	ACTUAL 2021 \$000s	ACTUAL 2022 \$000s	ESTIMATED OUTTURN 2023 \$000s	PROSPECTIVE 2024 \$000s
<b>Revenue</b>				
Revenue from the Crown	20,040	18,208	16,623	17,151
Crown Infrastructure Partners funding for Hokitika Government Building	-	-	945	6,700
Property	4,729	4,052	4,260	4,366
Grants, donations and bequests	238	918	1,290	672
Interest	146	330	1,450	1,450
Membership	324	293	299	320
Sundry	271	275	260	260
<b>TOTAL REVENUE FROM OPERATIONS</b>	<b>25,748</b>	<b>24,076</b>	<b>25,127</b>	<b>30,919</b>
<b>Expenditure</b>				
Fees paid to the Auditors	86	111	110	110
Administration	1,838	1,709	2,076	2,136
Personnel	12,656	12,885	13,384	14,317
Property	2,586	2,466	2,437	3,155
Incentive Fund and other grants	688	2,016	1,683	500
Insurance premiums	780	867	1,064	1,264
Depreciation and amortisation	958	1,039	1,167	1,272
Information technology and communications	1,411	1,397	1,537	1,612
Marketing and membership	791	791	879	961
Board fees	118	190	193	193
Travel and accommodation	444	276	503	394
<b>TOTAL OPERATING EXPENDITURE</b>	<b>22,356</b>	<b>23,747</b>	<b>25,033</b>	<b>25,914</b>
<b>NET SURPLUS/(DEFICIT) FOR THE YEAR BEFORE CANTERBURY EARTHQUAKE HERITAGE BUILDINGS TRUST GRANTS</b>	<b>3,392</b>	<b>329</b>	<b>94</b>	<b>5,005</b>
Canterbury Earthquake Heritage Buildings Trust grants	(170)	-	-	-
<b>NET OPERATING SURPLUS/(DEFICIT) FOR THE YEAR</b>	<b>3,222</b>	<b>329</b>	<b>94</b>	<b>5,005</b>
<b>OTHER COMPREHENSIVE REVENUE AND EXPENSE</b>				
Gain/loss on revaluation of property, plant and equipment	4,548	-	-	-
<b>TOTAL COMPREHENSIVE REVENUE AND EXPENSE</b>	<b>7,770</b>	<b>329</b>	<b>94</b>	<b>5,005</b>

The accompanying accounting policies form an integral part of these Prospective Financial Statements.

## TAUĀKĪTANGA MATAPAE MŌ TE TŪRANGA AHUMONI PROSPECTIVE STATEMENT OF FINANCIAL POSITION

As at 30 June

	ACTUAL 2021 \$000s	ACTUAL 2022 \$000s	ESTIMATED OUTTURN 2023 \$000s	PROSPECTIVE 2024 \$000s
<b>Equity</b>				
Accumulated funds	52,046	52,064	56,000	61,899
Bequests and specified funds	8,975	33,986	30,144	29,250
Revaluation reserve	45,701	46,075	46,075	46,075
<b>TOTAL EQUITY</b>	<b>106,722</b>	<b>132,125</b>	<b>132,219</b>	<b>137,224</b>
Equity is represented by:				
<b>Current assets</b>				
Cash and cash equivalents	7,034	6,839	4,466	3,592
Term deposits	11,000	35,000	32,000	28,000
Prepayments and receivables	98	1,249	2,189	2,989
Inventories	273	299	299	299
GST receivable	170	414	414	414
<b>TOTAL CURRENT ASSETS</b>	<b>18,575</b>	<b>43,801</b>	<b>39,368</b>	<b>35,294</b>
<b>Non-current assets</b>				
Property, plant and equipment	92,630	92,611	95,581	94,373
Work in progress	415	1,285	4,000	13,687
<b>TOTAL NON-CURRENT ASSETS</b>	<b>93,045</b>	<b>93,896</b>	<b>99,581</b>	<b>108,061</b>
<b>TOTAL ASSETS</b>	<b>111,620</b>	<b>137,697</b>	<b>138,949</b>	<b>143,354</b>
<b>Current liabilities</b>				
Payables and accruals	1,366	1,212	2,144	2,144
Incentive Fund grants	1,547	1,622	1,735	1,735
Other grants	565	1,265	1,261	661
Employee entitlements	1,308	1,393	1,510	1,510
GST payable	-	-	-	-
<b>TOTAL CURRENT LIABILITIES</b>	<b>4,786</b>	<b>5,492</b>	<b>6,650</b>	<b>6,050</b>
<b>NON-CURRENT LIABILITIES</b>	<b>112</b>	<b>80</b>	<b>80</b>	<b>80</b>
<b>TOTAL LIABILITIES</b>	<b>4,898</b>	<b>5,572</b>	<b>6,730</b>	<b>6,130</b>
<b>NET ASSETS</b>	<b>106,722</b>	<b>132,125</b>	<b>132,219</b>	<b>137,224</b>



**Hon Marian Hobbs**

Chair Heritage New Zealand Board  
Tiamana o te Poari o te Pouhere Taonga



**Andrew Coleman**

Chief Executive  
Manahautū

The accompanying accounting policies form an integral part of these Prospective Financial Statements.

**TAUĀKĪTANGA MATAPAE MŌ NGĀ NEKENEKEHANGA TŪTANGA**  
**PROSPECTIVE STATEMENT OF MOVEMENTS IN EQUITY**

For the year ended 30 June

	ACTUAL 2021 \$000s	ACTUAL 2022 \$000s	ESTIMATED OUTTURN 2023 \$000s	PROSPECTIVE 2024 \$000s
Opening equity	97,002	106,722	132,125	132,219
Net operating surplus/(deficit)	3,222	329	94	5,005
Total comprehensive revenue and expense	4,548	374	-	-
Increase in Crown equity	1,950	24,700	-	-
<b>CLOSING EQUITY</b>	<b>106,722</b>	<b>132,125</b>	<b>132,219</b>	<b>137,224</b>

The accompanying accounting policies form an integral part of these Prospective Financial Statements.

## TAUĀKĪTANGA MATAPAE MŌ NGĀ KAPEWHITI

### PROSPECTIVE STATEMENT OF CASH FLOWS

For the year ended 30 June

	ACTUAL 2021 \$000s	ACTUAL 2022 \$000s	ESTIMATED OUTTURN 2023 \$000s	PROSPECTIVE 2024 \$000s
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
<b>Cash was received from:</b>				
Revenue from the Crown	20,040	18,208	16,623	17,151
Crown Infrastructure Partners Funding for Hokitika Government Building	-	-	545	6,100
Grants, donations and bequests	290	918	1,290	672
Other operating activities	5,303	4,413	4,819	4,946
	<b>25,633</b>	<b>23,539</b>	<b>23,277</b>	<b>28,869</b>
<b>Cash was applied to:</b>				
Payment of suppliers	(9,032)	(10,108)	(11,597)	(12,487)
Payment to employees	(12,540)	(12,874)	(12,165)	(13,179)
Net Goods and Services Tax	(423)	(244)	-	-
	<b>(21,995)</b>	<b>(23,226)</b>	<b>(23,762)</b>	<b>(25,666)</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>3,638</b>	<b>313</b>	<b>(485)</b>	<b>3,203</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
<b>Cash was received from:</b>				
Maturity of term deposits	18,760	31,500	3,000	4,000
Interest	154	232	1,110	1,450
	<b>18,914</b>	<b>31,732</b>	<b>4,110</b>	<b>5,450</b>
<b>Cash was applied to:</b>				
Purchase of term deposits	(25,000)	(55,500)	-	-
Purchase of property, plant and equipment and work in progress	(2,703)	(1,440)	(5,998)	(9,527)
	<b>(27,703)</b>	<b>(56,940)</b>	<b>(5,998)</b>	<b>(9,527)</b>
<b>NET CASH FROM/(TO) INVESTING ACTIVITIES</b>	<b>(8,789)</b>	<b>(25,208)</b>	<b>(1,888)</b>	<b>(4,077)</b>
<b>Cash flows from financing activities</b>				
<b>Cash was received from:</b>				
Crown equity increase	1,950	24,700	-	-
	<b>1,950</b>	<b>24,700</b>	<b>-</b>	<b>-</b>
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>1,950</b>	<b>24,700</b>	<b>-</b>	<b>-</b>
Net increase/(decrease) in cash	(3,201)	(195)	(2,373)	(874)
Opening cash balance	10,235	7,034	6,839	4,466
<b>Closing cash balance</b>	<b>7,034</b>	<b>6,839</b>	<b>4,466</b>	<b>3,592</b>
Represented by:				
<b>Cash and cash equivalents</b>	<b>7,034</b>	<b>6,839</b>	<b>4,466</b>	<b>3,592</b>

The accompanying accounting policies form an integral part of these Prospective Financial Statements.

# TAUĀKĪTANGA MATAPAE MŌ NGĀ KAUPAPA HERE KAUTE

## PROSPECTIVE STATEMENT OF ACCOUNTING POLICIES

### REPORTING ENTITY

Heritage New Zealand Pouhere Taonga is a statutory body corporate established under section 9 of the Heritage New Zealand Pouhere Taonga Act 2014 and domiciled in New Zealand. It is an Autonomous Crown Entity for the purposes of section 7 of the Crown Entities Act 2004 and its ultimate parent is the New Zealand Government.

Heritage New Zealand Pouhere Taonga's registered office is at Antrim House, 63 Boulcott Street, Wellington.

Heritage New Zealand Pouhere Taonga's primary outcome is to ensure present and future generations of New Zealanders experience and enjoy a sense of place, identity and nationhood. Accordingly, Heritage New Zealand Pouhere Taonga has designated itself as a Public Benefit Entity (PBE) for financial reporting purposes.

Heritage New Zealand Pouhere Taonga's primary outcome is to ensure present and future generations of New Zealanders experience and enjoy a sense of place, identity and nationhood. Accordingly, Heritage New Zealand Pouhere Taonga (as the parent) and its subsidiary have designated themselves as Public Benefit Entities (PBEs) for financial reporting purposes.

These Prospective Financial Statements for Heritage New Zealand Pouhere Taonga are for the year ended 30 June 2024 and were approved by the Board on 20 April 2023.

### BASIS OF PREPARATION

The financial statements are prepared on the basis that Heritage New Zealand Pouhere Taonga continues to be a going concern. Accounting policies have been applied consistently throughout the year.

#### *Statement of compliance*

The financial statements have been prepared in accordance with the requirements of the Crown Entities Act 2004, which includes the requirement to comply with New Zealand's generally accepted accounting practice (NZ GAAP).

The financial statements have been prepared in accordance with the PBE Standards Reduced Disclosure Regime (RDR). The criteria under which an entity is eligible to report in accordance with PBE Standards RDR are the entity is not publicly accountable and has expenses of less than \$30M.

#### *Measurement base*

The financial statements have been prepared on an historical cost basis, modified by the revaluation of certain property, plant and equipment.

#### *Presentation currency and rounding*

The financial statements are presented in New Zealand dollars and all numbers are rounded to the nearest thousand dollars (\$000s).

#### *Prospective figures*

Accounting policies applied to these Prospective Financial Statements are consistent with the accounting policies adopted by the Board for the preparation of Heritage New Zealand Pouhere Taonga's annual financial statements.

Actual results achieved for the period covered are likely to vary from the information presented and these variations may be material.

### ACCOUNTING JUDGEMENTS AND MAJOR SOURCES OF ESTIMATION UNCERTAINTY

In the application of Heritage New Zealand Pouhere Taonga's accounting policies, the Board is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

Estimates and assumptions in relation to the valuation of heritage land, buildings and improvements are a significant risk of causing material adjustments to the carrying amounts of assets.

Management has also exercised critical judgement in the application of accounting policies in relation to grant and bequest income, grant expenditure, and the recognition of assets over which Heritage New Zealand Pouhere Taonga has management and control.



## CONTROLLED AND MANAGED BUILDINGS

Properties for which Heritage New Zealand Pouhere Taonga has a control and management order under the Reserves Act 1977 have been included as part of property, plant and equipment on the basis that the risks and rewards relating to this property rest with Heritage New Zealand Pouhere Taonga.

## MAJOR SOURCES OF ESTIMATION UNCERTAINTY

Management assumptions in relation to Covid-19 are noted in the financial planning assumptions preceding the financial statements.

The valuation of historical land and buildings is subject to considerable estimation uncertainty. Heritage New Zealand Pouhere Taonga employs an independent valuer to revalue its property portfolio in line with the Crown's accounting policies and Treasury requirements. Valuations are undertaken at least every five years to ensure that the carrying amount does not differ materially from fair value. However, due to the nature of Heritage New Zealand Pouhere Taonga's property portfolio, it is difficult to obtain market valuation comparisons for many properties due to restrictions on their use.<sup>23</sup> Consequently, there is a large degree of subjectivity inherent in the valuation process.

The following are the key assumptions concerning the future and other major sources of estimation uncertainty used in the development of these Prospective Financial Statements:

- The valuation of historic buildings includes an estimation of the residual values and useful lives. These estimates impact the depreciated replacement cost and annual depreciation charges for historic buildings. The estimated useful lives are detailed in the depreciation accounting policy.
- The valuation of buildings also includes estimations of construction costs.

## SIGNIFICANT ACCOUNTING POLICIES

The following accounting policies that materially affect the measurement of prospective financial performance and prospective financial position have been applied:

### *Goods and Services Tax (GST)*

All items in the financial statements are exclusive of GST with the exception of trade and other receivables and trade and other payables, which are stated inclusive of GST. Where GST is not recoverable as input tax then it is recognised as part of the related asset or expense.

The net amount of GST recoverable from, or payable to, the Inland Revenue Department (IRD) is included as part of the receivables or payables in the Statement of Financial Position.

### *Income tax*

Heritage New Zealand Pouhere Taonga is a public authority and consequently is exempt from the payment of income tax. Accordingly, no charge for income tax has been provided for.

### *Revenue*

Revenue is measured at the fair value of the consideration received or receivable.

### *Revenue from the Crown*

Heritage New Zealand Pouhere Taonga is funded by the Crown for the purposes set out in the Act and the Vote Arts Culture and Heritage appropriations as set out in its Statement of Intent.

As there are no conditions attached to the funding outside of these purposes it is recognised as revenue at the point of entitlement.

### *Donations and bequests*

Donations and bequests received are recognised as revenue in the period they are received. However, those with restrictive conditions are recorded as Specified Funds and Bequests within equity.

### *Grants received*

Grants are recognised when they become receivable unless there is an obligation to return the funds if conditions of the grant are not met. Where such an obligation exists, the grants are initially recorded as grants received in advance and recognised when conditions of the grant are satisfied.

<sup>23</sup> The Heritage New Zealand Pouhere Taonga portfolio includes heritage properties with no or little potential occupant or buyer market and therefore an absence of market transactions. In accordance with the Valuation Guidance for Cultural and Heritage Assets prepared by the Treasury Accounting Policy Team, Depreciated Replacement Cost (Summation Approach) is deemed the most appropriate basis for the determination of fair value, as fair value of the asset is not able to be reliably determined using market-based evidence due to the specialised or unique nature of the asset.

***Vested assets***

Where a physical asset is gifted or acquired by Heritage New Zealand Pouhere Taonga for nil or nominal cost, the fair value of the asset is recognised as income when control over the asset is obtained.

***Volunteer services***

The operations of Heritage New Zealand Pouhere Taonga are reliant on services provided by volunteers. Volunteer services received are not recognised as revenue or expenditure by Heritage New Zealand Pouhere Taonga due to the difficulty of measuring their fair value with reliability.

***Membership subscriptions***

Membership subscriptions are recognised in the period received.

***Interest***

Interest income is recognised using the effective interest method.

***Merchandise and café sales***

Revenue from merchandise and café sales is recognised when the product is sold to the customer.

***Function and event revenue***

Revenue from functions and events is recognised at the date the function or event takes place.

***Lease and rental income***

Lease and rental income is recognised on a straight-line basis over the lease term.

**COST ALLOCATION TO OUTPUT CATEGORIES**

Direct costs are charged directly to specific output categories. Indirect costs are allocated across output categories based on an estimate of effort determined by management. Direct costs are those costs directly attributable to a specific significant activity and indirect costs are costs incurred that cannot practicably be attributed to a specific significant activity.

There has been no change to the cost allocation methodology since the date of the last audited financial statements.

**GRANT EXPENDITURE**

The Incentive Fund and other grants awarded by Heritage New Zealand Pouhere Taonga and its subsidiary are discretionary grants. Discretionary grants are those grants where Heritage New Zealand Pouhere Taonga has no obligation to award on receipt of the grant application.

Grants are approved subject to conditions and uplifted only when those conditions have been satisfied. Approved grants are recognised as expenditure and held as an expense provision until they are lifted by the grantee. Where there is doubt that the conditions of a grant will be met, the provision will be reversed until there is confidence that the terms of the grant are likely to be satisfied. If it is determined that all or part of a grant will not be uplifted, the grant is returned to the fund for redistribution.

**LEASES**

Leases that do not transfer substantially all the risks and rewards incidental to ownership of an asset to Heritage New Zealand Pouhere Taonga are classified as operating leases.

Lease payments under an operating lease are recognised as an expense on a straight-line basis over the term of the lease in the Statement of Comprehensive Revenue and Expense.

**CASH AND CASH EQUIVALENTS**

Cash and cash equivalents include cash on hand, deposits held on call, and other short-term, highly liquid investments, with original maturities of three months or less.

**DEBTORS AND OTHER RECEIVABLES**

Debtors and other receivables are recorded at amounts due less any provision for uncollectability.

Uncollectability is established when there is objective evidence that Heritage New Zealand Pouhere Taonga will not be able to collect amounts according to the original terms of the receivable. The amount of the provision is the difference between the carrying amount and the present value of the amounts expected to be collected.

## INVENTORIES

Inventories held for commercial use are valued at the lower of cost or net realisable value cost after providing for obsolete items.

## PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment comprise land, land development, buildings, leasehold improvements, heritage artefacts and equipment, including library items, displays and interpretation, office furniture and equipment.

Property, plant and equipment are shown at cost or valuation, less any accumulated depreciation and impairment losses.

Heritage New Zealand Pouhere Taonga has recognised interests in land and buildings in the following categories:

- i. Heritage New Zealand Pouhere Taonga owned land and historic buildings

These are properties for which the Heritage New Zealand Pouhere Taonga has freehold title.

- ii. Vested land and historic buildings

These properties have been formally vested to Heritage New Zealand Pouhere Taonga in terms of the Reserves Act 1977. A vesting order can only be revoked with the agreement of Heritage New Zealand Pouhere Taonga and, consequently, its interest is deemed to be permanent.

- iii. Controlled and managed buildings

These are properties for which Heritage New Zealand Pouhere Taonga has a control and management order from the Crown in terms of the Reserves Act 1977. These have been included as part of property, plant and equipment on the basis that the risks and rewards relating to this property rest with Heritage New Zealand Pouhere Taonga. However, the Crown can require Heritage New Zealand Pouhere Taonga to return these assets at any stage.

### *Revaluations*

Heritage New Zealand Pouhere Taonga employs an independent valuer to revalue Heritage New Zealand Pouhere Taonga's property portfolio in line with the Crown's accounting policies. Land and buildings are revalued every five years to ensure that the carrying amount does not differ materially from fair value.

Heritage collections and objects are by nature specialised and are managed by Heritage New Zealand Pouhere Taonga in accordance with its general statement of policy and as required by the Heritage New Zealand Pouhere Taonga Act. These items are revalued and measured on a fair market or replacement value but are not depreciated. A four-year rolling cycle is conducted by registered valuers specialising in art and objects.

In the intervening years, inquiries are made of management and professional valuers to establish if there are any factors that may have given rise to significant changes in valuations.

### *Accounting for revaluations*

Heritage New Zealand Pouhere Taonga accounts for revaluations of property, plant and equipment on a class of asset basis. The results of revaluing are credited or debited to an asset revaluation and recognised as other comprehensive revenue and expense. Where this results in a debit balance in the asset revaluation reserve, this balance is expensed. Any subsequent increase on revaluation that off-sets a previous decrease in value is recognised as part of the net surplus for the year, up to the amount previously expensed, and then credited to the revaluation reserve for that class of asset and shown as part of other comprehensive revenue and expense.

### *Additions*

The cost of property, plant and equipment is recognised as an asset when it is probable that associated future economic benefits or service potential will flow to Heritage New Zealand Pouhere Taonga and the cost can be measured reliably.

### *Subsequent costs*

Subsequent costs incurred by Heritage New Zealand Pouhere Taonga to restore property and plant to their original condition are capitalised. Expenditure to maintain these assets once the renovation is complete is recognised in net surplus when incurred.

### **Disposals**

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount of the asset. Gains and losses on disposal are included in the net surplus for the year. When revalued assets are sold, the amounts included in the revaluation reserves in respect of those assets are transferred to accumulated funds.

### **Depreciation**

Depreciation is provided on a straight-line basis on all property, plant and equipment (other than land, heritage artefacts and library) at a rate that will write off the cost (or valuation) of the assets to their estimated residual value over their useful lives.

The useful lives and associated depreciation rates of major classes of assets have been estimated as follows. Heritage buildings owned, vested, or managed by Heritage New Zealand Pouhere Taonga are depreciated in accordance with PBE IPSAS 17.

Buildings	100 years
Land development	15-50 years
Plant and equipment	3-5 years
Displays and interpretation	10 years
Other assets	3-9 years

The residual value and useful life of an asset is reviewed and adjusted, if applicable, at each financial year-end.

### **Impairment**

Property, plant and equipment and intangible assets that have a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For assets not carried at a revalued amount, the total impairment loss is recognised in the net surplus or deficit for the year.

If an asset's carrying amount exceeds its recoverable amount the carrying amount is written down to the recoverable amount and an impairment loss is recognised. For revalued assets, the impairment loss is recognised against the revaluation reserve for that class of asset. Where that results in a debit balance in the revaluation reserve, the balance is recognised in the net surplus or deficit for the year.

Value in use is the depreciated replacement cost for an asset where the future economic benefits or service potential of the asset are not primarily dependent on the asset's ability to generate net cash inflows and where Heritage New Zealand Pouhere Taonga would, if deprived of the asset, replace its remaining future economic benefits or service potential.

## **CREDITORS AND OTHER PAYABLES**

Short-term payables are recorded at the amount payable.

## **EMPLOYEE ENTITLEMENTS**

### **Short-term employee entitlements**

Employee entitlements that Heritage New Zealand Pouhere Taonga expects to be settled within 12 months of balance date are measured at undiscounted nominal values based on accrued entitlements at current rates of pay.

These include salaries and wages accrued up to balance date, annual leave earned but not yet taken at balance date and long service leave entitlements expected to be settled within 12 months, and sick leave. Heritage New Zealand Pouhere Taonga also recognises a liability and an expense for bonuses where it is contractually obliged to pay them, or where there is a past practice that has created a constructive obligation.

### **Long-term employee entitlements**

Entitlements that are payable beyond 12 months, such as long service leave, have been calculated on an actuarial basis. The calculations are based on the likely future entitlements accruing to staff, based on years of service, years to entitlement, the likelihood that staff will reach the point of entitlement and contractual entitlement information.

The value of the long service leave obligations depends on several factors that are determined on an actuarial basis using a number of assumptions. Due to the small size of the provision, no salary inflation factor has been allowed.

**COMMITMENTS**

Future payments are disclosed as commitments at the point a contractual obligation arises, to the extent that there are equally unperformed obligations.

**CONTINGENCIES**

Contingent liabilities and assets are disclosed at the point at which the contingency is evident.

**CHANGES IN ACCOUNTING POLICIES**

There are no changes in accounting policies.



## HERITAGE NEW ZEALAND POUHERE TAONGA PROPERTY PORTFOLIO

### OWNED (18 PROPERTIES)

ALBERTON  
ALEXANDRA (PIRONGIA) REDOUBT  
ANTRIM HOUSE  
BEDGGOOD BLACKSMITH BUILDING  
CLARKS' MILL  
CHEVENING APARTMENTS  
CLENDON HOUSE  
HOKITIKA GOVERNMENT BUILDING  
HURWORTH COTTAGE  
KERIKERI MISSION HOUSE (KEMP HOUSE)  
RUATUNA  
SOUTHLAND PROVINCIAL COUNCIL  
BUILDINGSTONE STORE  
TE WAIMATE MISSION  
TE WHARE WAIUTUUTU KATE SHEPPARD HOUSE  
THAMES SCHOOL OF MINES  
TIMEBALL STATION SITE  
TOTARA ESTATE

### CO-OWNED (2 PROPERTIES)

HIGHWIC (WITH AUCKLAND COUNCIL)  
MELANESIAN MISSION (WITH MELANESIAN  
MISSION TRUST BOARD)

### LEASED (2 PROPERTIES)

EWELME COTTAGE  
MĀNGUNGU MISSION HOUSE

### PRIVATE HISTORIC RESERVE (4 PROPERTIES)

CRAIGMORE ROCK SHELTER  
TE MANUNUI ROCK ART SITE (FORMERLY  
FRENCHMAN'S GULLY ROCK SHELTER)  
THE CUDDY  
THE LEVELS

### HISTORIC RESERVE (16 PROPERTIES)

COTONS' COTTAGE  
EDMONDS RUINS  
KAIPARA NORTH HEAD LIGHTHOUSE  
MATANAKA FARM BUILDINGS  
OLD GOVERNMENT BUILDINGS  
OLD ST PAUL'S  
OPHIR POST OFFICE  
PENCARROW HEAD LIGHTHOUSE  
POMPALLIER MISSION  
RAI VALLEY COTTAGE  
RŪNANGA STOCKADE  
SEDDON HOUSE SITE  
TE PŌRERE REDOUBT  
TIKIRERE MILL RACE  
TURNBULL HOUSE  
UPPER HUTT BLOCKHOUSE

### MĀORI RESERVE (1 PROPERTY)

OPOTAKA PĀ

### SITES WITH MORE THAN ONE STATUS (2 PROPERTIES)

FYFFE HOUSE (PART-OWNED BY HERITAGE NEW  
ZEALAND POUHERE TAONGA, PART-LEASED  
FROM KAIKŌURA DISTRICT COUNCIL  
HAYES ENGINEERING (PART-OWNED, PART  
HISTORIC RESERVE)

**Te Whare o Antrim**  
 Pouaka Poutāpeta 2629,  
 Te Whanganui-a-Tara 6140  
 Waea 04 472 4341

**Antrim House**  
 63 Boulcott Street, Wellington  
 PO Box 2629, Wellington 6140  
 Phone 04 472 4341  
[information@heritage.org.nz](mailto:information@heritage.org.nz)

**Te Tari Takiwā o Te Tai Tokerau**  
 Pouaka Poutāpeta 836,  
 Kerikeri 0245  
 Waea 09 407 0470

**Northland Area Office**  
 PO Box 836, Kerikeri 0245  
 Phone 09 407 0470  
[infonorthland@heritage.org.nz](mailto:infonorthland@heritage.org.nz)

**Te Tari Takiwā o Te Raki**  
 Pouaka Poutāpeta 105-291,  
 Tāmakimakaurau 1143  
 Waea 09 307 9920

**Northern Regional Office**  
 PO Box 105-291, Auckland 1143  
 Phone 09 307 9920  
[infonorthern@heritage.org.nz](mailto:infonorthern@heritage.org.nz)

**Te Tari Takiwā o Te Raki Taha Whakararo**  
 Pouaka Poutāpeta 13339,  
 Tauranga 3141  
 Waea 07 577 4530

**Lower Northern Area Office**  
 PO Box 13339, Tauranga 3141  
 Phone 07 577 4530  
[infolowernorthern@heritage.org.nz](mailto:infolowernorthern@heritage.org.nz)

**Te Tari Takiwā o Te Pūtahi a Māui**  
 Pouaka Poutāpeta 2629,  
 Te Whanga-nui-a-Tara 6140  
 Waea 04 494 8320

**Central Regional Office**  
 PO Box 2629, Wellington 6140  
 Phone 04 494 8320  
[infocentral@heritage.org.nz](mailto:infocentral@heritage.org.nz)

**Te Tari Takiwā o Te Tonga**  
 Pouaka Poutāpeta 4403,  
 Ōtautahi 8140  
 Waea 03 363 1880

**Southern Regional Office**  
 PO Box 4403, Christchurch 8140  
 Phone 03 363 1880  
[infosouthern@heritage.org.nz](mailto:infosouthern@heritage.org.nz)

**Te Tari Takiwā o Ōtago me Murihiku**  
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