

PŪRONGO Ā-TAU ANNUAL REPORT

Mō te tau ka mutu i te 30 Pipiri 2023
For the year ended 30 June 2023



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UHI | COVER: Acknowledged in 2023 for their significance to our documentary heritage, many of the Clendon Papers are still housed at Clendon House.

UHI NĀ | CREDIT: Jess Burges

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HE MIHI

E mātua tautokona te Pouhere Taonga e ētahi atu. He mea waiwai ēnei āwhina, nā reira ka mihi.

Arā he tari, he rōpū rānei kei tō mātou taha e tautoko ana kia eke ki ngā putanga pai rawa mō ngā taonga tuku iho. Me mātua mihi ki: Historic Places Aotearoa, me ō rātou mema; te New Zealand Archaeological Association nā ō rātou mema i tāpae mai e ai ki ngā whakaritenga e pā ana ki te mātai whaipara; te International Council on Monuments and Sites New Zealand Chapter (ICOMOS NZ), nā rātou ngā paerewa mō ngā taonga tuku iho me te tātai kōrero; me ngā māngai tokomaha mō te kāwanatanga ā-rohe o Aotearoa.

He tīma tūao hoki puta noa i te motu e āwhina ana i te whakahaere me te tuku i ngā ratonga mō ō tātou wāhi tuku iho, me te tiaki me te penapena o ā tātou kohikohinga.

He tokomaha ngā tāngata e tuku ana i ā rātou ake pūtea tautoko ki ngā mahi o te rōpū nei mā te koha, te takoha wira, me te mematanga. Nā te tokomaha, kāore e taea te mihi ki ia tangata, engari kei te mihi ki a rātou katoa kua tautoko nei i a mātou.

ACKNOWLEDGEMENTS

Heritage New Zealand Pouhere Taonga receives significant support from others. This assistance is vital and gratefully received.

We are supported by the agencies and organisations that work directly with us in our endeavour to achieve the best heritage outcomes. Of particular note are: Historic Places Aotearoa and its members; the New Zealand Archaeological Association whose members deliver to the regulations associated with archaeology; the International Council on Monuments and Sites New Zealand Chapter (ICOMOS NZ), which sets heritage and historical standards; and the many individuals representing local government across New Zealand.

There are the teams of volunteers throughout the country that assist in the management and delivery of services to our heritage properties and in the care and conservation of our collections.

There are the many individuals who offer personal financial support to the organisation through generous gifts and bequests and through their membership. There are too many to acknowledge individually and we thank them all for their support.

TE PŪRONGO O NGĀ HEAMANA O TE POARI O HERITAGE NEW ZEALAND POUHERE TAONGA ME TE KAUNIHERA MĀORI O TE POUHERE TAONGA

E NGĀ MANA, E NGĀ IWI, E NGĀ KARANGATANGA MAHA, HURI NOA I TE MOTU, TĒNĀ KOUTOU, TĒNĀ KOUTOU, TĒNĀ KOUTOU KATOĀ.

Arā anō te kōrero, “Nāu te rourou, nāku te rourou ka ora ai te iwi.”

Tōna tikanga, mā te tuari i ngā rawa me te mōhiotanga e whakaū ai ka ora ngā tāngata katoa e whai wāhi ana.

Ahakoā ngā pāpono huarere ohore kua pāngia te maha o ngā rohe puta noa i te motu, he tau whakapātaritari, he tau mānawa hoki te tau. Kua whakamanawahia mātou e te pakari o ngā hapori ahakoā te pānga whakangaro, ā, kua whakapāpakuhia hoki mātou i te mahi tahi kia puta ai rātou ki te ora.

I te 2022-2023, ahakoā te whānui o ngā whakapātaritari, ka pakari tonu mātou. I whakamātauria tō tātou pūkeke e te urutā o te ao, heoti anō kua momoho te tere i ngā wai. I roto i tēnei pūrongo ka kitea kua piki anō ā mātou Tohu Tutukinga Mahi Matua (KPI) ki ō te taumata o mua i te Kowheori, e whakaaturia ai e āhei ana mātou te urutau ki ngā āhuatanga hurihuri.

Nō muri rawa i ngā pāpono huarere ohore, i tere whakarite mātou ki te kawē i tētahi mahi waiwai i roto i te whakaoranga. He wawe tonu tō mātou urupare, ā, ka whakaaturia tō mātou ū kia tū hei kaitohutohu whakawhirinaki, whaitake hoki. I miramira ā mātou mahi i te waiwai o tā mātou kawenga ki te urupare reretahi ā-kāwanatanga, ā-rohe hoki ki te pāpono huarere nui.

He nui atu tō mātou whakaū i te urupare me te whakaoranga noa iho. He tōtika tā mātou mahi ki te hāpai i ngā hapori Māori kia haere tonu te pakari, ā, kia tiakina ā rātou kōrero me ō rātou wāhi - he mahi waiwai i ngā wā ohotata, poautinitini hoki.

Tē taea te karo i ngā pānga o te huringa āhurangi ki ō tātou taonga tuku iho, ā, e whanake tonu ana mātou i ngā ritenga whakaheke, ngā rautaki whakahaere hoki hei whakaea i ēnei whakapātaritari. Mā ō mātou pūkenga, wheako hoki e tū nei tātou hei tari matua mō te whakamaru i tō tātou taonga ahurea tuku iho i ngā pānga huringa āhurarangi, ā, e ū ana mātou ki te whakapaipai tonu i ngā tikanga toitū ki ngā āhuatanga katoa o ā mātou mahi.

Ahakoā te waiwai māriri o tā mātou urupare wawe ki ngā

ohotata, ka whakatutukitia e te tango i ngā rauemi o tētahi atu whāinga tōmua. Ahakoā tēnei, ka whakamāharo tonu ā mātou otinga kua inehia ki ō mātou KPI tūāpapa katoa, ā, ka whakaaturia tō matou urutau ki ngā tūāhuatanga whānui.

Kei te iho tonu o tō mātou whāinga ko ngā tūhonotanga, ā, e harikoa ana mātou ki te whakataki i tā mātou anga honohono. Mā tēnei aronga whakaurua ai te Tiriti me tā mātou paetukutuku aronga hou hoki, ka taea e mātou te tūhono atu ā-tinana, ā-tuihono hoki ki ngā hapori. Ka whakaū mātou kia whaitake, kia whaihua, ā, kia whakaaetia hoki ā mātou mahi honohono ki te hunga e āwhinatia ana, e tautokona ana e mātou.

Kei te iho o ā mātou mahi katoa ko tō mātou ū ki te tautiaki, me te whakanui i ngā taonga tuku iho Māori, ā, e ngākaunui ana mātou ki te hāpai, ki te whakauru hoki i Te Tiriti o Waitangi ki ā mātou mahi katoa. Ko tētahi āhuatanga hei tīpako, ko te tautoko ki te whakarauora i te mātauranga Māori mā te kaupapa takuhe tauwhaiwhai.

Haere tonu ana te kite i te tipu tonu i ia tau, i ia tau o tō tātou hapori tuihono mā te pāpāho pāpori, te paetukutuku hou me ngā mātārere, e kaha āwhinatia nei e te whakapai i ā tātou ihirangi matihiko. Matua rā, kua tautoko mātou i te whakamahinga o te New Zealand History Curriculum mā ngā rauemi mātauranga tuihono mō ngā pouako me ngā ākonga.

E manawa reka ana mātou ki te whakanui i ētahi kaimahi tokotoru kua whakamānawatia ki te Rārangi King's Birthday and Coronation Honours – ko Jim Schuster ONZM rāua ko Dean Whiting MNZM, mō ā rāua tāpaetanga whakaharahara ki ngā toi me ngā taonga Māori tuku iho me tēnei kaupapa, ki Sunita Narayan ONZM mō tāna hāpai i te mātauranga reo i roto i te hapori Īnīa.

He tohu o te manawanui, te pakari, auaha hoki o tō tātou rōpū te tau kua pahure. Mā te ahu whakamua me te tirohanga mahea, i raro i te mana whakahaere o te Poari, o te Kaunihera Māori me te ārahitanga o te Tumu Whakarae, a Andrew Coleman, ka whakaū tātou ka ora tonu, ka ngangahau hoki ngā wāhi me ngā kōrero o mua mā ngā uri whakaheke. E mihi ana mātou ki te hunga kaimahi, ki ngā kaitautoko, ngā mema, ngā manuhiri hoki mō tētahi anō tau momoho.

Hei whakakapi ake, ka aro ki te mātauranga o ngā tūpuna kei

REPORT OF THE CHAIRS OF THE HERITAGE NEW ZEALAND POUHERE TAONGA BOARD AND MĀORI HERITAGE COUNCIL

E NGĀ MANA, E NGĀ IWI, E NGĀ KARANGATANGA MAHA,
HURI NOA E I TE MOTU. TĒNĀ KOUTOU, TĒNĀ KOUTOU,
TĒNĀ KOUTOU KATOĀ.

Ara ano te kōrero, “Nāu te rourou, nāku te rourou ka ora ai te iwi.”

There is a saying, “With your food basket and my food basket, the people will thrive.” Meaning the sharing of resources and knowledge will ensure the wellbeing of all the people involved.

In the face of the unprecedented weather events that have impacted much of the motu, this year has been both challenging and heartwarming. We are encouraged by the resilience communities have shown in the face of devastation and have been humbled to work with them to contribute to their recovery.

During 2022-23, we continued to demonstrate resilience across a range of challenges. The global pandemic tested our resolve, but we’ve navigated these uncharted waters with pleasing success. You’ll see in this report that our Key Performance Indicator (KPI) results have mostly rebounded to pre-Covid levels, demonstrating our ability to adapt to changing circumstances.

In the aftermath of severe weather events, the organisation swiftly mobilised to play a critical role in the recovery work. Our response was immediate and demonstrated our commitment to being a reliable and practical advisor. Our actions underscored the indispensable role we play in a coordinated government and local response to severe weather.

Our commitment goes beyond response and recovery. We proactively work to empower Māori communities to become increasingly resilient and to actively protect their stories and places – work that is crucial in times of emergency and adversity.

The effects of climate change on our heritage are undeniable, and we continue to develop mitigation and management strategies to meet these challenges. Our expertise and experience position us as a key agency in safeguarding our cultural heritage from the impacts of climate change, and we are committed to continuous improvement in sustainable practices in all aspects of our work.

While our ability to react swiftly in emergencies is critically important, this can be achieved only by diverting resources from other priorities. Despite this, our results measured against all our standard KPIs remain impressive, demonstrating our adaptability to deliver in a range of circumstances.

Relationships lie at the heart of our mission, and we are pleased to introduce our new engagement framework. This Treaty-based approach, combined with our groundbreaking new website, allows us to connect with communities both in-person and online. We ensure our engagement efforts are meaningful, impactful, and resonate deeply with those we serve and support.

Our commitment to preserving and celebrating Māori heritage is at the heart of all our work and we are dedicated to upholding and infusing Te Tiriti o Waitangi principles in everything we do. A highlight is our support for the revitalisation of mātauranga Māori through the contestable grants programme.

We continue to see year-on-year growth in our online community through our social media, new website and newsletters, assisted greatly by improvements in our digital content. Importantly, we have supported the implementation of the New Zealand History Curriculum with online educational resources for teachers and learners.

It was with great sadness that we marked the passing of former Governor-General, the Hon. Dame Cath Tizard GCMG GCVO DBE QSO, on 31 October 2021 after a prolonged illness. Dame Cath was Chair of our Board from 1997-2002. She is remembered for her leadership and determination coupled with a down-to-earth approach and irrepressible sense of humour.

In a year marked by uncertainty, we are confident we are in a strong position to continue our significant role in advocating for Aotearoa New Zealand’s heritage. We acknowledge with gratitude our fellow Board and Māori Heritage Council members, dedicated staff, supporters and visitors. Our children and children’s children have strong shoulders on which to stand.

Kia mahi tahi tātou ki te manaaki i ngā taonga whakahirahira o ō tātou mātua tupuna.

Let us work together to care for the significant treasures of our ancestors.

We are pleased to congratulate three staff members who were recognised in the King’s Birthday and Coronation Honours List – Jim Schuster ONZM and Dean Whiting MNZM, for their outstanding contributions to Māori arts and heritage and this organisation, and Sunita Narayan ONZM for services to language education and the Indian community.

tētahi whakataukī o Waikato, o Tainui, me ngā kupu whakarite o roto e pā ana ki ngā mahi toi o te whare tupuna, “*Ki te kotahi te kākaho, ka whati; ki te kāpuia, e kore e whati.*” Ko tōna tikanga, “*When a reed stands alone it can easily break, but when bound together it is unbreakable.*”

Turuturu whakamaua kia tina!

Kia tina!

Haumi ē!

Hui ē!

Tāiki ē!

We assemble and join together in unity.



A handwritten signature in black ink that reads "Marian L. Hobbs".

Hon. Marian L. Hobbs

Chair Heritage New Zealand Board
Tiamana o te Poari o te Pouhere Taonga

12 Whiringa-ā-nuku 2023



A handwritten signature in black ink that reads "John Clarke".

Tā John Clarke KNZM CNZM

Chair Māori Heritage Council
Tiamana o te Kaunihera Māori o te Pouhere Taonga

12 Whiringa-ā-nuku 2023

The past year has been a testament to our organisation's dedication, resilience and innovation. Moving ahead with a clear vision, under the governance of the Board and Māori Heritage Council and the leadership of Chief Executive, Andrew Coleman, we will ensure that the places and stories of our past remain alive and vibrant for generations to come. We express our gratitude to the staff, supporters, members and visitors, for another successful year.

In closing we draw on the wisdom of our forebears by referring to a well-known saying of the Waikato Tainui people which uses the imagery of the decorative arts of the *whare tupuna* – ancestral house, "*Ki te kotahi te kākaho, ka whati; ki te kāpuia, e kore e whati.*" Meaning, "*When a reed stands alone it can easily break, but when bound together it is unbreakable.*"

Turuturu whakamaua kia tina!

Kia tina!

Haumi ē!

Hui ē!

Tāiki ē!

We assemble and join together in unity.



A handwritten signature in grey ink that reads "Marian L. Hobbs".

Hon. Marian L. Hobbs

Chair Heritage New Zealand Board

12 October 2023



A handwritten signature in grey ink that reads "John Clarke".

Sir John Clarke KNZM CNZM

Chair Māori Heritage Council

12 October 2023

TE TAUĀKĪ MANA WHAKAHAERE

TE ANGA MANA WHAKAHAERE

He Hinonga Karauna motuhake te Pouhere Taonga i raro i te Crown Entities Act 2004. Tae ana tōna anga mana whakahaere ki:

- Ko ētahi kaupapa here mana whakahaere kua whakaurua atu e te Poari, nō te Heritage New Zealand Pouhere Taonga Act 2014 (HNZPT Act), tae ana ki ngā rārangi herenga mahi mō ngā komiti a te Poari
- Crown Entities Act 2004; me
- Ngā mātāpono, ngā tikanga me ngā aratohu e whakahaere ana i te hononga i waenganui i te Poari me te Kaunihera Māori.

TE POARI O TE POUHERE TAONGA ME TE KAUNIHERA MĀORI O TE POUHERE TAONGA

1. NGĀ HAEPAPA

E noho haepapa ana te Poari ki te hunga whaipānga matua ki te whakatau i te wawata o te Pouhere Taonga, ki te whakarite rautaki ka hāpaitia hei whakatairanga te tautuhitanga, te whakaruruhau, te tautiaki me te penapena i ngā taonga me te ahurea tuku iho o Aotearoa. Māna e whakatau ngā uara ka whakatairangatia puta noa i te rōpū. Mā te Poari e whakaae hoki te whakaritenga rauemi e ai ki ngā whāinga tōmua rautaki, ā, ka mahi i ngā mahi tē taea te whakawhiti e ai ki te Ture HNZPT ki ngā kaiwhakahaere.

He āheinga ā-ture motuhake tā Te Kaunihera Māori i raro i te Ture HNZPT e pā ana ki te whakatairanga me te penapena i te maha o ngā āhuatanga o ngā taonga tuku iho a te Māori. Ahakoa ehara i te hinonga mana ārahi, he tata te mahi patuitanga a te Kaunihera me te Poari kia whakaū ai ka hāngai ā-rautaki ngā mahi o te Pouhere Taonga ki ngā haepapa me ngā whāinga tōmua o ngā rōpū e rua.

2. TE KOPOU I NGĀ MEMA O TE POARI ME TE HANGA O TE POARI

E waru ngā mema o te Poari ka kopoua e te Minita o te Manatū Taonga. Mā te whakawhitiwhiti kōrero ki te Minita Whanaketanga Māori, me pono te Minita e tika ana e toru o ngā mema e waru ka kopoua nā tō rātou mātau ki ngā tikanga me te ao Māori.

Waihoki, kua kopoua e te Minita te Tumu Whakarae o te Manatū Taonga hei Kaitohutohu Motuhake mō te Poari. Ahakoa ehara te Kaitohutohu Motuhake i te mema o te Poari, ka whakaaetia tōna tae atu ki ngā hui o te Poari, o ngā komiti iti rānei a te Poari.

3. TE KOPOU I NGĀ MEMA O TE KAUNIHERA MĀORI

E waru ngā mema o te Kaunihera Māori o te Pouhere Taonga ka kopoua e te Minita o te Manatū Taonga. Me kopou kia tokowhā ngā mema ki te Poari hoki. Me Māori kia tokowhā ngā mema ka kōwhiria i muri i te whakawhitiwhiti kōrero ki te Minita Māori, ā, i te mutunga iho, hui katoa kei a rātou ngā pūkenga, te mātāuranga, te mōhiotanga ahurea e hāngai ana ki ngā āheinga me ngā mana o te Kaunihera.

4. TE UTU MAHI O NGĀ MEMA O TE POARI, O TE KAUNIHERA MĀORI HOKI

Ka whakatau te Minita i te utu mahi e ai ki ngā aratohu ka whakataungia e te Te Kawa Mataaho Public Service Commission, ki ngā aratohu o Te Tari o te Pirimia me te Komiti Matua hoki.

5. NGĀ HUI, ME TE TAE ATU KI NGĀ HUI O TE POARI ME TE KAUNIHERA MĀORI

Ka whakatauria ngātahitia te hōtaka ā-tau e te Poari me te Tumu Whakarae o te Pouhere Taonga.

I tēnei tau pūtea, e whitu ngā hui o te Poari, ā, ka waru ngā hui a te Kaunihera Māori. E whitu ngā hui o te Poari i te taha o te Kaunihera Māori.

Nā te Whakataunga Hōrapa (Roving Resolution) tētahi whakataunga kotahi i whakatutuki i waho i te wātaka hui māori o te Poari. I pā te Whakataunga Hōrapa ki tētahi tautapa mō te Mematanga Hōnora mō te Wā o te Ora.

STATEMENT OF GOVERNANCE

GOVERNANCE FRAMEWORK

Heritage New Zealand Pouhere Taonga is an autonomous Crown Entity under the Crown Entities Act 2004 and its governance framework includes the:

- Heritage New Zealand Pouhere Taonga Act 2014 (HNZPT Act) governance policies adopted by the Board, including terms of reference for Board committees
- Crown Entities Act 2004
- Principles, practices and guidelines governing the relationship between the Board and the Māori Heritage Council.

BOARD OF HERITAGE NEW ZEALAND POUHERE TAONGA AND MĀORI HERITAGE COUNCIL

1. ROLE

The Board is accountable to key stakeholders for establishing the Heritage New Zealand Pouhere Taonga vision and setting strategies to be adopted to promote the identification, protection, preservation and conservation of the historical and cultural heritage of New Zealand. It sets the values to be promoted throughout the organisation. The Board also approves the allocation of resources in accordance with the strategic priorities and carries out duties which, under the HNZPT Act, it cannot delegate to management.

The Māori Heritage Council has specific statutory functions under the HNZPT Act relating to the promotion and conservation of many aspects of Māori heritage. The Council's partnership with the Board ensures the work of Heritage New Zealand Pouhere Taonga aligns strategically with both bodies' responsibilities and priorities.

2. APPOINTMENT OF BOARD MEMBERS AND COMPOSITION OF BOARD

The Board is composed of eight Board members appointed by the Minister for Arts, Culture and Heritage. In consultation with the Minister for Māori Development, the Minister must have confidence that three of the eight Board members are qualified for appointment because of their knowledge of te ao Māori and tikanga Māori.

In addition, the Minister has appointed the Chief Executive of Manatū Taonga Ministry for Culture and Heritage as a Special Advisor to the Board. While the Special Advisor is not a member of the Board, they may attend any meetings or committee of the Board.

3. APPOINTMENT OF MĀORI HERITAGE COUNCIL MEMBERS

The Māori Heritage Council is composed of eight members appointed by the Minister for Arts, Culture and Heritage. Four members must also be appointed to the Board. Four of the members selected after consultation with the Minister for Māori Development will be Māori and will collectively have the skills, knowledge or cultural background appropriate to the functions and powers of the Council.

4. BOARD AND MĀORI HERITAGE COUNCIL MEMBERS' REMUNERATION

This remuneration is set by the Minister consistent with the guidelines set by Te Kawa Mataaho Public Service Commission and Cabinet Office guidelines.

5. BOARD AND MĀORI HERITAGE COUNCIL MEETINGS AND ATTENDANCE

The Board's annual programme is set by the Board in conjunction with the Chief Executive of Heritage New Zealand Pouhere Taonga.

This financial year, the Board held seven meetings and the Māori Heritage Council held seven meetings. There were seven shared meetings of the Board and Māori Heritage Council.

One decision was made by Roving Resolution outside the Board meeting schedule. The Roving Resolution decision related to a nomination for Honorary Life Membership.

E whai ake nei ko ngā āmiki mō te taenga atu o ngā mema ki ngā hui o te Poari me te Kaunihera Māori:

TE TAENGA ATU KI NGĀ HUI O TE POARI O HNZPT I TE 1 HŌNGONGOI 2022 – 30 PIPIRI 2023

MEMA POARI	NGĀ HUI I TAE ATU
Hōnore Marian Hobbs	7/7
Tā John Clarke	6/7
James Blackburne	6/7
Puawai Cairns	7/7
Chris Cochran	2/4 I Rihaina i te tīmatanga o 2023
Materoa Dodd	6/7
Rei Kohere	4/4 I tīmata te wā i te Hakihea 2022
Tākuta Katharine Watson	7/7
Keita Kohere	2/3 I oti te wā i te Whiringa-ā-Rangi 2022

TE TAENGA ATU KI NGĀ HUI O TE KAUNIHERA MĀORI O HNZPT I TE 1 HŌNGONGOI 2022 – 30 PIPIRI 2023

MEMA KAUNIHERA	NGĀ HUI I TAE ATU
Tā John Clarke	6/7
Puawai Cairns	7/7
Chris Cochran	2/4 I Rihaina i te tīmatanga o 2023
Materoa Dodd	6/7
Patrick McGarvey	2/3 I oti te wā i te Whiringa-ā-Rangi 2022
Toihuarewa Rangi Mātāmua	0/4 I tīmata te wā i te Hakihea 2022
Liz Mellish	7/7
Toihuarewa Tom Roa	2/7
Ruth Smith	4/7

6. KOMITI POARI

E toru ngā komiti iti tūturu o te Poari: arā, te Komiti New Zealand Heritage List/Rārangi Kōrero, te Remuneration Committee, me te Kaiwhakaruruhau.

He rārangi herenga mahi ō ngā komiti katoa, ka auau te arotakenga, ā, kua whakaaetia e te Poari mai i te whakamanatanga o te Ture HNZPT. Nō waho tētahi mema o te Kaiwhakaruruhau Komiti Rārangi Kōrero hoki, ā, ehara rāua i ngā mema o te Poari, o te Kaunihera Māori rānei. Ka

whakatūria ēnei mema ina koa mō ngā pūkenga, wheako hoki ka tāpaetia e rāua. Nō te Poari, te Kaunihera Māori rānei o te Pouhere Taonga anake ngā mema o ērā atu komiti.

E ono ngā hui i tae ā-tinana atu ai te Komiti Rārangi Kōrero, ā, e rima i ō te Kaiwhakaruruhau.

Ko te Komiti Archaeology he komiti o te Kaunihera Māori o te Pouhere Taonga, ā, ka hui ina matea ana kia whaiwhakaaro ki ngā tono whakaaetanga mana mātāi whaipara ka hāngai ki ngā wāhi whai pānga ki Ngāi Māori. I tēnei tau pūtea e rua ngā whakaaetanga hei whaiwhakaarotanga.

7. TIKANGA WHAKAHAERE

Kua hāpaitia e te Poari tētahi kaupapa here mana whakahaere, ka whakatakotohia ngā tikanga whakahaere me hāpai e ngā mema Poari i a rātou e mahi ana. I ia tau ka arotakengia tēnei kaupapa here e te Poari.

8. MAHI KAI HUANGA ME TE WHAKAPUAKANGA WHAIPĀNGA

Kua matua whakapuakina e ia mema o te Poari me te Kaunihera Māori o te Pouhere Taonga ō rātou whaipānga, ā, ka whakahoungia tēnei ki ia hui. Ki te whakapuaki i tētahi whaipānga e hāngai ana ki tētahi pepa, ka whakatahangia pea te mema i ngā whakawhitinga kōrero me ngā whakataunga e hāngai ana ki te take.

9. TE INIHUA ME TE ĀRAITANGA O NGĀ MEMA POARI

Kua whakamana i te inihua mō ngā mema Poari mō ngā mahi, ngā hapa rānei i ā rātou āheinga hei mema Poari.

Board and Māori Heritage Council meetings were attended as follows:

HNZPT BOARD MEETING ATTENDANCES 1 JULY 2022 – 30 JUNE 2023

BOARD MEMBER	MEETINGS ATTENDED
Hon. Marian Hobbs	7/7
Sir John Clarke	6/7
Mr James Blackburne	6/7
Ms Puawai Cairns	7/7
Mr Chris Cochran	2/4 Resigned early 2023
Ms Materoa Dodd	6/7
Mr Rei Kohere	4/4 Term started December 2022
Dr Katharine Watson	7/7
Ms Keita Kohere	2/3 Term ended November 2022

HNZPT MĀORI HERITAGE COUNCIL MEETING ATTENDANCES 1 JULY 2022 – 30 JUNE 2023

MĀORI HERITAGE COUNCIL MEMBER	MEETINGS ATTENDED
Sir John Clarke	6/7
Ms Puawai Cairns	7/7
Mr Chris Cochran	2/4 Resigned early 2023
Ms Materoa Dodd	6/7
Mr Patrick McGarvey	2/3 Term ended November 2022
Prof. Rangi Mātāmua	0/4 Term started December 2022
Ms Liz Mellish	7/7
Prof. Tom Roa	2/7
Ms Ruth Smith	4/7

6. BOARD COMMITTEES

The Board has three standing committees: the New Zealand Heritage List/Rārangi Kōrero Committee, the Remuneration Committee and the Audit and Risk/Komiti Kaiwhakaruruhau.

All committees have terms of reference, which are reviewed on a regular basis and have been approved by the Board since the HNZPT Act came into effect. The Audit and Risk/Komiti Kaiwhakaruruhau and the New Zealand Heritage List/Rārangi Kōrero Committee have one external member each who is not a member of the Board or Māori Heritage Council. These members are appointed for the particular skills and experience they bring. All other committees are made up of only Board or

Māori Heritage Council members.

The New Zealand Heritage List/Rārangi Kōrero Committee met in person six times and the Audit and Risk/Komiti Kaiwhakaruruhau five times.

The Archaeology Committee is a committee of the Māori Heritage Council and meets as required to consider applications for archaeological authorities involving sites of interest to Māori. During this financial year there were two authorities for consideration.

7. STANDARDS OF CONDUCT

The Board has adopted a governance policy that sets out the standards of conduct to be followed by Board members when carrying out their duties. This policy is reviewed annually by the Board.

8. CONFLICTS OF INTEREST AND DISCLOSURE OF INTERESTS

Each Board and Māori Heritage Council member has made a full disclosure of their interests and this is updated at every meeting. If an interest is declared relating to a paper, the member may be excluded from discussions and decision-making about the matter.

9. BOARD MEMBERS' INSURANCE AND INDEMNITY

Insurance has been put into effect for Board members for any act or omission in their capacity as such.

TE HAUORA ME TE ĀHEITANGA O TE WHAKAHAERE

TE WHAI ARATOHU A
TE KAIWHAKAMAHI PAI

He kaupapa here whānui ā Pouhere Taonga i waihangahia ai ki te kawē i ngā mātāpono o te kaiwhakamahi pai, me ētahi atu herenga ture. Kei te wātea ā-tāhiko ki te ipurangiroti o te rōpū ngā kaupapa here mā ngā kaimahi. E whakahoungia ana ngā kaupapa here pūmanawa tangata i ia tau.

Kua whakaūngia ki ētehi kaupapa here motuhake e pā ana ki te whakataunga whakaaro, ki ngā tūranga me ngā haepapa hoki te mātāpono o te whakawhitiwhiti kōrero, o te whāi wāhi ki te whakawhanake kaupapa here hoki. He 17% te huringa kaimahi

i te tau pūtea 2022-23, ki tō te tau pūtea 2021-22 he 25%. Ka whakaata tonu tēnei huringa i te ia kei te rāngai tūmatanui me te rāngai tūmataiti hoki, ā, e ai ki ngā kōrero tērā pea nā te Kowheori-19 me ngā noho taratahi kua toko ake te hiahia ki te huri kē.

Ko ngā mahi matua o te Pouhere Taonga i te tau 2022-2023 ki ngā āhuatanga matua e whitu o te 'kaituku mahi pai' ka whakarāpopotongia ki raro:

ĀHUATANGA	NGĀ MAHI A HERITAGE NEW ZEALAND POUHERE TAONGA
1. TE ĀRAHITANGA, TE HAEPAPA ME TE AHUREA	<p>Ka tāpae tonu te Tumu Whakarae i te ārahitanga me ngā kōrero ōrite mā:</p> <ul style="list-style-type: none">• te tuku īmēra i ia wiki ki ngā kaimahi katoa (ka whakaritea e te Tumu Whakarae Taupua ina e ngaro atu ana ia)• te tuku kōrero ki ngā hui whakauru katoa mō ngā kaimahi hou• te toro atu ki ngā wāhi mahi katoa o te Pouhere Taonga puta noa i te motu• te whakaū kōrero matua ki ngā rōpū kaimahi, ā• ka kaha uru atu ki ngā mahi me ngā takunetanga kaimahi, i te taha o ngā Tumu Whakarae Tuarua, hei whakaatu i te mātāpono o 'te tīma kotahi' e kaha whakatairangatia ana e te rōpū. <p>Ko tā te Tīma Matua he kawenga matua mō te tāpae i te ārahitanga rautaki me te noho haepapa mō ngā mahi a te hinonga.</p> <p>He kaupapa kākanorua te Pouhere Taonga, ā, he auau te rato whakangungu ki ngā kaimahi e pā ana ki te tikanga Māori, te ao Māori, me te reo Māori. I te tau 2022-2023, he 70 ngā kaimahi i tae ki ngā ākoranga tuihono tīmatanga, waenganui hoki.</p> <p>Kua whakawhanaketia, ka auau hoki te arotake e Te Pouhere Taonga i tētahi Mahere mō Te Reo Māori – ko E Tipu Te Waerenga. Ka noho hei tūāpapa tēnei mahere, ka whakatakoto hoki i te hōtaka mahi e pā ana ki te whakarauora i te reo Māori mā te whakangungu o Pouhere Reo; mā te toronga atu; mā ngā kaupapa tiaki wāhi; ā, mā ngā mahi motuhake ki te taha o ngā iwi, ngā hapū, ngā whānau me te hāpori hoki.</p> <p>Kei ia tīma tōna ake mahere mahi E Tipu Te Waerenga, e tuku ana i ngā aratohu me ngā kawatau mō te whakatinanatanga ā-ia rā o te mahere i ō rātou kaupapa mahi. Kei ētahi o ngā tari me ngā wāhi, ka auau te hui o ngā kaimahi ki te whakaharatau i te reo me ngā waiata.</p> <p>He ingoa reo Māori ō ngā tūranga katoa o te rōpū, e whakamahia ana ki ngā kāri me ngā īmēra mahi.</p>
2. TE KIMI KAIMAHI, TE KŌWHIRINGA ME TE WHAKAURU	<p>He pakari, he mahea hoki te kaupapa here kimi kaimahi me te tukanga kōwhiri a te Pouhere Taonga. E whakaaetia ana kia haere mai he tangata tautoko ki te uiui, ki te hiahia.</p> <p>He wero tonu te kimi kaimahi i ētahi wā, nā te iti o te hunga koremahī, ā, kua hua mai te tūhura i ētahi ara kē i ngā tukanga kimi kaimahi, hei taurira, ko ngā kaimahi whakawhiti taupua, ngā pia taupua hoki.</p> <p>I te tau 2022-2023, e rua ngā hui whakauru i tū mō ngā kaimahi hou. Ko ngā hōtaka nei, e rua rā te roa, he wāhanga o te tukanga whakauru wā roa atu noa kua rato i te māramatanga mahea o te wawata, te mahi me te ahurea o te rōpū. Ka pai hoki ēnei hui ki te hunga ka tae atu. Ka whakahoungia, ka arotakengia hoki te hōtaka whakauru i muri i ia hui, ā, ka tono urupare i ngā kaiuru.</p>

ORGANISATIONAL HEALTH AND CAPABILITY

GOOD EMPLOYER COMPLIANCE

Heritage New Zealand Pouhere Taonga has comprehensive human resource management policies designed to comply with the principles of being a good employer, and other legislative requirements. Policies are available to staff electronically on the organisation's intranet. Human resources policies are updated annually.

The principle of consultation and involvement in policy development is enshrined in specific policies related to

decision-making, and roles and responsibilities. Turnover is 17% in the 2022-23 financial year compared to 25% in the 2021-22 financial year. This continues to reflect a trend in both the public and private sectors and is attributed anecdotally to Covid-19 and lockdowns generating a desire for change.

The key activities of Heritage New Zealand Pouhere Taonga in 2022-23 against the seven key elements of being a 'good employer' are summarised below:

ELEMENT	HERITAGE NEW ZEALAND POUHERE TAONGA ACTIVITY
1. LEADERSHIP, ACCOUNTABILITY AND CULTURE	<p>The Chief Executive continues to provide leadership and consistent messages by:</p> <ul style="list-style-type: none"> • providing a weekly email to all staff (prepared by the Acting Chief Executive in his absence) • addressing all induction forums for new staff • visiting HNZPT workplaces around the country • emphasising key messages at staff rōpū, and • along with Deputy Chief Executives, actively taking part in staff activities and events, to demonstrate the 'tīma tahi' (one team) principle actively promoted by the organisation. <p>The Executive Team has collective responsibility for providing strategic leadership and accountability for the organisation's activities.</p> <p>Heritage New Zealand Pouhere Taonga is a bicultural organisation and provides regular training to staff in the areas of tikanga, te ao Māori and te reo Māori. In 2022-23, online tailored training courses at beginner and intermediate levels were attended by 70 staff.</p> <p>Heritage New Zealand Pouhere Taonga has developed, and regularly reviews, a Te Reo Māori Language Plan – E Tipu te Waerenga. This plan underpins and sets the programme of work around te reo Māori language revitalisation through Pouhere Reo language training, outreach, properties programmes and dedicated work with iwi, hapū, whānau and hapori.</p> <p>All teams have their own E Tipu te Waerenga action plan, which provides guidance and expectations about the day-to-day implementation of the plan in their area of work. In some offices and properties staff meet regularly to practise their te reo and waiata.</p> <p>All positions in the organisation have te reo Māori titles, which are used on business cards and emails.</p>
2. RECRUITMENT, SELECTION AND INDUCTION	<p>Heritage New Zealand Pouhere Taonga has a robust and transparent recruitment policy and selection process. An interviewee may bring a support person to an interview if desired.</p> <p>Recruitment continues to be challenging at times due to low unemployment numbers and this has led to alternative recruitment practices being explored, e.g. secondments and internships.</p> <p>During 2022-23, two induction forums were held for new staff. These two-day programmes are part of the standard longer-term induction process that provides a clear understanding of the organisation's vision, work and culture. These forums are well received by the attendees. The induction programme is updated and reviewed after each forum and feedback is sought from participants.</p>

ĀHUATANGA	NGĀ MAHI A HERITAGE NEW ZEALAND POUHERE TAONGA
3. TE WHAKAWHANAKE, TE KAKENGA ME TE PUTANGA ATU O NGĀ KAIMAHI	<p>I te 2022-23, i tāpaetia ngā āheitanga whakangungu, whakawhanake hoki ki ngā kaimahi katoa, ā, i tautohua i ā rātou mahere mahi ā-tau hoki. Kua whanakehia tētahi tātaritanga hiahia ako mō te tari, ā, kua tautohua ngā āhuatanga arotahi matua i te whakangungu me te whakawhanake mō ngā rā kei te heke mai.</p> <p>E ratou ana he tūranga taupua hoki hei kapi tūranga wātea, wā whakangā rānei kia āhei ai te whakawhanake kaimahi.</p> <p>Ka whakahaua ngā kaimahi ki te uru ki ngā tīma mō ngā kaupapa whitiwhiti tīma, hei taurira, Te Hauora, Haumarua hoki, me Te Ohu Manaaki.</p> <p>Ko Te Ohu Manaaki he rōpū tūao o ngā kaimahi (kāore he haepapa whakahaere, haepapa ārahitanga hoki) mā rātou ngā kaimahi e tautoko ki te whai i ō mātou uara ā-whakahaere. Ka hui rātou ia marama, ā, ka hapahapai i te panoni pai.</p> <p>Ka whakatūria he hui ā-rōpū mā ngā kaimahi e mahi ana ki ngā mātai ngaio pērā i te hoahoa me te whakarārangi.</p> <p>He tokomaha ngā kaimahi ka tae atu ki ngā hui, ngā whakangungu hoki e hāngai ana ki tō rātou mātai ngaio kia taea ai e rātou te whai i ngā tikanga o tēnei wā, me te whakawhanaunga ki te hunga whaipānga. Kua whānui haere te ako tuihono.</p> <p>Ka tāpaetia he uiui whakakapi ki ngā kaimahi katoa e rīhaina ana, ka tukuna ngā otinga ki te Tumu Whakarae, ā, ka whakatatūria take, ki te puta he take.</p>
4. TE PĪNGORE ME TE HOAHOA MAHI	<p>Ahakoia tonu te hiahia kei te aronga matatini o te rōpū, kia rite ngā kaimahi mō ngā haora mahi matua o ngā tari, ka whaiwhakaaro hoki ki ngā kōwhiringa hangere, pīngore hoki. He hautoru o ō mātou kaimahi he tūranga ō rātou e tūtakitakina ai te marea, nō reira, ka memeha tō rātou pīngore.</p> <p>Kei te tipu tonu te hunga kaimahi he pīngore ā rātou ritenga whakamahi nō muri mai i te urutā, ā, arā ētahi kaimahi e mahi ana i te kāinga i ētahi rangi o te wiki. Te āhua nei e tau ana ēnei tū momo ritenga mō te hunga kaimahi, mō te rōpū hoki.</p> <p>Te tikanga, ka tū ngā hui kaimahi me ngā hui whaipānga ā-waho i runga i Microsoft Teams, e whakangāwari ai ngā kōwhiringa pīngore.</p> <p>Ka arotake te Pouhere Taonga i ngā whakamārama tūranga mahi katoa kia whakaū ai e tōtika ana te whakaatu i ngā herenga o te tūranga.</p>
5. TE UTU MAHI, TE WHAKAMIHI ME NGĀ RITENGA	<p>I ia tau, i ia tau, ka whakahaerehia he arotake mahi mō ngā kaimahi katoa, e whāngaihia atu ai ki te arotake ā-tau o te utu mahi.</p> <p>Mā te kaupapa whakamihi kaimahi a te Tumu Whakarae ngā kaimahi me ngā kaiwhakahaere e āhei te tautapa i ō rātou hoa mahi kei ngā kaupae katoa o te rōpū mō te whakamihi ina he whakaharahara, he inati rānei ngā mahi.</p> <p>Ka tāpae ki ngā kaimahi tūturu katoa, rātou ko ō rātou whānau, te whakauru kore utu ki te Pouhere Taonga, e rato ai i te mōheni ā-hauwhā tau, te uru kore utu ki ō mātou rawa, papanoho hoki, ā, ka whai tika uru ki ētahi hinonga taonga tuku iho o te ao.</p>
6. TE ĀRAI I TE WHAKATĪWHETA, TE WHAKAWETIWETI HOKI	<p>E kore rawa te Pouhere Taonga e ngāwari ki te whakawetiweti, ā, ka tere te whakamutu e ai ki te kaupapa here Hauora, Haumarua hoki hei whakatau, hei whakatika hoki i ngā take ina ka puta.</p>

ELEMENT	HERITAGE NEW ZEALAND POUHERE TAONGA ACTIVITY
3. EMPLOYEE DEVELOPMENT, PROMOTION AND EXIT	<p>During 2022-23, training and development opportunities were offered to all staff members and identified in their annual performance plans. A Learning Needs Analysis has been developed for the organisation and has identified key areas of focus in training and development for the future.</p> <p>Temporary acting roles to cover for vacancies or periods of leave are also provided to enable staff development.</p> <p>Employees are encouraged to join cross-team project teams and committees, e.g. Health and Safety and Te Ohu Manaaki.</p> <p>Te Ohu Manaaki is a voluntary group of employees (without management or leadership responsibilities) whose purpose is to support staff to actively embrace our organisational values. They meet monthly and advocate for positive change.</p> <p>Rōpū hui are held for staff working in professional disciplines such as planning and listing.</p> <p>Many staff attend conferences and workshops relating to their professional discipline to keep up to date with current practice and to network with stakeholders. Online learning has become more prevalent.</p> <p>An exit interview is offered to all resigning staff and results are shared with the Chief Executive and action taken where necessary.</p>
4. FLEXIBILITY AND WORK DESIGN	<p>While the organisation's multi-disciplinary approach requires staff to be available during core office hours, part-time and flexible options are considered. A third of our staff are in public/customer-facing roles which limits the degree of flexibility available to them.</p> <p>The number of staff with flexible working conditions as part of their employment has continued to increase post-pandemic, with staff working from home some days of the week. Indications are that these new arrangements are working well for both staff and the organisation.</p> <p>Meetings with both internal staff and external stakeholders are mainly on Microsoft Teams which makes flexible options easier.</p> <p>Heritage New Zealand Pouhere Taonga reviews all position descriptions to ensure they accurately reflect the requirements of the role.</p>
5. REMUNERATION, RECOGNITION AND CONDITIONS	<p>Annual performance reviews are undertaken for all staff, which feed into an annual remuneration review.</p> <p>A Chief Executive staff reward scheme enables staff and managers to nominate their colleagues at all levels within the organisation for recognition of outstanding or exceptional work.</p> <p>All permanent staff and their families are offered free membership to Heritage New Zealand Pouhere Taonga, which provides them with a quarterly magazine, free access to our properties and reciprocal visiting rights to some international heritage organisations.</p>
6. HARASSMENT AND BULLYING PREVENTION	<p>Heritage New Zealand Pouhere Taonga has a zero tolerance of bullying, and action is taken promptly in accordance with the Health and Safety policy to mediate and address issues at the time they arise.</p>

7. TE TAI AO HAUMARU, HAUORA HOKI	<p>Ko te whakahaere he mea tuatahi tonu i tēnei wāhanga waiwai o ngā kawenga o tō tātou rōpū. Ka ratou he mōhiotio Hauora, Haumaru hoki ki ngā hui katoa o te Poari. Ka whakatakotoria ki ngā hui o te Audit and Risk Board Committee tētahi Rārangi Tūraru, kei roto tētahi wāhanga e pā ana ki te haumaru, te hauora me te oranga.</p> <p>Ka mau ngā hauata katoa, ngā whakapā, ngā hauata tohipa hoki ki te Rārangi Hauata, ā, ka tiroirohia ina e matea ana, ka whakatinanahia hoki ngā akoranga kua puta.</p> <p>Ka pupurihia ngā taipitopito whakapātanga ohotata mō ngā kaimahi katoa. Ka taea te whakapā tōtika atu ki ngā kaimahi kei tūpono he ohotata mā te patowaea-rau o Vodafone. Ka whakamahia e ngā kaihautū tētahi pūnaha rākau waea ina e tika ana.</p> <p>Ka tohutohua ngā kaimahi ki te noho ki te kāinga ina e māuiui ana rātou. He kaupapa nui tēnei hei ārai i te hōrapa o te Kowheori-19, te rewharewha anō hoki i te wāhi mahi. Kua tautoko te maha haere o ngā rorohiko ka tukuna ki ngā kaimahi i tō rātou āhei ki te mahi i te kāinga ina ora pai ana rātou kia mahi, kia kaua e haere atu ki te wāhi mahi. E mārāma ana hoki ngā kaiwhakahaere me kaua ngā kaimahi e mahi i te kāinga ina e māuiui ana, ā, me aroturuki rātou i taua tū āhuatanga.</p> <p>He hōrii, he whaipāinga hoki te Komiti Hauora, Haumaru Hoki ka hui ia marama. Ka auau te whakawhiti mōhiotio a te Komiti ki ngā kaimahi, ā, ka tuku tohutohu, ā, ka tuari i ngā rauemi e pā ana ki ngā kaupapa hauora, haumaru, oranga hoki.</p> <p>Ka hāpaingia te wāhi mahi haumaru mā te rato ki ngā kaimahi te:</p> <ul style="list-style-type: none">• whakahoki pūtea mō ngā werohanga āraimate• pūtea oranga ā-tau• aromatawai wāhi mahi ina e ai ki te whakature• taputapu ohotata, whakaora whawhati tata hoki ki ngā wāhi katoa• wāhi mahi me āna kaimahi he tohu whakaora whawhati tata ō rātou. Ka taea te uru ki te whakangungu whakaora whawhati tata mō ngā kaimahi katoa e hiahia ana ki te whai i te tohu whakaora whawhati tata• Whakangungu wāhi haumaru, te whakahaere tūraru hoki/rānei mā ngā kaimahi me whai tēnei mātauranga i roto i ā rātou mahi• te whai wāhi ki te whakaputa i ngā take mō te taumaha o te mahi ki tōna kaihautū• tētahi hōtaka āwhina kaimahi i ratou e Vitae Ltd ka uru atu te 13% o ngā kaimahi i 2022-23.
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TE KANORAU, TE TAUTIKA ME TE KAUAWHI

Ko ngā mātāpono me ngā tukanga o te Kanorau, te Tautika me te Kauawhi (DEI) he wāhanga o ngā tikanga whakahaere auraki i roto i te Pouhere Taonga. Ka tautokona ēnei mā ngā kaupapa here pūmanawa tangata e waihangahia kia whakaū ai ka whāia ngā aronga me ngā tikanga toihara-kore.

He mema a Te Pouhere Taonga i Diversity Works New Zealand, ka tuku i ngā mōhiotio whaitake maha me ngā akoranga whakangungu.

He matahuhua te hunga kaimahi e whakaritea ana e te Pouhere Taonga, nō ngā reanga me ngā mātāwaka maha. I te 30 o Pipiri 2023, he 145 ngā kaimahi wā kiki te tatauanga. E whitu tau te toharite o te roanga wā mahi ki te rōpū (whakatauritea ki 2022: e whitu tau, kotahi marama). Ki tā te uiuinga here kore DEI o ngā kaimahi i Pipiri 2023, me tōna 85% pāpātanga urupare, i whakaaturia:

PAKEKE	<30	13%
	30–50	42%
	>50	42%
	Undisclosed	3%
MĀTĀWAKA	Māori	23
I tēnei tau, i whakaaetia kia kōwhiria e ngā kaimahi ngā mātāwaka maha hei whakaatu i te tūturutanga o te hunga kaimahi	Pākehā	17
	Pākehā nō Aotearoa	88
	Māori nō Aotearoa/Pākehā	13
	Ngā Moutere o Te Moana-nui-a-Kiwa	9
	Āhia	4
	Tētahi atu	11

7. SAFE AND HEALTHY ENVIRONMENT

Management remains a priority in this crucial part of our organisation's responsibilities. Health and Safety information is provided at all Board meetings. An organisation-wide Risk Register, which has both a health safety and wellbeing component, is presented at the Audit and Risk/Komiti Kaiwhakaruru meetings.

All accidents, incidents and near misses are recorded on an Accident Register and investigated where required with lessons learned implemented.

A log of emergency contacts is held for all staff. Staff can be contacted quickly in the case of emergency through the Vodafone multi-text system. Managers also operate a telephone tree system when required.

Staff are advised to stay home when they are unwell. This is an important mitigation to lessen the spread of Covid-19 and flu, in particular, in the workplace. The increased number of laptops supplied to employees has contributed to them being able to work from home when they feel well enough to work, instead of coming into the workplace. Managers are also conscious that employees should not be working from home if they are not well enough and they monitor the situation.

There is a very proactive and effective Health and Safety Committee, which meets monthly. The committee communicates regularly with staff and provides advice and shares resources on health, safety and wellbeing matters.

A safe work environment is promoted by providing staff with:

- reimbursement for flu vaccinations
- an annual wellbeing allowance
- workplace assessments as required
- emergency and first aid equipment at all sites
- workplaces that have staff with first aid qualifications. First aid training is available to any staff member who wants to obtain a first aid certificate
- Site Safe and/or hazard risk management training to staff who require it for their roles
- the opportunities to raise workload issues with their manager
- an employee assistance programme provided by Vitae Ltd, which was accessed by 13% of staff in 2022-23.

DIVERSITY EQUITY AND INCLUSION

Diversity, Equity and Inclusion (DEI) principles and processes are part of mainstream management practices in Heritage New Zealand Pouhere Taonga. These are supported through human resources policies that are designed to ensure that non-discriminatory approaches and procedures are observed.

Heritage New Zealand Pouhere Taonga is a member of Diversity Works New Zealand, which provides useful information and training courses.

Heritage New Zealand Pouhere Taonga maintains a diverse workforce made up of a wide range of people representing different age groups and ethnicities. As at 30 June 2023, there were 145 full-time equivalent staff members. The average length of service in the organisation is seven years (compared to seven years, one month in 2022). A voluntary DEI survey of staff in June 2023, which had a 85% response rate, showed the following:

AGE		
	<30	13%
	30–50	42%
	>50	42%
	Undisclosed	3%
ETHNICITY		
This year employees were given the option of selecting multiple ethnicities to give a true reflection of the workforce	Māori	23
	European	17
	New Zealand European	88
	New Zealand Māori/European	13
	Asian	9
	Pacific Island	4
	Other	11

IRA	Tāne	25%
	Wahine	72%
	Tētahi atu	3%
WHAIKAHA	Āe	7%
	Kāhore	88%
	Tē pīrangī te whakamōhio atu	5%

**NGĀ TŪAO KI HERITAGE NEW ZEALAND
POUHERE TAONGA**

I te tau 2022–23, he 82 ngā tūao i mahi i te Pouhere Taonga mō tōna 10,616 hāora tūao. He nui tō mātou whakawhetai mō te tāpae whakahara o ō tātou tūao, ā, he kaha hoki tō mātou whakawhirinaki atu. Me i kore tā rātou āwhina ka uaua te whakatutuki i ngā putanga e hiahia ana ō tātou kaitautoko. Arā hoki ngā whakamahinga ākongā e iwa, nā rātou ngā hāora tāpiri 942 i rato.

Ka mahi ngātahi, ka mahi tata hoki ngā tari ā-rohe, ā-takiwā hoki o Pouhere Taonga ki ngā rōpū taonga tuku iho tūao o ngā rohe ki te whakatutuki i ngā putanga taonga tuku iho, tae ana ki Historic Places Aotearoa, ki ētahi atu rōpū hoki he mema ōna nō ngā komiti o mua i kīia ai ko ngā New Zealand Historic Places Trust Branch Committee.

GENDER	Male	25%
	Female	72%
	Other	3%
DISABILITY	Yes	7%
	No	88%
	Prefer not to say	5%

VOLUNTEERS TO HERITAGE NEW ZEALAND POUHERE TAONGA

In 2022–23, Heritage New Zealand Pouhere Taonga had 82 volunteers who provided approximately 10,616 volunteer hours. We are grateful for and rely heavily on the immense contribution of our volunteers. Without their assistance we would be challenged to achieve the outcomes our supporters expect. There were also nine student placements, providing a further 942 hours.

Heritage New Zealand Pouhere Taonga regional and area offices work closely with local volunteer heritage organisations to deliver positive heritage outcomes, including Historic Places Aotearoa and other groups whose members may have previously belonged to New Zealand Historic Places Trust Branch Committees.

TE TAUĀKĪ HAEPAPA

mō te tau ka mutu i te 30 Pipiri 2023

E ai ki te Crown Entities Act 2004, e noho haepapa ana te Poari o Heritage New Zealand Pouhere Taonga mō te whakarite i ngā puka tauāki pūtea o Pouhere Taonga me te Tauāki o te Whakatutuki Ratonga, tae ana ki ngā whakawā o roto.

Ka noho haepapa te Poari o Pouhere Taonga mō te whakatū, ā, kua whakatūria he pūnaha whakahaere o roto kia whakaū kau noa ai e tūturu ana, e tōtika ana hoki te whakarite pūrongo pūtea.

Kua ratoa e te Poari o Pouhere Taonga ngā mōhihio katoa mō te mahi o te tau i tonoa i raro i wāhanga 19A o te Public Finance Act 1989.



Hon. Marian L. Hobbs

Chair Heritage New Zealand Board
Tiamana o te Poari o te Pouhere Taonga

12 Whiringa-ā-nuku 2023



Tā John Clarke KNZM CNZM

Chair Māori Heritage Council
Tiamana o te Kaunihera Māori o te Pouhere Taonga

12 Whiringa-ā-nuku 2023

STATEMENT OF RESPONSIBILITY

for the year ended 30 June 2023

In terms of the Crown Entities Act 2004, the Board of Heritage New Zealand Pouhere Taonga is responsible for the preparation of the Heritage New Zealand Pouhere Taonga financial statements and Statement of Service Performance and for the judgements made in them.

The Board of Heritage New Zealand Pouhere Taonga has the responsibility for establishing, and has established, a system of internal control to provide reasonable assurance as to the integrity and reliability of financial reporting.

The Board of Heritage New Zealand Pouhere Taonga has provided all end-of-year performance information as requested under section 19A of the Public Finance Act 1989.



Hon. Marian L. Hobbs

Chair Heritage New Zealand Board
Tiamana o te Poari o te Pouhere Taonga

12 October 2023



Sir John Clarke KNZM CNZM

Chair Māori Heritage Council
Tiamana o te Kaunihera Māori o te Pouhere Taonga

12 October 2023

TE TAUĀKĪ O TE WHAKATUTUKI RATONGA

mō te tau ka mutu i te 30 Pipiri 2022

TE HĀNGAI KI TE TAUĀKĪ O TE WHAKATUTUKI RATONGA ME TE RAUTAKI HINONGA

Kei tēnei Tauāki o te Whakatutuki Ratonga te pūrongo mō tō mātou rautaki hinonga hou, me ngā KPI kua horahia ki tō mātou Tauāki o te Whakatutuki Ratonga (SPE). Ko te whāinga whānui ka kaha ake te whakatairanga i ngā taonga tuku iho Māori me te miramira i te kaupapa o Pouhere Taonga 'Ka whakapūmautia te whai mārama o ngā tāngata o Aotearoa, o ngā hunga katoa hoki ki ō tātou tātai kōrero kākano rua'.

I te nuinga o ngā wa, ka whakamahi tā mātou Tauāki o te Whakatutuki Ratonga i ngā inenga kua mahia nei heoti anō ka whakahou i te raupapa (kua whakaaturia te maha o ngā KPI o mua ki ngā kupu āpiti).¹ Ka whakaatu hoki te anga i ētahi KPI hou:

- te whakapāpā ki ngā tāngata whaipānga (KPI 1)
- te whakatinana i E Tipu te Waerenga, tō mātou Rautaki Reo Māori (KPI 9)
- te whakatinana i tā tātou IT Refresh Project (KPI 10), me te
- te kōkiri i te whakahou o Turnbull House, Te Whanganui-a-Tara, kia hāngai tonu ki te mahere me te pūtea (KPI 21).

TE WHAKAORANGA KOWHEORI-19 ME NGĀ PĀNGA HUARERE NUI

Ko ngā take whānui ka puta i tā mātou pūrongo ko te hokihoki o ngā mahi kia pērā te kaha ki ngā tau i mua i te Kowheori, me te mahi waiwai a Pouhere Taonga i te urupare ki ngā huripari, ētahi atu anō pāpono huarere hoki.

Ka whakaatu mai i ō mātou otinga, kua hāpaitia e mātou he mahi hohe, waiwai hoki ki te whakaoranga ā-ahurea, ā-pāpori, ā-ohanga hoki i Aotearoa.

I mua, he kaha te pānga atu o Kowheori-19 i ā mātou mahi ki te aroaro o te marea, ā, i hekea tō mātou āhei ki te manaaki manuhiri ki ō tātou whenua, ki ngā takunetanga ā-atamira, te whakapāpā ki ngā iwi ki runga marae, me te tūtaki atu ki ngā rōpū, ki ngā tāngata takitahi hoki. I tēnei tau kua hoki, kua piki ake rānei te tuku i ēnei ratonga taonga tuku iho ki ngā taumata o mua, i ō Kowheori-19.

Heoi anō, ka memeha haere ngā pānga o Kowheori-19, ka tūpono mai he huripari me ētahi atu pāpono huarere nui ki Te Ika-a-Māui. He pānga whakangaro ā ēnei pāpono ki ngā wāhi tuku iho. He maha ngā whare kei ngā marae, ngā taonga, urupā, wāhi mātāi whaipara, whare tuku iho hoki i kaha whakamōtītia, i maroro rānei. Pāpono ai ēnei tūponotanga, ka tōtika tā mātou whakawhiti rauemi, panoni i ā mātou hōtaka mahi hoki kia rato i te tautoko hangarau, ā-ringa rānei i matea ki te iwi me te hapori hei aromatawai, hei whakaheke hoki i te whakamōtī. Ko te āwhina i te whakaoranga tētahi arotahi waiwai tonu, ā, ka mahi tonu te Pouhere Taonga ki te ārahi i te whakaoranga taonga tuku iho ki ngā rohe kua maroro.

¹ Kia kitea tō mātou whakapuakanga whakataunga mā te whakarewa i ēnei KPI hou, tirohia tō mātou Tauāki o ngā Tūmanakohanga Whakatutuki, Statement of Performance Expectations (SPE) 2022-23, wh. 32-33. Kāore te KPI 21 i roto i te anga i whakaritea ki te pūrongo atu mō tō mātou tuaritanga Vote Arts, Culture and Heritage, engari kei roto tērā kia ratoa te tirohanga whānui atu mō ā mātou mahi.

STATEMENT OF SERVICE PERFORMANCE

for the year ended 30 June 2023

ALIGNMENT WITH STATEMENT OF SERVICE PERFORMANCE AND ORGANISATIONAL STRATEGY

This Statement of Service Performance reports on our new organisational strategy and KPIs set out in our 2022-23 Statement of Performance Expectations (SPE). The overarching objective is to give greater prominence to Māori heritage and to emphasise the mission of Heritage New Zealand Pouhere Taonga to 'ensure that our bicultural history is understood by New Zealanders and all peoples'.

For the most part, our Statement of Service Performance uses existing measures but rearranges them in a new order (we record the former number of KPIs in the footnotes).¹ The framework also introduces several new KPIs:

- engaging with stakeholders (KPI 1)
- implementing E Tipu te Waerenga, our Māori Language Strategy (KPI 9)
- implementing our IT Refresh Project (KPI 10), and
- progressing the upgrade of Turnbull House, Wellington according to plan and budget (KPI 21).

COVID-19 RECOVERY AND SEVERE WEATHER IMPACTS

The overall themes that emerge in our report are the return to pre-Covid-19 levels of activity and the critical role Heritage New Zealand Pouhere Taonga performed in responding to cyclones and other severe weather events.

As our results show, we have been playing an active and important role in New Zealand's cultural, social and economic recovery.

Previously, Covid-19 has heavily impacted our outward-facing work, curtailing our ability to host visitors at our properties, stage events, engage with iwi on marae, and meet with groups and individuals. This year the delivery of these public-facing heritage services has for the most part returned to, or exceeded, pre-Covid-19 levels.

However, just as the impacts of Covid-19 receded, cyclones and other severe weather events struck the North Island. These events had a devastating impact on heritage places. Many marae buildings, taonga, ūrupā, archaeological sites and heritage buildings were severely damaged or destroyed. Once these events struck, we immediately reassigned resources and adjusted our work programmes to provide the technical and practical support iwi and hapori needed to assess and mitigate damage. Assisting with the recovery remains a critical focus, and Heritage New Zealand Pouhere Taonga continues to perform a lead role in heritage recovery in affected areas.

¹ For our disclosure of judgements in introducing these new KPIs, see our 2022-23 Statement of Performance Expectations, pp. 32-33. KPI 21 does not form part of the framework established to report on our Vote Arts, Culture and Heritage appropriation but is included to provide a fuller picture of our work.

HERITAGE NEW ZEALAND POUHERE TAONGA HUAPUTA TŌMUA 2021-22

WHĀINGA MATUA RAUTAKI: TE WHAKAKAHA I NGĀ HONONGA ME TE MĀRAMA KI NGĀ WHĀINGA TŌMUA O RŌPŪ KĒ INARĀ KO TE TANGATA WHENUA

TOHU TUTUKITANGA 1: KA WHĀIA TONUTIA TE MAHERE WHAKAPĀPĀ

Kua whakatutuki tēnei KPI. Kua whanakehia e mātou tētahi Anga Whakapāpā Hunga Whaipānga me te Mahere Whakapāpā e hāngai ana, ā, kua tīmata te whakatinana i te Mahere. He arotahi Tiriti tō tā mātou Anga, Mahere hoki, e toru ōna whakaatu i tō mātou tirohanga ki te whakapāpātanga – mō te Kāwanatanga, te tangata Tiriti, me te tangata whenua.

E toru ngā wāhanga o te Mahere:

- 1.1 Ka tuku i te tukanga whakapāpā pakari ki te tangata whenua, mō rātou anō hoki.
- 1.2 Ka mahi tahi mātou ko ētahi rōpū hira, tae ana ki Te Puni Kōkiri, te Manatū Taonga, Te Arawhiti, Te Ara Taonga me ngā tāngata ngaio o te rāngai taonga tuku iho.
- 1.3 Kia ārahi, kia whakaaweawe hoki i te mārāma ki ngā taonga tuku iho i ngā tukanga whakahou o ngā ture me ngā kaupapa here.

Ko te whakapāpātanga te tūāpapa o ā mātou mahi katoa me ngā inenga KPI. Ka tuku pūrongo mātou ki konei e pā ana ki te Mahere i raro i Wāhanga 1.1. (Ka tuku pūrongo mātou mō Wāhanga 1.2 ki whārangi 30, ā, mō Wāhanga 1.3 ki whārangi 52-54.)

I whakatinanahia Wāhanga 1.1 o te Mahere i muri mai i ngā huripari me ētahi atu pāpono huarere nui. Mai i te tirohanga whakapāpātanga, i whakahou, i whakakaha hoki ēnei pāponotanga i ngā hononga ki Ngāti Porou, Te Aitanga a Mahaki, Te Aitanga a Hauiti, ki Ngāti Kahungunu hoki, ka noho hei tūāpapa mō tā mātou āwhina ki ngā marae 40 neke atu, ki ētahi atu wāhi tuku iho hoki, tae ana ki te:

- tohutohu penapena, tautoko hoki mō te whakawhena me te whakatika i te whareni tuku iho kei Rangitira Marae me Takipu Marae, kei Te Tai Rāwhiti, kei Tākitimu Marae hoki kei Te Wairoa
- tohutohu penapena mō ngā āhuatanga hoahoa o ētahi whare e rua me tētahi pātaka kua whakaorahia i Ōmahu Marae, i Heretaunga
- rato tautoko mō te tango me te tukanga penapena o te whakairo me te tukutuku kei roto i te whareni i Tangoio Marae, Te Matau-a-Māui.

Tae ana ētahi atu kaupapa i whakatinanahia ai te Wāhanga 1.1 o te Mahere ki:

- te mahi ki te taha o ngā Tarati o Parihaka Pā, i raro i tētahi whakataunga honohono, hei tāpae tohutohu e pā ana ki ngā whakaaetanga mana mātāi whaipara mō ngā kaupapa hangahanga, penapena hoki o Te Rangikapua whareni
- whakapāpā ki te Whanganui Land Settlement Trust ki te whakawhanake i te whakataunga hononga
- whakakaha hononga ki Te Arawa puta noa i te kaupapa o Mātauranga Māori Te Awe Kotuku (KPI 19), me tā mātou hōtaka mahi ki te penapena i Matangireia kei Parliament House (KPI 5).

TOHU TUTUKITANGA 2: KA PUPURI, KA TĀPAE RĀNEI TE POUHERE TAONGA KI ĒTAHI TAKUNETANGA, KAUPAPA HOKI E WHAKAKAHA ANA I TE WHAKAPĀPĀ ATU KI NGĀ TAONGA TUKU IHO²

I nui ake tā mātou eke i ngā whakatau tata e rua kei raro i KPI 2. He 242 te tapeke o ngā takunetanga/kaupapa, ki te whakatau tata he 114-126, ā, he 39 te maha o ngā tauwhāinga tuku iho Māori/kaupapa ki te whakatau tata he 17-19.

E whakaata ana ā mātou takunetanga me ngā kaupapa i te āhuatanga kanorau me te pai o ā mātou mahi ki te iwi whānui. Tae ana ngā tauira ki:

- Te kaupapa 'Be An Archaeologist' i ō mātou wāhi, i tū hei wāhanga o te Wiki Mātāi Whaipara
- ētahi whakaaturanga tūmatanui mō te kaupapa 'Always Here: Telling Queer Stories through heritage'
- tētahi whakaaturanga o ngā tāhua pere wūru me Te Kunenga ki Pūrehuroa
- tētahi haerenga pahikara-E ki ngā wāhi tuku iho ki Panēra, Tāmaki Makaurau
- te whakanuitanga o ngā rārangitanga i raro i tā tātou Ture, hei tauira, he takunetanga hei whakanui i te rārangitanga hei wāhi tuku iho Category 1 o te whare ringatoi o Ralph Hotere, kei Koputai, i Ōtepoti.³

Hei tāpiritanga ki te mahi nui, whānui hoki o te penapena kua horahia ki runga ake, nō muri iho i te huripari, tae ana ā mātou takunetanga taonga tuku iho Māori ki:

- te huaki i ō mātou wāhi kore-utu mō te marea i te rā o Waitangi, hei wā angitu ki te kōrero mō te Tiriti, tae ana ki te hainatanga o te Tiriti i tū ki ētahi wāhi e rua e whakahaeretia ai e mātou (Māngungu Mission me Te Waimate Mission, kei Te Tai Tokerau ngā wāhi e rua)

² I mua, i tautohua ko tēnei tētahi wāhanga o KPI 4.

³ I whakarārangiā tēnei wāhi tuku iho i te mutunga o te tau pūtea 2021-22; i tū te takunetanga whakanui i tēnei tau pūtea.

HERITAGE NEW ZEALAND POUHERE TAONGA KEY PRIORITY OUTPUTS 2022–23

STRATEGIC PRIORITY: STRENGTHENING RELATIONSHIPS AND UNDERSTANDING THE PRIORITIES OF OTHERS, PARTICULARLY TANGATA WHENUA

KPI 1: ENGAGEMENT PLAN IS BEING FOLLOWED

This KPI has been achieved. We have developed a Stakeholder Engagement Framework and associated Engagement Plan and have begun implementing the Plan. Our Framework and Plan take a Treaty/Tiriti lens, framing our view of engagement in three ways – for the Government, tangata Tiriti and tangata whenua.

There are three parts to the Plan:

- 1.1 Deliver a strong engagement process to and for tangata whenua.
- 1.2 Work with key collaborator groups including Te Puni Kōkiri, Manatū Taonga, Te Arawhiti, Te Ara Taonga and professionals in the heritage sector.
- 1.3 Lead and influence understanding of heritage in legislative and policy reform processes.

Engagement underpins all our work and KPI measures. We report here on implementation of the Plan under Part 1.1. (We report on Part 1.2 on page 31, and on Part 1.3 on pages 53–55.)

Part 1.1 of the Plan was put into action following the cyclones and other severe weather events. From an engagement perspective, these events reaffirmed and strengthened relationships with Ngāti Porou, Te Aitanga a Mahaki, Te Aitanga a Hauiti and Ngāti Kahungunu, underpinning our assistance to over 40 marae and other heritage places, including:

- conservation advice and support on stabilising and repairing historic whareniui at Rangatira Marae and Takipu Marae, both in Te Tai Rāwhiti and at Takitimu Marae in Wairoa
- conservation advice on the recovered architectural elements of two whare and a pātaka at Ōmahu Marae, Hastings
- providing support for the removal and conservation treatment of the whakairo and tukutuku in the whareniui at Tangoio Marae, Hawke's Bay.

Other initiatives through which Part 1.1 of the Plan was implemented include:

- working with Parihaka Pā Trustees, under a relationship agreement, to offer advice on archaeological authorities on infrastructure projects and conservation of Te Rangikapaui whareniui

- engaging with the Whanganui Land Settlement Trust to develop a relationship agreement
- strengthening relationships with Te Arawa across the Mātauranga Māori Te Awe Kotuku Project (KPI 19), and our programme of work on the conservation of Matangireia at Parliament House (KPI 5).

KPI 2: HERITAGE NEW ZEALAND POUHERE TAONGA HOLDS OR CONTRIBUTES TO EVENTS AND INITIATIVES TO ENHANCE HERITAGE ENGAGEMENT²

We exceeded both estimates under KPI 2. The total number of events/initiatives was 242, against an estimate of 114–126, and the number of Māori heritage events/initiatives was 39, against an estimate of 17–19.

Our events and initiatives reflect the diverse nature and appeal our work has to a wide range of people. Examples include:

- 'Be An Archaeologist' events at our properties, held as part of Archaeology Week
- public presentations on the theme 'Always Here: Telling Queer Stories through heritage'
- an exhibition of wool bale stencils with Massey University
- an E-bike tour of heritage places in Parnell, Auckland
- celebrations of listings under our Act, for example, an event to celebrate the Category 1 historic place listing of the former studio of Ralph Hotere, Port Chalmers, Dunedin.³

In addition to the extensive post-cyclone conservation work set out above, our Māori heritage events included:

- opening our properties free to the public on Waitangi Day, providing an opportunity to talk about Te Tiriti, including the signing of Te Tiriti at two properties we manage (Māngungu Mission and Te Waimate Mission, both in Northland)
- tours of Matangireia, the Māori Committee Room in Parliament House, Wellington (see KPI 5)
- providing A&P Show posters for Te Waipounamu with Te Ana Māori Rock Art Centre
- the dawn ceremony to mark the installation of a new sign and pou at Bruntwood Road, Tamahere recognising Wiremu Tāmihana (n.d-1866), the Ngāti Hauā leader known as the kingmaker for his role in the Māori King Movement.

² Previously part of KPI 4.

³ This historic place was listed towards the end of the 2021–22 financial year; the celebration event was held this financial year.

- te tiro haere ki Matangireia, te Rūma Komiti Māori kei Parliament House, Te Whanganui-a-Tara (tirohia KPI 5)
- te rato i ngā pānui A&P Show mō Te Waipounamu me Te Ana Māori Rock Art Centre
- te karakia hei whakanui i te whakaurunga o te tohu hou me te pou ki Bruntwood Road, Tamahere, e whakamaumahara ana ki a Wiremu Tāmihana (?-1866), te rangatira o Ngāti Hauā e mōhiotia ana ko te kaikōwhiri Kīngi nā tāna mahi i te Kīngitanga.

TOHU TUTUKITANGA 3: KIA PIKI TE HONOHONO KI NGĀ IHIRANGI Ā-MATIHKO, Ā-PEPA HOKI A TE POUHERE TAONGA⁴

I te tau nei i whakanui tō mātou maheni i te 40 tau o te whakaputa ki tētahi kōrero e whakaata ana i ngā panoni i te ao taonga tuku iho, tae ana ki te piki haere o te whakamihi i ngā taonga tuku iho Māori, te piki haere o te whakamihi i ngā whare me ngā wāhi tuku iho, me te hirahira o te whakamahere mō te pakari. Mai rā anō, ko ngā maheni i whakaputahia i

2022-23 i whakaaturia te whānuitanga o ngā aro mema tae ana ki: Ōtaki hei pokapū kōunga mō ngā kiriata me te toi Māori; te ekenga taumata pūhanga o te hanga i te Anaroa Ōtira, kei Ngā Puke-māeroero; me ngā whaitua rongonui o te puoro kei Tāmaki Makaurau.

He rahi tonu te tatau hōrapa. Heoi anō pēra i te huringa whānui i te maheni pepa ki te honohono ā-tuihono, kua heke te hōrapa o ngā maheni pepa, engari kua piki te whai mahenihiko.

Kāore i ohorere te piki haere whānui o te whakapāpā ā-matihiko. I eke mātou ki te 102,989 tirohanga whārangi paetukutuku (ki te whakatau tata whānui o 84,500-93,500), ahakoa he paku iti iho te hunga apataki Pukamata i te whakatau tata. Ka hāngai te hekenga iti o ā mātou kaute Pukamata ki te huri ā-ao ki ngā pae pāhopori hou, arā Instagram me Twitter (kua mōhiotia ko 'X'), e āta kapohia ai e mātou ā tērā tau mā te panoni i tā mātou inenga KPI (tirohia tā mātou 2023-24 SPE⁵).

WHĀINGA MATUA RAUTAKI: TE WHAKAKAHA I NGĀ HONONGA ME TE MĀRAMA KI NGĀ WHĀINGA TŌMUA O RŌPŪ KĒ INARĀ KO TE TANGATA WHENUA

Hua rautaki – ngā taonga tuku iho Māori: ka tuku i te tukanga whakapāpā kaha ki ngā tangata whenua, mō rātou hoki

NGĀ INENGA	2019-20	2020-21	2021-22	2022-23 WHAKATAU TATA	2022-23 TŪTURU
1. Ka whāia tonutia tā HNZPT Mahere Whakapāpā					
Ka whakawhanakehia, ka whakatinanatia hoki te Mahere Whakapāpā	Kāore i te hāngai	Kāore i te hāngai	Kāore i te hāngai	Kua eke	Kua eke
2. Ka whakahaere. ka āwhina rānei a HNZPT i ngā takunetanga e whakakaha ana i te whakapāpā atu ki ngā taonga tuku iho					
Te tapeke o ngā tauwhāinga/ kaupapa	234	316	221	114-126 ⁶	242
Te tapeke o ngā takunetanga/ kaupapa taonga tuku iho Māori	23% (54 ngā takunetanga)	21.5% (68 ngā takunetanga)	16% (35 ngā takunetanga)	17-19 ⁷	39

⁴ I mua, i tautohua tēnei ko KPI 5.

⁵ I whakawhānuitia te KPI e hāngai ana i roto i tō mātou Tauākī o Ngā Tūmanakohanga Whakatutuki ki te kaute i ngā apataki i runga o Kapoata (Instagram) me Tihau (Twitter) 'X', tae ana ki Pukamata (Facebook) hoki.

⁶ E whakaata ana tēnei whakatau tata i ngā māharahara mō ngā pānga tū tonu o te Kowheori-19.

⁷ E whakaata ana tēnei whakatau tata i ngā māharahara mō ngā pānga tū tonu o te Kowheori-19.

KPI 3: INCREASE IN ENGAGEMENT IN HERITAGE NEW ZEALAND POUHERE TAONGA DIGITAL AND HARD COPY CONTENT⁴

This year our magazine celebrated 40 years of publication with an article reflecting on changes in the heritage scene, including the growing recognition of Māori heritage, the increased appreciation of built heritage, and the importance of planning for resilience. As ever, the editions published in 2022-23 captured the breadth of our members' interests covering stories as diverse as: Ōtaki as a centre of excellence for Māori film and creative art; the engineering feat of building the Ōtira Tunnel in the Southern Alps; and iconic Auckland live music venues.

Circulation numbers remained high. However, in keeping with the general shift from hard copy to digital engagement, hard copy circulation has declined while digital readership has increased.

Unsurprisingly, digital engagement increased overall. We achieved 102,989 webpage views (against an estimated range of 84,500-93,500) though the number of Facebook followers is slightly below estimate. The small decline in our Facebook numbers is consistent with a global shift to newer social media platforms, Instagram and Twitter (now known as 'X'), which we will formally capture next year by adjusting our KPI measure (see our 2023-24 SPE⁵).

STRATEGIC PRIORITY: STRENGTHENING RELATIONSHIPS AND UNDERSTANDING THE PRIORITIES OF OTHERS, PARTICULARLY TANGATA WHENUA

Strategic deliverable – Māori heritage: Deliver a strong engagement process to and for tangata whenua

MEASURES	2019-20	2020-21	2021-22	2022-23 ESTIMATE	2022-23 ACTUAL
1. HNZPT Engagement Plan is being followed					
Engagement Plan developed and implemented	N/A	N/A	N/A	Achieved	Achieved
2. HNZPT holds or contributes to events and initiatives to enhance heritage engagement					
Total number of events/initiatives	234	316	221	114-126 ⁶	242
Number of Māori heritage events/initiatives	23% (54 events)	21.5% (68 events)	16% (35 events)	17-19 ⁷	39
3. Increase in engagement in HNZPT digital and hard copy content					
Increase in digital users:					
Baseline number of Facebook followers (@Heritage New Zealand only) ⁸	8,523	10,020 (20.3% increase over baseline)	9,350 (10% increase over baseline)	13,300-14,700	12,920 (52% increase over baseline)
Baseline number of webpage views ⁹	76,198 (12.4% decrease from 2018-19)	85,048 (13.4% increase over baseline)	87,000 (16% increase over baseline)	84,500-93,500	102,989 (37% increase over baseline)
Magazine circulation:					
Digital	Non-reporting year ¹⁰	1,495	2,286	2,375-2,625	3,326
Hard copy		9,906	7,963	8,075-8,925	7,460 ¹¹

⁴ Previously numbered KPI 5.

⁵ In our 2023-24 Statement of Performance Expectations we broadened the relevant KPI to measure followers on Instagram and Twitter ('X') as well as Facebook.

⁶ This estimate reflects concerns about the ongoing impact of Covid-19.

⁷ This estimate reflects concerns about the ongoing impact of Covid-19.

⁸ Baseline set at 8,500, as per the 2020-21 Statement of Performance Expectations.

⁹ Baseline set at 75,000, as per the 2020-21 Statement of Performance Expectations.

¹⁰ No figure was available for 2019-20 because the Magazine Publishers Association (MPA) moved to a biennial survey of hard copy magazines. The MPA has since moved to a new reporting schedule for hard copy publications and audits on a three-year cycle.

¹¹ In keeping with the general shift from hard copy to digital engagement, hard copy circulation has declined while digital readership has increased.

NGĀ INENGA	2019-20	2020-21	2021-22	2022-23 WHAKATAU TATA	2022-23 TŪTURU
3. Kia piki te honohono ki ngā ihirangi ā-pepa, ā-matihiko hoki a HNZPT					
Te piki o ngā kaiwhakamahi ā-matihiko:					
Te tatau takenga o ngā apataki kei Facebook (@Heritage New Zealand anake) ⁸	8,523	10,020 (kua piki 20.3% i te takenga)	9,350 (kua piki 10% i te takenga)	13,300-14,700	12,920 (kua piki 52% i te takenga)
Te tatau takenga o ngā tirohanga whārangi ipurangi ⁹	76,198 (kua heke 12.4% i te tau 2018-19)	85,048 (kua piki 13.4% i te takenga)	87,000 (kua piki 16% i te takenga)	84,500-93,500	102,989 (kua piki 37% i te takenga)
Te horapa o te moheni:					
Digital		1,495	2,286	2,375-2,625	3,326
Ā-pepa	He tau kore-pūrongo ¹⁰	9,906	7,963	8,075-8,925	7,460 ¹¹

WHĀINGA MATUA RAUTAKI: TE WHAKAWHANAKE I TE WHAKAPONO ME TE WHAKAWHIRINAKI O NGĀ RŌPŪ E MAHI ANA KI TŌ MĀTOU TAHA

Ka mahi tahi mātou ko ētahi rōpū hira, tae ana ki Te Puni Kōkiri, te Manatū Taonga, Te Arawhiti, Te Ara Taonga me ngā tāngata ngaio o te rāngai taonga tuku iho (KPI 1: Ka whāia tonutia tā HNZPT Mahere Whakapāpā)

E ai ki taua kōrero, kua whakatutukihia e mātou tēnei KPI te whakawhanake i tētahi Anga Whakapāpā Hunga Whaipānga me tētahi Mahere Whakapāpā e hāngai ana. Ka pūrongo mātou i konei mō te whakatutuki i te Mahere i raro i wāhanga 1.2: 'Ka mahi tahi mātou ko ētahi rōpū hira, taea ana ki Te Puni Kōkiri, te Manatū Taonga, Te Arawhiti, Te Ara Taonga¹² me ngā tāngata ngaio o te rāngai tuku iho'.

Tae ana te whakatinanatanga o tēnei wāhanga o te Mahere ki:

- te mahi i te taha o ngā rōpū o Te Ara Taonga (arā, Te Papa Tongarewa, Te Tari Taiwhenua, Manatū Taonga, me Te Puni Kōkiri) ki te āwhina i te whakaoranga i te huripari, mai i te tīmatanga, ā, haere tonu atu, ki ngā marae me ngā hapori, tae ana ki te whakaputa i ngā aratohu ā-ringa mō te 'Caring for Marae Taonga after Floods' me te 'Caring for Urupā after Cyclone Gabrielle'
- te mahi ngātahi me Te Tari Taiwhenua, Te Puni Kōkiri me Manatū Taonga ki te tuku pūtea Marae Ora¹³
- 'Te Pūranga', tētahi Iwi Archivist Symposium i tū i te Pipiri 2023

- te tuku i te kaupapa whānui o Mātauranga Te Awe Kotuku (tirohia KPI 19).

Matua rā, kei roto he whakapāpātanga ki Kāinga Ora, te Tūāpapa Kura Kāinga, (arā, the Ministry of Housing and Urban Development) me Te Puni Kōkiri ki te rato tohutohu mō te tukanga o te whakaaetanga mana mātai whaipara me ōna pānga ki ngā kaupapa hanga whare.

KPI 4: KA MAHI TAHI A HNZPT RĀTOU KO RŌPŪ KĒ I NGĀ KAUPAPA HONOHONO KI NGĀ TAONGA TUKU IHO¹⁴

I tēnei tau, ka maha ake i ā tātou matapae, i whakatūria ai e 66 pātuitanga ki ō te 57-63 i matapaetia, he pikinga nui i te 43 pātuitanga i whakatūngia ai i tērā tau.

He mea whakahira ko te pātuitanga ki Auckland Libraries me te whānau Clendon, nā konā i hua mai ai te urunga o ngā puka Clendon ki te UNESCO Memory of the World Aotearoa New Zealand Register.¹⁵ He mea whakarākei o tō tātou huinga wāhi tuku iho te whare o te whānau Clendon kei Rāwene, kei roto tō tātou kohinga puka Clendon. Ko James Clendon, he kaihekohoko Pākehā, kaihoko, āpiha kāwanatanga hoki o mua, he kaiwaitohu o He Whakaputanga (arā, te Declaration of Independence) me Te Tiriti o Waitangi. Ka rāto e ngā puka Clendon ētahi kitenga hiranga o ēnei taihuringa motuhake o te hītori o Aotearoa me te noho i Te Tai Tokerau i te rautau tekau mā iwa.

⁸ Kua tautuhia te takenga ki te 8,500 kia hāngai ki te Tauākītanga o ngā Tūmanakohanga Whakatutuki 2020-21.

⁹ Kua tautuhia te takenga ki te 75,000 kia hāngai ki te Tauākītanga o ngā Tūmanakohanga Whakatutuki 2020-21.

¹⁰ Kāore he nama mō te tau 2019-20, nā te mea i neke te rangahau mō ngā moheni tānga pepa a Magazine Publishers Association (MPA) kia tū i ia rua tau. Mai i taua wā kua neke anō te MPA ki tētahi hōtaka pūrongo hou mō ngā tānga pepa; he hurihanga toru tau te arotake ināianei.

¹¹ Pērā i te huringa whānui i te maheni pepa ki te honohono ā-tuihono, kua heke te hōrapa o ngā maheni pepa, engari kua piki te whai maheni hiko.

¹² Te Papa Tongarewa, Te Tari Taiwhenua, Manatū Taonga me Te Puni Kōkiri.

¹³ <https://www.communitymatters.govt.nz/the-matauranga-maori-marae-ora-fund/>

¹⁴ I mua, i tautohua tēnei ko KPI 3.

¹⁵ <https://unescomow.nz/inscription/clendon-papers>

STRATEGIC PRIORITY: TO BUILD THE TRUST AND CONFIDENCE OF THOSE WHO WE WORK WITH

Work with key collaborator groups including Te Puni Kōkiri, Manatū Taonga, Te Arawhiti, Te Ara Taonga and professionals in the heritage sector (KPI 1: Engagement Plan is being followed)

As noted, we achieved this KPI, developing a Stakeholder Engagement Framework and an associated Engagement Plan. We report here on our implementation of the Plan under Part 1.2: 'Work with key collaborator groups including Te Puni Kōkiri, Manatū Taonga, Te Arawhiti, Te Ara Taonga'¹² and professionals in the heritage sector'.

Implementation of this part of the Plan includes:

- working with Te Ara Taonga groups (Te Papa Tongarewa, Department of Internal Affairs, Manatū Taonga and Te Puni Kōkiri) on the initial and ongoing cyclone recovery assistance to marae and hāpori, including work on publishing the practical guides on 'Caring for Marae Taonga after Floods' and 'Caring for Urupā after Cyclone Gabrielle'
- collaborations to deliver Marae Ora funding with the Department of Internal Affairs, Te Puni Kōkiri and Manatū Taonga¹³
- an Iwi Archivist Symposium held in June 2023
- delivery of the wider Mātauranga Te Awe Kotuku programme (see KPI 19).

Importantly, it also includes engagements with Kāinga Ora, the Ministry of Housing and Urban Development and Te Puni Kōkiri to provide advice on the archaeological authority process as it affects housing projects.

KPI 4: HNZPT PARTNERS WITH OTHERS ON HERITAGE ENGAGEMENT INITIATIVES¹⁴

This year we exceeded our estimates, forming 66 partnerships against an estimated 57-63, a significant increase on the 43 partnerships formed last year.

The highlight was the partnership with Auckland Libraries and Clendon whānau that resulted in the Clendon papers being added to the UNESCO Memory of the World Aotearoa New Zealand Register.¹⁵ The Clendon family home at Rāwene is a jewel in our heritage property portfolio and houses our collection of Clendon papers. James Clendon, an early Pākehā trader, merchant and government official, was a signatory to He Whakaputanga (the Declaration of Independence) and Te Tiriti o Waitangi. The Clendon papers provide an important insight into these significant turning points in New Zealand history and life in nineteenth century Northland.

Other highlights include:

- a partnership to protect Tapahuarau Pā, Northland, through planting, with landowners, Northland Regional Council, Ko Waitangi te Awa Trust and Waitangi Catchment Group, and hapū representatives
- a partnership to produce Ngā Tapuwae ki Te Papa | Footprints on Te Papa map & guide of heritage places in Tauranga with Taonga Tū, Tauranga City Council, The Elms, Te Papa Tauranga, Mauao Publishing and Sun Media Ltd.
- a partnership, with the New Zealand Portrait Gallery, to host the exhibition Tribute: Portraits from the Collection of Avenal McKinnon Exhibition at Te Whare Waiutuutu Kate Sheppard House
- a partnership with Otago Access Radio through which we regularly contribute a story to the Heritage Matters radio show based on our listing work.

¹² Te Papa Tongarewa, Department of Internal Affairs, Manatū Taonga and Te Puni Kōkiri.

¹³ <https://www.communitymatters.govt.nz/the-matauranga-maori-marae-ora-fund/>

¹⁴ Previously numbered KPI 3.

¹⁵ <https://unescomow.nz/inscription/clendon-papers>

Ko etahi atu mea whakahira ko:

- te pātuitanga ka tiaki i Tapahuarau Pā kei Te Tai Tokerau, mā te mahi i te taha o ngā kaupuri whenua, te Northland Regional Council, rātou ko Waitangi te Awa Trust ko Waitangi Catchment Group, me ngā māngai o ngā hapū
- a partnership to produce *Ngā Tapuwae ki Te Papa | Footprints on Te Papa* map & guide of heritage places in Tauranga with Taonga Tū, Tauranga City Council, The Elms, Te Papa Tauranga, Mauao Publishing and Sun Media Ltd.
- te pātuitanga ki te taha o Te Pūkenga Whakaata (te New Zealand Portrait Gallery), ki te whakahaere i te whakaaturanga *Tribute: Portraits from the Collection of Avenal McKinnon Exhibition* kei Te Whare Waiutuutu Kate Sheppard House
- te pātuitanga ki te taha o Otago Access Radio, mā tērā e auau ai te tāpae kōrero ki te hōtaka reo irirangi ko Heritage Matters, me ā mātou mahi whakarārangi hei tūāpapa.

WHĀINGA MATUA RAUTAKI: TE WHAKAWHANAKE I TE WHAKAPONO ME TE WHAKAWHIRINAKI O NGĀ RÖPŪ E MAHI ANA KI TÖ MĀTOU TAHA

Ka mahi tahi mātou ko ētahi rōpū hira, tae ana ki Te Puni Kōkiri, te Manatū Taonga, Te Arawhiti, Te Ara Taonga me ngā tāngata ngaio o te rāngai taonga tuku iho

NGĀ INENGA	2019–2020	2020–21 TŪTURU	2021–22 TŪTURU	2022–23 WHAKATAU TATA	2022–23 TŪTURU
Tirohia KPI 1: Ka whāia tonutia tā HNZPT Mahere Whakapāpā					
Ka whakawhanakehia, ka whakatinanatia hoki te Mahere Whakapāpā	Kāore i te hāngai	Kāore i te hāngai	Kāore i te hāngai	Kua eke	Kua eke
4. Ka mahi tahi a HNZPT rātou ko rōpū kē ki ngā kaupapa whakapāpā taonga tuku iho					
Te tatau o ngā patuitanga	37	71	43	57-63	66

WHĀINGA MATUA RAUTAKI: TE WHAKAORA ME TE TIAKI I NGĀ WĀHI TUKU IHO HIRA ME NGĀ WHAITUA AHUREA

KPI 5: HE HONONGA MAHITAKI KEI WAENGA I HNZPT ME ĒTAHI IWI, HAPŪ, HAPORI RĀNEI¹⁶ KUA TAUTUHIA

I whakatutuki ai tēnei KPI. Ko ētahi o ngā kaupapa i oti ai ko:

- te whakahou i te Tomokanga, Ōākura Pā, e mahi tahi ai i te taha o Ngāti Tairi me Ngā Mahanga a Tairi hapū
- whakatauiratia he kaupapa pia, ngā pia o Ngā Rau Pūtohe me ngā Taonga Tuku Iho, he kaupapa whakatauria pia a Waikato-Tainui e whakahaeretia ana e ngā tari Ara Toanga, tae ana ki Pouhere Taonga
- āwhina i ngā mahi whakaoranga urupā, i Omahu Marae, me te whānau o Omahu Marae me ngā hononga ā-iwi ki Ngāi Tahu, ki Waikato-Tainui hoki.

Matangireia, Parliament House, Te Whanganui-a-Tara

Tētahi mahi whakahira o tā mātou mahi i raro i tēnei KPI ko te mahi penapena i Matangireia e arahina tahitia nei e mātou ko ngā iwi, ko Parliamentary Services hoki. Ko te rūma komiti whiriwhiri tutahi tēnei mō ngā take o ngāi Māori tonu kua hangaia i Parliament House. I tēnei tau ka eke te kaupapa ki te whakaara ōkawa i te rūma i te 20 o Whiringa-ā-Nuku 2022, me te tuku i te pukapuka rautau kua whakaemihia e Ellen Andersen, Kaiwhakahaere, Tautiaki Taonga me Kaupapa Māori mō Pouhere Taonga.

I mua tonu i te whakaaratanga o te rūma, i tuku te International National Trust Organisation (INTO) i tētahi Tohu Whakahira International Excellence Award.

Mātauranga Māori Te Awe Kōtuku programme

Ko te iho o ngā hua rautaki kei raro i tēnei KPI, ko tā mātou kaupapa ko te Mātauranga Māori Te Awe Kōtuku, e tukuna ana i raro i tētahi atu kirimana motuhake (tirohia KPI 19)¹⁷. E rua ngā ia mahi o te kaupapa ka whakarauora i te mātauranga Māori whakamōrearea: ko ngā whenua tuku iho, me ngā whare Māori tuku iho.

¹⁶ I mua, i tautohua tēnei ko KPI 11.

¹⁷ Ahakoa ehara tēnei kaupapa i te noho hei wāhanga o te Tauākī o te Whakatutuki Ratonga, ka tuku mātou i te pūrongo ki konei kia whānui ai te whakaaturanga o ā mātou ratonga mō te Karauna.

STRATEGIC PRIORITY: TO BUILD THE TRUST AND CONFIDENCE OF THOSE WHO WE WORK WITH

Work with key collaborator groups including Te Puni Kōkiri, Manatū Taonga, Te Arawhiti, Te Ara Taonga and professionals in the heritage sector

MEASURES	2019–20	2020–21	2021–22	2022–23 ESTIMATE	2022–23 ACTUAL
Refer KPI 1: HNZPT Engagement Plan is being followed					
Engagement Plan developed and implemented	N/A	N/A	N/A	Achieved	Achieved
4. HNZPT partners with others on heritage engagement initiatives					
Number of partnerships	37	71	43	57-63	66

STRATEGIC PRIORITY: TO CONSERVE AND PROTECT IMPORTANT HERITAGE PLACES AND CULTURAL LANDSCAPES

KPI 5: HNZPT HAS A COLLABORATIVE RELATIONSHIP WITH SPECIFIED IWI, HAPŪ OR HAPORI¹⁶

This KPI was achieved. Projects completed include:

- restoring the Tomokanga, Ōākura Pā, working with Ngāti Tairi and Ngā Mahanga a Tairi hapū
- piloting an internship project, Ngā Rau Pūtohe interns and Taonga Tuku Iho, a Waikato-Tainui internship pilot project hosted by Ara Taonga agencies, including Heritage New Zealand Pouhere Taonga
- assisting with urupā recovery works, Omahu Marae, with Omahu Marae whānau and intertribal relationships with Ngāi Tahu and Waikato-Tainui.

Matangireia, Parliament House, Wellington

A highlight of our work under this KPI is the conservation work we have been leading with iwi and Parliamentary Services on Matangireia. This is the first purpose-built select committee room in Parliament House dedicated to the affairs of Māori. This year the project culminated in the formal re-opening of the room on 20 October 2022, and the release of a centenary book, compiled by Ellen Andersen, Kaiwhakahaere Tautiaki Taonga me Kaupapa Māori for Heritage New Zealand Pouhere Taonga.

Shortly before the room was re-opened, the International National Trusts Organisation (INTO) awarded the project an International Excellence Award.

Mātauranga Māori Te Awe Kōtuku programme

At the heart of our strategic deliverable under this KPI is our Mātauranga Māori Te Awe Kōtuku programme, which is delivered under separate contract (see KPI 19)¹⁷. The programme has two workstreams that together help to revitalise vulnerable mātauranga Māori: ancestral landscapes and Māori built heritage.

This year we again offered contestable grants across both workstreams, awarding 12 grants of up to \$25,000. Examples include grants for:

- a wānanga on the restoration and future development of ancestral whakairo at the Ngāti Kahungunu Community Marae, Nūhaka
- a wānanga on carving kōpapa (small coastal waka) and associated practices such as weaving traditional lifejackets, making hoe, recording pūrākau and making kōkōwai dye (Ngāti Kuri Trust Board)
- a series of wānanga to transmit mātauranga-ā-hapū, kōrero tuku iho me ngā wāhi tupuna katoa o Te Uri o Hau (Te Uri o Hau)
- wānanga and hiko associated with Ōtākou me Kāti Huirapa ki Puketeraki pūrākau (Aukaha).

The grant rounds complement the core elements of our programme, that is:

- pou here wānanga: forums that engage with pūkenga to co-design pou arataki wānanga on selected themes (completed)
- pou arataki wānanga: practical wānanga for whānau, hapū and iwi, that help to retain mātauranga Māori (progressed this financial year, and to be completed in 2023-24).

¹⁶ Previously numbered KPI 11.

¹⁷ Although the programme does not form part of the Statement of Service Performance, we report on it here to provide a fuller picture of the services we are providing to the Crown.

I tenei tau i tāpae anō mātou i ngā takuhe tauwhaiwhai puta noa i ngā ia mahi e rua, i tukuna 12 ngā takuhe tae atu ki tōna \$25,000 te rahi. Hei tauira o ngā takuhe, he:

- wānanga mō te whakaora me te whanaketanga haere ake nei o ngā whakairo tūpuna kei te Marae Hapori o Ngāti Kahungunu, kei Nūhaka
- he wānanga mō te whakairo kōpapa (he waka paku o te ākau) me ētahi tikanga e hāngai ana, hei tauira, te raranga i ngā koti ārai toromi, te hanga hoe, te kapo pūrākau me te whakarite waitae hoki (Ngāti Kuri Trust Board)
- he raupapatanga wānanga hei tuku i te mātauranga ā-hapū, kōrero tuku iho me ngā wāhi tupuna katoa o Te Uri o Hau
- he wānanga me te hikoi e hāngai ana ki Ōtākou me Kāti Huirapa ki Puketeraki pūrākau (Aukaha).

Ka whakaoti ngā tukunga takune i ngā āhuatanga matua o tā mātou kaupapa, arā:

- te pou here wānanga: he wāhi, wā hoki ka whakapāpā ki ngā pūkenga ki te hoahoa ngātahi i te pou arataki wānanga ki ētahi kaupapa (kua oti)
- wānanga pou arataki: he wānanga ā-ringa mō te whānau, te hapū me te iwi, e āwhina ai te pupuri i te mātauranga Māori (i kōkiritia i tēnei tau pūtea, ā, ka mutu ā te 2023-24).

Nā ngā huripari me ētahi atu pāpono huarere nui, tē taea te whakatū i tōna 5 o ngā wānanga pou arataki 16 i matapaitia ai. Ā tērā tau pūtea, ka whakahaerehia aua hui, nā tētahi panoni i tō mātou kirimana ki Manatū Taonga Ministry for Culture and Heritage.

KPI 6: KA TIAKINA NGĀ WHENUA ME NGĀ WHARE TUKU IHO O HNZPT

E tiaki ana a te Pouhere Taonga i tētahi o ngā huinga wāhi tuku iho hirahira o Aotearoa, mēnā e taea, ka tiakina hei tauira o te tikanga ngaio mō te penapena taonga tuku iho.

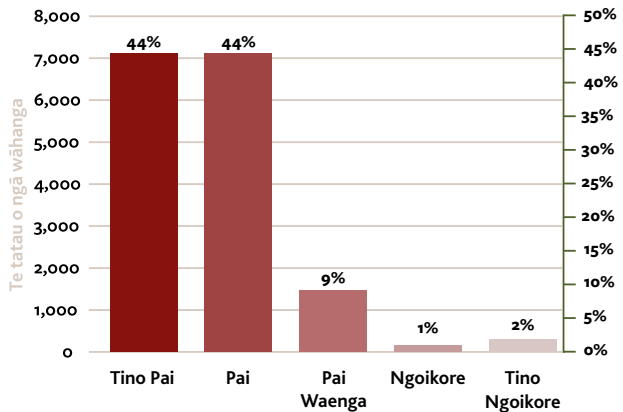
Ka whakamahi mātou i tētahi pūnaha whakahaere rawa ki te matapae i te wā-ora o ia wāhanga o ō mātou wāhi/raua tuku iho, ā, ka tātai i te tūponotanga me whakatika, me whakahou rānei tētahi wāhanga. Kei roto i te pūnaha e rima ngā rōpū mō te wā-ora, mai i te 'Tino Pai/Very Good' (ko te 100% ki te 55% o te oranga-pai e toe ana) ki te 'Tino Ngoikore/Very Poor' (11% ki te 0% o te oranga-pai e toe ana). Ka whakaarotau mātou i te mahi ki ngā wāhanga kua noho ki te 'Ngoikore' ki te 'Tino Ngoikore' rānei, ngā wāhanga kua tae ki te 20% whakamutunga o te oranga-pai kei te toe.

I tēnei tau i eke anō mātou i te matapae o 97% o ngā wāhanga rawa ka tae atu ki te 'Oranga-pai Waenga', neke atu rānei, kia ōrite ki te ōrau o tērā tau, kei waenga hoki i tā mātou matapae o 95-100%. Kei te kauwhata kei raro nei ētahi taipitopito anō.

Kāore i roto i ēnei otinga te Hokitika Government Building

i hokona mai ai i mua tata nei, nā te matea nui nei kia whakakahangia, penapenatia hoki i mua i te whakauru ki roto i tō mātou rārangi wāhi tuku iho, i mua i te whakatuwhera, whakamahi anō hoki. Hei ngā tau e tū mai ana, ka arotake mātou i tēnei ki ngā inenga nei ki te taha o ērā atu o ō mātou wāhi tuku iho katoa.

Kauwhata 1: Te oranga-pai o ngā wāhanga rawa wāhi



Ētahi o ngā miramira o ngā mahi whakahaere i ngā taonga whenua ko te whakahou i te Hokitika Government Building, ko te Turnbull House, me Antrim House kei Te Whanganui-a-Tara (he wāhi tuku iho Category 1 ērā wāhi katoa). Kei ngā kaupapa e toru katoa ka ahu whakamua ahakoa ngā wero o te piki haere o ngā utu hanga, me te tautohetohe ki te whakamau i ngā kaikirimana i tēnei mākete mahi uaua.

Hokitika Government Building¹⁸

He kaiwhakarite mō te Karauna, i hoko a Heritage New Zealand Pouhere Taonga i te Hokitika Government Building i te 2020-21, i runga i te whakaaro ki te whakakaha, whakahou, whakamahi anō hoki i tēnei whare tuku iho. I tēnei tau, i oti i a mātou te hoahoa me te whakarārangi nama mō te kaupapa, tae ana ki te whai mārāma tonu ki te whānuitanga me te utu e tinga ana mō te mahi kua marohitia e te Karauna. I te Pipiri, i whakahou taupua mātou i te tuanui, ā, i whakaritea kia whakakore tāhawahawa tēpoko o runga ake i te papa ā te tīmatanga o 2023-24.

Turnbull House, Te Whanganui-a-Tara

I kaunuku whakamua ā mātou mahi i tēnei kaupapa whakakaha, whakahou. I whai kirimana mātou ki te tira hoahoa matua, me ētahi atu ngaio i whakaotia ētahi hoahoa 'tīmatanga', hoahoa 'kua whanaketia', arā, e rua o ngā wāhanga e toru o te mahi hoahoa. Kua tīmata te wāhanga mutunga, te hoahoa taipitopito, ā, e hiahia ana mātou ki te whakarite i te wāhi hanga ā te 2023-24. I whai kirimana hoki mātou ki tētahi pakihi hanga i te wā whai wāhi ai ngā Kaikirimana Tīmata, i āwhinatia ai te pupuri mana whakahaere o ngā nama mutunga ā-kirimana mō te hanga.

¹⁸ Pērā i te kaupapa Mātauranga Māori Te Awe Kōtuku, kua whai pūtea ngā mahi mō tēnei wāhi mai i te pūtea kē i tētahi kirimana. Kāore i te uru ki tō mātou Tauākī o te Whakatutuki Ratonga Whānui. Heoi anō, kei te tuku mātou i tō mātou pūrongo ki konei (kei te KPI 20 hoki) kia mārāma ake ai te whakahaere o ngā mahi e mahi nei mātou mō te Karauna.

The grant rounds complement the core elements of our programme, that is:

- pou here wānanga: forums that engage with pūkenga to co-design pou arataki wānanga on selected themes (completed)
- pou arataki wānanga: practical wānanga for whānau, hapū and iwi, that help to retain mātauranga Māori (progressed this financial year, and to be completed in 2023-24).

The cyclones and other severe weather events meant that five of the 16 pou arataki wānanga we envisaged could not be held. These will be held next financial year, under a variation to our contract with Manatū Taonga.

KPI 6: HNZPT'S HERITAGE PROPERTIES ARE CARED FOR

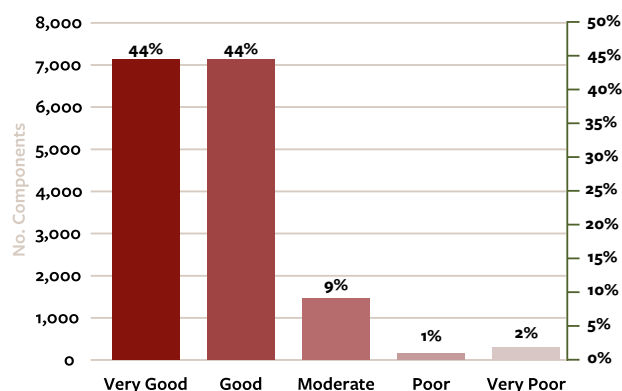
Heritage New Zealand Pouhere Taonga cares for one of New Zealand's most important portfolios of our heritage properties. To the extent possible, we maintain this portfolio as an exemplar of heritage conservation practice.

We use an asset management system to estimate the lifespan of each individual component of our properties and calculate when the components are likely to need repair or replacing. The system has five life-span categories ranging from 'Very Good' (an estimated 100% to 55% of useful life) to 'Very Poor' (11% to 0% of useful life). We give priority to work on components graded as 'Poor' or 'Very Poor,' which are within the last 20% of their estimated useful life.

This year we again achieved 97% of asset components reaching the 'Moderate' condition grade or above, the same percentage as last year, and mid-way within our estimate of 95-100%. The graph below gives more detail.

None of these results include the recently purchased Hokitika Government Building because extensive strengthening and conservation works are needed before it can be fully integrated into our property portfolio, opened and re-used. In the coming years, we will, however, review it against these measures alongside all our other properties.

Graph 1: Total property asset component condition



Highlights of our property management work include our projects to upgrade the Hokitika Government Building, Turnbull House and Antrim House Wellington (all Category 1 historic places). In all three projects we continue to navigate the challenges of rising construction costs and competition in securing contractors in a tight labour market.

Hokitika Government Building¹⁸

Acting for the Crown, Heritage New Zealand Pouhere Taonga purchased the Hokitika Government Building in 2020-21 with a view to strengthening, upgrading and re-purposing the building. This year we completed the design and repriced the project, developing a fuller understanding of the scope and likely cost of the work the Crown has proposed. We undertook a temporary roof repair in June and scheduled above-floor asbestos decontamination work for early 2023-24.

Turnbull House, Wellington

We made steady progress on this strengthening and upgrade project. We engaged the principal design team and other specialists who completed 'preliminary' and 'developed' designs, two of the three design stages. The last stage, 'detailed' design, is underway, and we look forward to preparing the site for construction in 2023-24. We also engaged a construction company as part of an Early Contractor Involvement phase of work, which will help to maintain control over the final contracted costs of construction.

Antrim House, Wellington

This year we replaced the roof, which had developed leaks, and strengthened the chimneys. The next phase of the project will be completed in 2023-24: repainting and repairing the exterior. This is a major enterprise, involving the removal of all paint for the first time in decades, repairing any damaged or degraded timber, and repainting the building in a new colour scheme.

¹⁸ Along with our Mātauranga Māori Te Awe Kōtuku programme, work on this property is funded through a separate appropriation under contract. It does not form part of our general Statement of Service Performance. However, we report on it here (and in KPI 20) to provide a fuller picture of the work we are undertaking for the Crown.

Antrim House, Te Whanganui-a-Tara

I tēnei tau, i whakahou mātou i te tuanui, i papī mai, ā, i whakakaha i ngā timera. Ā te 2023-24, ka whakaotia te wāhanga o te kaupapa e whai mai ana: te peita me te whakatika i te waho. He mahi nui tēnei, tae ana ki te tango i te peita katoa, te wā tuatahi i roto i ē hia ngahuru tau, te whakatika i nga papa rākau kua whakamōtītia, kua heke rānei te kounga, ā, ka peita i te whare ki ngā tae hou.

KPI 7: TE TATAU O NGĀ WĀHI TUKU IHO, KUA PIKI TE TIAKI, KUA HEKE NGĀ PĀNGA KINO RĀNEI, I HAPAHAPAI AI TE HNZPT KIA ARO KI NGĀ TAKE TAONGA TUKU IHO¹⁹

I tēnei tau i eke anō mātou i tā mātou matapae, te tiaki i te tapeke 457 wāhi tuku iho ki te whakatau tata o 380-420.

Tae ana tēnei KPI ki tā mātou mahi i te taha o ngā tari Kāwanatanga ki te arotake i ngā uara taonga tuku iho o ngā wāhi ka hoko atu (te 'Crown land disposal process'). I 2022-23, i rato tohutohu mātou mō ngā wāhi 70 i tēnei tukanga, ā ka marohitia he kawenata hei tiaki i tētahi wāhi tuku ino kei Tāmakimakaurau. Kua eke tonu hoki mātou i ngā otinga pai mō ngā taonga tuku iho, mā te whakauru ki te tukanga whakatere mō ngā whakaaetanga, i whakatūria ai i te Covid-19 Recovery (Fast-track Consenting) Act 2020. Ina koa, i whakaū mātou kua whakatūria he Accidental Discovery Protocols kia whāia ngā tukanga e tika ana ina ka tūpono atu ki ētahi taonga mātai whaipara.

KPI 8: KA TAUTOKO A HNZPT I NGĀ TĀNGATA NŌ/KEI A RĀTOU NGĀ TAONGA TUKU IHO MĀ TE NATIONAL HERITAGE PRESERVATION INCENTIVE FUND²⁰

He pūtea te National Heritage Preservation Fund hei tautoko i ngā rangatira tūmataiti o ngā taonga tuku iho matua o te motu. Ko ngā whāinga tōmua haumitanga mō te pūtea i tēnei tau ko:

Whāinga tōmua 1: te penapena me te tautiaki i ngā wāhi ingoa-nui o ngāi Māori.

Whāinga tōmua 2: ngā mahi penapena e whakakaha ai te pakari o ngā wāhi tuku iho hei kaupare i te pānga o te hurihanga o te āhuarangi, tae atu ki te whakawhena wāhi e pā ana ki te whenua me ngā wāhi whaipara.

Whāinga tōmua 3: te whakamahere aroā tūraru.

Whāinga tōmua 4: ērā atu mahi māraurau katoa.²¹

I te Hereturikōkā 2022, i whakaae te Heritage New Zealand Pouhere Taonga Board ki te tuku pūtea tautoko ki ngā rangatira o ngā wāhi tuku iho 21 mai i ngā tono māraurau 29, i tukuna te \$612,792.²² Mā ngā mahi waiwai ēnei takuhe tērā pea kāore e taea e ngā rangatira te utu. Kua utua kētia te maha o ngā kaupapa nei, tae ana ki:

- Middle Courtville Apartments, Tāmakimakaurau, mō te whakakaha taputapu, anga, me te tango tēpoko
- Hikurangi Hotel mō te mahi hoahoa pūhanga, ngā momo whakatikatika maha me te peita o waho
- Hotere Studio, kei Kōpūtai/Port Chalmers, mō tētahi mahere penapena
- Lennel, Waihōpai/Invercargill, mō tētahi mahere matua mō te kāri tuku iho me te tiaki rākau
- Longwood, Paetūmōkai/Featherston, mō te whakahou papariki tuanui
- Terawhiti Goldfields, Te Whanganui-a-Tara, mō te penapena me te whakaora i ngā waihotanga o te mahi huke
- Dominion Building, Te Whanganui-a-Tara, mō te whakahou i te tuanui kōpuku o te whare.

Mō te rārangi katoa o ngā takuhe kua whakaaetia e ngā rangatira o ngā wāhi, tirohia: <https://www.heritage.org.nz/resources/funding/national-heritage-preservation-incentive-fund>

Hei āpiti atu ki te National Heritage Preservation Incentive Fund, i tuaritua e mātou ētahi moni i te tahua mai i te pūtea oha o David Manley Luke. E ai ki ngā hiahia o Pā Luke, ka tautoko tēnei tahua i te penapena o ngā whare Hāhi Mihingare i hoahoatia e te kaihoahoa Frederick de Jersey Clere, ā, he auau tonu te whakamahia mō te karakia. I tēnei tau, i te rauna tahua tuatoru, whakamutunga hoki, i tukuna ngā takune 28, hui katoa nui atu i te \$1.2 miriona. He kaimahi wā-roa a Pā Luke, ā, he kaimahi whai mana i te New Zealand Historic Places Trust, tō mātou hinonga o mua.

¹⁹ I mua, i tautohua tēnei ko KPI 8.

²⁰ I mua, i tautohua tēnei ko KPI 10.

²¹ Te whakataunga 07/22 o te Poari me te Kaunihera Māori, 17 Huitanguru 2022.

²² Te whakataunga 37/22 o te Poari me te Kaunihera Māori, 18 Hereturikōkā 2022.

KPI 7: NUMBER OF HERITAGE PLACES WHERE PROTECTION IS INCREASED OR DAMAGE IS REDUCED WHERE HNZPT HAS ADVOCATED FOR HERITAGE TO BE CONSIDERED¹⁹

This year we again exceeded our estimate, protecting a total of 457 heritage sites against an estimate of 380-420.

This KPI includes the work we do with Crown agencies to assess the heritage values of places subject to disposal (the 'Crown land disposal process'). In 2022-23, we provided advice on 70 properties under this process, and recommended a covenant protecting a heritage property in Auckland. We also continued to achieve good outcomes for heritage through participation in the accelerated consenting process established by the Covid-19 Recovery (Fast-track Consenting) Act 2020. In particular, we have ensured that Accidental Discovery Protocols are in place so that appropriate processes are followed if archaeological material is uncovered unexpectedly.

KPI 8: HNZPT SUPPORTS OWNERS OF HERITAGE THROUGH THE NATIONAL HERITAGE PRESERVATION INCENTIVE FUND²⁰

The National Heritage Preservation Incentive Fund supports private owners of nationally significant heritage. The fund's investment priorities this year were:

1st priority: conservation and preservation of sites of significance to Māori.

2nd priority: conservation work to increase resilience of heritage places against the impacts of climate change, including site stabilisation relating to land and archaeological sites.

3rd priority: risk management planning.

4th priority: all other eligible work.²¹

In August 2022, the Heritage New Zealand Pouhere Taonga Board approved financial support for the owners of 21 listed heritage places from 29 eligible applications, allocating \$612,792.²² These grants are for essential work that owners may not otherwise be able to afford. Payment has already been made to many of these projects, including:

- Middle Courtville Apartments, Auckland, for joinery, structural strengthening and asbestos removal
- Hikurangi Hotel for engineering design work, various repair works and exterior painting
- Hotere Studio, Port Chalmers, for a conservation plan
- Lennel, Invercargill, for a master plan for historic garden and tree protection
- Longwood, Featherston, for replacing roof tiles

- Terawhiti Goldfields, Wellington, for conserving and restoring mining remains
- Dominion Building, Wellington, for restoring the building's copper dome.

For a full list of grants accepted by owners see: <https://www.heritage.org.nz/resources/funding/national-heritage-preservation-incentive-fund>

In addition to the National Heritage Preservation Incentive Fund, we distributed funds from the David Manley Luke bequest. In keeping with Mr Luke's wishes, this fund supports conservation of Anglican church buildings that are both designed by colonial architect Frederick de Jersey Clere and still in regular use for services. This year saw the final in three annual grant rounds that resulted in 28 grants being awarded, together totalling over \$1.2 million. Mr Luke was a long-serving and highly valued staff member of the New Zealand Historic Places Trust, our predecessor organisation.

¹⁹ Previously numbered KPI 8.

²⁰ Previously numbered KPI 10.

²¹ Resolution 07/22, Board and Māori Heritage Council, 17 February 2022.

²² Resolution 37/22, Board and Māori Heritage Council, 18 August 2022.

WHĀINGA MATUA RAUTAKI: TE WHAKAORA ME TE TIAKI I NGĀ WĀHI TUKU IHO HIRA ME NGĀ WHAITUA Ā-AHUREA

Hua rautaki – Kia hora i te penapena taonga Māori tuku iho, kia āhei ai te kaitiakitanga

5. He hononga mahitahi kei waenga i HNZPT me ētahi iwi, hapū, hapori rānei kua tautuhia

NGĀ INENGA	2019–20 TŪTURU	2020–21 TŪTURU	2021–22 TŪTURU	2022–23 WHAKATAU TATA	2022–23 TŪTURU
Te kaute o ngā kaupapa hei āhukahuka, hei penapena, hei whakapiki i te whakapāpā atu ki ngā whenua me ngā whare Māori tuku iho ²³	E 5 kua oti, e 6 kei te haere tonu	11	11	11	11

Tirohia hoki ngā inenga mō tā mātou kaupapa motuhake ā-kirimana – ko te Mātauranga Māori Te Awe Kōtuku (KPI #19)

6. Ka tiakina ngā whenua me ngā whare tuku iho o HNZPT

% o ngā wāhanga rawa whenua ka pupuritia kia waenga, neke atu rānei te pai o te tū	96%	97%	97%	95–100%	97%
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Tirohia hoki ngā inenga mō tā mātou kaupapa motuhake ā-kirimana – te Hokitika Government House, me Turnbull House, ki Te Whanganui-a-Tara (KPIs 20 & 21)

7. Te tatau o ngā wāhi tuku iho, kua piki te tiaki, kua heke ngā pānga kino rānei, i hapahapai ai te HNZPT kia aro ki ngā take taonga tuku iho

Te tatau o ngā wāhi i ngā tukanga hapahapai, whakahaere rawa, whakaaetanga mana mātai whaipara me ngā tukanga hoko atu i te whenua a te Karauna	249	520	522	380–420	457 ²⁴
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8. Ka tautoko a HNZPT i ngā tāngata nō/kei a rātou ngā taonga tuku iho mā te National Heritage Preservation Incentive Fund²⁵

Te uara kua tukuna (tātai o ngā tahua kua whakaaetia)	\$859,000 (26 ngā takuhe)	\$562,178 (21 ngā takuhe)	\$594,300 (22 ngā takuhe)	Neke atu i te \$500,000	\$612,792 (21 ngā takuhe)
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²³ Ko ētahi wāhanga o te rato, he kanohi ki te kanohi, ko ētahi he matihiko.

²⁴ 177 ngā whakaaetanga mana mātai whaipara, kotahi te hoko atu i te whenua Karauna, 80 ngā whakaaetanga mō ngā rawa, 50 tohutohu hapahapai, 4 kawenata, me 145 ngā wāhi i whakaurua ki ngā mahere.

²⁵ Ka ine tēnei KPI i te rahi o te pūtea ka tohaina i te tahua ā-tau pūmau kia \$500,000. Ko ngā rerekētanga i waenga i ngā tau, tae ana ki te whakapaunga moni ka nui atu i te \$500,000, ka whakaatu i te wā o te whakapaunga tūturu ki ngā kaupapa.

STRATEGIC PRIORITY: TO CONSERVE AND PROTECT IMPORTANT HERITAGE PLACES AND CULTURAL LANDSCAPES

Strategic deliverable – Deliver Māori heritage conservation to enable kaitiakitanga

5. HNZPT has a collaborative relationship with specified iwi, hapū or hapori

MEASURES	2019–20	2020–21	2021–22	2022–23 ESTIMATE	2022–23 ACTUAL
Number of projects to recognise, conserve or increase engagement with Māori built and land-based heritage ²³	5 completed, 6 partial progress	11	11	11	11

See also the measures for the special Project under Contract – Mātauranga Māori Te Awe Kōtuku project (KPI 19)

6. HNZPT's heritage properties are cared for

% of property asset components that are maintained at or above moderate condition grade	96%	97%	97%	95-100%	97%
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See also the measures for the Special Projects under Contract – Hokitika Government Building and Turnbull House, Wellington (KPIs 20 & 21)

7. Number of heritage places where protection is increased or damage is reduced where HNZPT has advocated for heritage to be considered

Number of places through resource management, advocacy, archaeological authority and Crown land disposal processes	249	520	522	380-420	457 ²⁴
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8. HNZPT supports owners of heritage through the National Heritage Preservation Incentive Fund²⁵

Value allocated (number of grants approved)	\$859,000 (26 grants)	\$562,178 (21 grants)	\$594,300 (22 grants)	At least \$500,000	\$612,792 (21 grants approved)
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²³ Delivery is a mix of in-person and digital.

²⁴ 177 archaeological authorities, one Crown land disposal, 80 resource consents, 50 advocacy advice, four covenants, and 145 sites added to plans.

²⁵ This KPI measures the amount of funding that is distributed from a fixed annual budget of \$500,000. Variances between years, including expenditure greater than \$500,000, reflect the timing of actual expenditure on projects.

WHĀINGA MATUA: KIA TŪ HEI RŌPŪ ARATAKI MŌ TE WHAKAHAERE AUHA, WHAI TAKE HOKI

KPI 9: KEI TE PIKI TE TAUTOKO ME TE WHAKAMAHI O TE REO MĀORI KEI HNZPT

I tutuki i a mātou tēnei inenga KPI mā te whakatū me te whakatinana i tētahi anga aroturuki mō E Tipu te Waerenga hei taki kaunuku. Ka ine te anga i ngā putanga ki ngā whāinga e rima o E Tipu te Waerenga - te mana, mārama pū, ako, whakamahi, me te putunga (ko te tikanga, ko ngā momo kupu reo Māori mō ngā taonga tuku iho e wātea ana hei whakamahi).

Ko tētahi o ngā whāinga o E Tipu te Waerenga me tōna mahere aroturuki e hāngai ana ko te whakapiki i te maha o ngā kaimahi e ako ana i te reo Māori, mā te ara ōkawa, ōpaki rānei. Nō reira i horahia ētahi akoranga reo Māori puta noa i te rōpū, ā, ka haere tonu te tāpiri atu i ngā rōpū Pouhere Reo ka arahina e ngā kaimahi, e whakakaha ai te māia me te mātauranga. E haere tonu ana hoki tō mātou tautoko, whakahau hoki i ngā mahi o ētahi kaimahi ka whakatau kia whai angitu ako ki wāhi kē.

KPI 10: KA OTI TE KAUPAPA WHAKAHOU MŌ TE IT I TE WĀ TIKA, ME TE ARONGA KI TE KĀKANO RUA

Ko te whāinga o tō mātou mahere Hangarau Pārongo (IT) ko te rato atu ki Pouhere Taonga ngā ratonga hangarau mōhihio whai hua, ā, kia rato atu i te whakahou me te whakapai o te pūnaha IT, me te arotahi ki te kākano rua, reo rua anō hoki (te kaupapa whakahou). Ko ngā inenga whaihua o tēnei tau mō te kaupapa whakahou ko te whakahou i tō mātou pātengi raraunga taonga tuku iho (Pātaka), me te whakahou i tā mātou paetukutuku. I whakatutukihia e mātou ngā mea e rua, i te wā tika, ā, mō te pūtea utu e tika ana.

Ka pupuri te Pātaka i ngā mōhihio waiwai mō tō tātou tukunga iho kākano rua me te mahi hapahapai, ā, i tūponotia ka kore e taea te uru i te rītāiatia e Microsoft te taupānga tautoko-kore i whakawhirinakitia ai. I muri i te whakahou, kua haumarua tō mātou raraunga, ā, kua whakapaitia ake tā mātou āhei ki te tiroiro mōhihio, ki te tuku pūrongo e pā ana ki tērā hoki.

Ko te whakahou o tā mātou paetukutuku, i whakarewahia ai i Poutūterangi 2023, he tīpakotanga whakahaere kōhure. I arahina e tō mātou Tīma Whakawhanake Hinonga, i kaha tautokona e Ratonga Hinonga (Corporate Services) me te ihirangi i tāpaetia atu e te hinonga whānui, ka kaha atu te whakaata tika mai a te paetukutuku i ā mātou mahi o tēnei wā.

I āta mahi tahi tō mātou Kaihautū, a Dean Whiting i te taha o tō mātou kaikirimana IT, a Tribal Aotearoa, ki te hoahoa, ki te waihanganga tohu e whakatū ana i te paetukutuku hei 'pouhere matihiko' – arā hei wāhi e haumarua ai te here i ngā pūrākau, hītori hoki, ā, ka tuaritā ki ngā hapori. E raupapatia ana te ihirangi e ai ki ngā kaupapa e rima: Tūrangawaewae (wāhi), Tira Māori (tukunga iho Māori), Poutairangahia (mātai whaipara), Rauemi me Mō Tātou (he mōhihio mō mātou).

Āpiti atu i te whakamōhio atu i ēnei ihirangi, ka whakaea te paetukutuku i tō mātou herenga ture ki te whakaputa ā-tuihono te Rārangi Kōrero/New Zealand Heritage List me ētahi puka hinonga. He rauemi hira hoki mō te whakatinana i te tukanga waeture mō te whakaaetanga mana mātai whaipara.

He pai rawa atu te urupare o te marea ki te paetukutuku, ā, ka haere tonu tō mātou whakapai, whakahou hoki i ngā ihirangi ina e tika ana.

STRATEGIC PRIORITY: TO LEAD AS AN EFFECTIVE AND INNOVATIVE ORGANISATION

KPI 9: INCREASE PROFILE AND USE OF TE REO MĀORI IN HNZPT

We achieved this KPI measure, establishing and implementing a monitoring framework for E Tipu te Waerenga to track progress against business-unit implementation plans. The framework measures outcomes against the five objectives of E Tipu te Waerenga – status, critical awareness, acquisition, use, and corpus (meaning the range of te reo Māori terms about heritage that are available for use).

One of the goals of E Tipu te Waerenga and its associated monitoring plan is to increase the number of staff learning te reo Māori, either formally or informally. Accordingly, we rolled out te reo Māori courses across the organisation and continued to complement them with staff-led Pouhere Reo language groups that build confidence and knowledge. We also continue to support and encourage the efforts of those staff who elect to take up learning opportunities externally.

KPI 10: IT REFRESH PROJECT ON TIME AND WITH A BICULTURAL FOCUS

The objective of our Information Technology (IT) plan is to provide Heritage New Zealand Pouhere Taonga with effective IT services and to deliver an IT 'systems refresh and refinement with a bicultural and bilingual emphasis' (the refresh project). This year's performance measure for the refresh project is the upgrade of our key heritage database (Pātaka), and the replacement of our website. We achieved both, on time and within budget.

Pātaka stores critical information on our bicultural heritage and advocacy work and was at risk of becoming inaccessible when Microsoft retired the out-of-support application on which it depended. Following the upgrade, our data is secure and we have enhanced our ability to interrogate information and report on it.

The refresh of our website, launched in March 2023, was an outstanding organisational highlight. Led by our Organisational Development Team, strongly supported by Corporate Services, with content contribution from throughout the organisation, the website now provides a far more contemporary and accurate reflection of our work.

Our Kaihautū Māori, Dean Whiting, worked closely with our IT consultants, Tribal Aotearoa, on the design, and created imagery that positions the website as a 'digital pouhere' – a place where information, stories and histories are tied safely and shared with communities. The content is organised around five themes: Tūrangawaewae (places), Tira Māori (Māori heritage), Poutairangahia (archaeology), Rauemi (resources) and Mō tatou (information about us).

As well as communicating this content, the website meets our legislative obligations to publish online the New Zealand Heritage List/Rārangi Kōrero and certain corporate documents. It is also an important resource in implementing the regulatory archaeological authority process.

Public reaction to the website has been overwhelmingly positive, and we continue to refine and update the content as circumstances require.

WHĀINGA MATUA RAUTAKI: KIA TŪ HEI RŌPŪ ARATAKI MŌ TE WHAKAHAERE AUAHA, WHAI TAKE HOKI					
E Tipu Te Waerenga: Te Mahere Reo Māori					
NGĀ INENGA	2019–20 TŪTURU	2020–21 TŪTURU	2021–22 TŪTURU	2022–23 WHAKATAU TATA	2022–23 OTINGA
9. Te piki o te tautoko me te whakamahi i te reo Māori kei HNZPT					
Te whakatū me te whakatinana o tētahi anga arotake mō E Tipu Te Waerenga	Kāore i te hāngai	Kāore i te hāngai	Kāore i te hāngai	Kua eke	Kua eke
<i>Pouhere Taonga – Te tuku i te whakahoutanga, me te whakakaha o te hangarau mōhiohio me ngā pūnaha, me te aronga ki te reo rua me te kākano rua</i>					
10. Ka oti te kaupapa whakahou mō te IT i te wā tika, me te aronga ki te reorua me te kākano rua hoki					
Ka oti te whakahou o te pātengi raraunga matua (Pātaka) me te paetukutuku	Kāore i te hāngai	Kāore i te hāngai	Kāore i te hāngai	Kua oti 100%	Kua eke

WHĀINGA TŌMUA MŌ TE HORA: KIA WHAI HUA TE HORA E AI KI TE KATOA O NGĀ TUKANGA ME NGĀ HERENGA TURE

KPI 11: KUA PIKI AKE TE MAHA O NGĀ TAONGA TUKU IHO E AROHAINA ANA E AOTEAROA KUA TAUTOHUA, KUA WHAKATAIRANGATIA HOKI²⁶

Kia hāngai ki tō mātou rautaki, i whakatairanga mātou i ngā tukunga iho Māori, ā, i whakapiki i te kanorau o ā mātou kaupapa e toru katoa mō te tautohu taonga tuku iho: Rārangi Kōrero/ the New Zealand Heritage List; Ngā Manawhenua o Aotearoa/National Historic Landmarks me ōna Kōrero Tūturu, me Tohu Whenua.

I whakatutukitia tā mātou whakatau tata, he 20–25 ngā wāhi i tautohua, ka tāpirihia e 21 wāhi anō ki te Rārangi Kōrero/New Zealand Heritage List²⁷, ā, i waihanga tētahi Tohu Whenua hou (hui katoa, he 22 ngā wāhi i tautohua).

Rārangi Kōrero/New Zealand Heritage List

He tipako o ngā tukunga iho kua whakaurua ki te Rārangi ka whakaatu i te kanorau e ngana nei mātou te whakatutuki:

- Ko Kākāmorīa Pā, kei Hangatiki, he pā tūwatawata i hangaia me tētahi urupā, i whakaurua hei wāhi tapu o Ngāti Kinohaku, o Ngāti Huia, o Ngāti Maniapoto hoki
- Ko Tūterāngiharuru, i Maketū, kei te Moana-a-Toi, tētahi toka i whakaūngia ai te kei o Te Arawa i tere mai ai ngā tūpuna ki Aotearoa, kua rārangitia hei wāhi tūpuna

- Ko Te Kāinga Aroha, kei Tāmakimakaurau, he wharenoho onge o te rautau 20 e tū tonu ana mō te hunga taitamāhine Māori, kua whakarārangihia hei wāhi tuku Category 1
- Ko te Chinese Mission Hall, i Te Whanganui-a-Tara, he whare karakia nō 1906 me te whare hapori i hangaia mō te hapori Hainamana Mihingare, kua whakarārangihia hei wāhi tuku iho Category 2
- Ko Ngā Wharepaku o Hundertwasser, kei Kawakawa, he tauira whakamīharo o te hoahoa whare whakapū i hoahoatia, i hangaia hoki, e Friedensreich Hundertwasser, tētahi ringatoi kua āhukahuka ki te ao nui tonu hei ringatoi para huarahi, kua whakarārangitia hei wāhi tuku Category 1.

Ko tō mātou kaupapa ko te Rārangi Āniwaniwa, e whakanui ana i ngā wāhi hira o te hītori Takatāpui, i rārangitia ai tōna whakarārangi tuatahi hou: ko Duigan's Building, kei Whanganui.²⁸ I te tau 1920, i pūhia e Charles Mackay, te koromatua o Whanganui i taua wā, a D'Arcy Cresswell, i tā Cressell whakawehi ki te whakamōhio i tō Mackay hōkakatanga tāne moe tāne.

He 23% tonu o te Rārangi katoa ka hiahiaatia e ngāi Māori. Kei te kaunuku whakamua te whakarahi ake i tēnei ōrau. Heoi anō, nā te rahinga tino nui o te Rārangi Kōrero/New Zealand Heritage List (nui atu i te 5,800) me te pāpātanga o te tāpiri wāhi tuku iho (he 20–25 i ia tau), ka roa te wā ki te hūnuku i te ōrau whānui.

²⁶ I mua, i tautohua tēnei ko KPI 13.

²⁷ I tupu te rārangi kia 5,828, tērā i ō tērā tau pūtea, he 5,815. Atu i te tāpae i ngā whakaurunga, ka tangohia hoki ina ka whakamōtitia, ka maroro rānei, nā reira, ahakoa i tāpaetia 21 ngā whakaurunga i tēnei tau, kāore i te pērā te rahi o te piki o te rārangi katoa.

²⁸ I waihanga a Heritage New Zealand Pouhere Taonga i te ariā o te Rārangi Āniwaniwa me tōna kaupapa whakarārangi e hāngai ana i 2019. Ko te arotahi tīmatanga o te Kaupapa ko te hāpai ake i ngā wāhi tuku iho kei runga i te Rārangi Kōrero kia uru atu ai ētahi kōrero hiranga e pā ana ki te hunga LGBTTFQI+, me ā rātou kōrero, hītori hoki.

STRATEGIC PRIORITY: TO LEAD AS AN INNOVATIVE AND EFFECTIVE ORGANISATION

E Tipu Te Waerenga: Māori Language Plan

MEASURES	2019–20 ACTUAL	2020–21 ACTUAL	2021–22 ACTUAL	2022–23 ESTIMATE	2022–23 ACTUAL
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9. Increased profile and use of te reo Māori in HNZPT

Establishing and implementing a monitoring framework for E Tipu te Waerenga	N/A	N/A	N/A	Achieved	Achieved
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Pouhere Taonga – Deliver information technology and systems refresh and refinement with a bicultural and bilingual emphasis

10. IT refresh project on time and with a bicultural and bilingual focus

Key database (Pātaka) upgrade and website replacement completed	N/A	N/A	N/A	100% completed	Achieved
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DELIVERY PRIORITY: DELIVER EFFECTIVELY AGAINST ALL OUR STATUTORY REQUIREMENTS AND PROCESSES

KPI 11: MORE OF THE HERITAGE NEW ZEALANDERS CARE ABOUT IS IDENTIFIED AND PROMOTED²⁶

In keeping with our strategy, we gave prominence to Māori heritage and enhanced the diversity of all three of our heritage identification programmes: the New Zealand Heritage List/Rārangi Kōrero, National Historic Landmarks/Ngā Manawhenua o Aotearoa me ōna Kōrero Tūturu, and Tohu Whenua.

We achieved our estimate of 20–25 places identified, adding 21 listings to the New Zealand Heritage List/Rārangi Kōrero²⁷ and creating one new Tohu Whenua (making 22 places identified in total).

New Zealand Heritage List/Rārangi Kōrero

A sample of the new entries added to the List illustrates the diversity we are striving to achieve:

- Kākāmorā Pā, Hangatiki, a constructed fortified pā and urupā, listed as a wāhi tapu of Ngāti Kinohaku, Ngāti Huiāo and Ngāti Maniapoto
- Tūterangiharuru, Maketū, Bay of Plenty, the boulder that anchored the stern of the Te Arawa waka on which tūpuna voyaged to Aotearoa, listed as a wāhi tūpuna

- Te Kāinga Aroha, Auckland, a rare surviving twentieth century hostel for young Māori women, listed as a Category 1 historic place
- Chinese Mission Hall, Wellington, a 1906 church and community hall built for the Chinese Anglican community, listed as a Category 2 historic place
- Hundertwasser Toilets, Kawakawa, a remarkable work of organic architecture designed and built by Friedensreich Hundertwasser, an internationally recognised avant-garde artist, listed as a Category 1 historic place.

Our Rainbow Listing Programme, which acknowledges places important in Queer history, achieved its first new listing: Duigan's Buildings, Whanganui.²⁸ It was in this building that in 1920 the then Mayor of Whanganui, Charles Mackay, shot D'Arcy Cresswell when Cresswell threatened to reveal Mackay's homosexuality.

The percentage of listings of interest to Māori remains at 23%. Steady progress is being made in increasing this percentage. However, given the very large size of the New Zealand Heritage List/Rārangi Kōrero (over 5,800), and the rate at which places are added (20–25 per annum), it will take some time to shift the overall percentage.

²⁶ Previously numbered KPI 13.

²⁷ Overall, the list grew to 5,828 entries, compared with 5,815 last financial year. As well as adding entries, we remove entries when places are damaged or destroyed, meaning that despite adding 21 entries this year the overall size of the list did not increase by that amount.

²⁸ Heritage New Zealand Pouhere Taonga formed the concept of a Rainbow List and the associated listing programme in 2019. The programme's initial focus was on upgrading existing historic places on the New Zealand Heritage List/Rārangi Kōrero to include significant LGBTQI+ stories and history.

Tohu Whenua

Kō tō mātou wāhi Tohu Whenua hou ko Te Kōpikopiko o Te Waka, tata ki Te Moeka o Tuawe (Fox Glacier) kei Te Tai o Poutini. He puninga toi tēnei Tohu Whenua i hoahoa tahitia ai e te mana whenua hei whakamārama i te tātai arorangi mō te orokohanga mai o Te Waipounamu.

Ngā Manawhenua o Aotearoa me ōna Kōrero Tūturu/ National Historic Landmarks

I haere tonu tā mātou mahi mō Ngā Manawhenua o Aotearoa me ōna Kōrero Tūturu/National Historic Landmarks mā te whakamōhio i tētahi marohi kia tohua hei Manawhenua Te Maharatanga Pakanga o te Motu/the National War Memorial, i Te Whanganui-a-Tara. Ki tā mātou matapae, ā te wā kainamu nei ka ahu whakamua tēnei marohi ki te taumata e āhei ai te Minita te whaiwhakaaro ki te tohu atu hei Manawhenua. Ko Te Maharatanga Pakanga o te Motu te tino tohu o te whenua o te whakamahara ā-motu, whaiaro hoki ki te hunga i whawhai, i mate hoki i tāwāhi i ngā pakanga me ngā whakahaere whakaaio.

KPI 12: KA WHAKAWĀTEA A TE POUHERE TAONGA I NGĀ PŪRONGO MŌ NGĀ KŌRERO TUKUNGA IHO O AOTEAROA²⁹

He inenga raupapa tēnei tohu o te maha o ngā pūrongo ka whakawāteatia e mātou hei otinga o te tukanga whakaaetanga mana mātai whaipara me te mahi whakarārangi. I tēnei tau i eke anō mātou i tā mātou whakatau tata: he 12,728 (ki te whakatau tata he 11,723-12,957).

I tēnei wā, ka rato tō mātou Digital Archaeological Reports Library i te whaiuru tuihono ki ngā pūrongo 9,600, neke atu, ā, kei tō mātou Rārangi he pūrongo 3,100 anō. He rauemi mōmona tēnei mō te whakapāpā o te marea ki ngā kōrero tuku iho o Aotearoa. Kei te ū mātou, ki te whakaū kia tangohia ngā mōhiohia pāwera i mua i te whakaputanga.

KPI 13: MĀ TE TUKANGA WHAKAAETANGA MANA MĀTAI WHAIPARA KA PUTA HE MŌHIOHIO KI NGĀ TAONGA TUKU IHO MĀTAI WHAIPARA O AOTEAROA³⁰

I raro i te mana o Te Ture mō te Pouhere Taonga 2014, ko ngā mahi katoa ka whakararu pea i ngā wāhi mātai whaipara, me whai whakaaetanga mai i Heritage New Zealand Pouhere Taonga. I tēnei tau pūtea i mahia e mātou tōna 135 whakaaetanga iti atu i ō tērā tau pūtea: 495 i 2022-23 ki 629 i 2021-22.

Ka whakatōhenehene tēnei i te ia whakarunga kaunuku o ngā tau tata nei,³¹ ā, te āhua nei he otinga o te heke haere a ngā mahi hanga nā te Kowheori-19, ngā huripari, ērā atu pāpono huarere nui te take. Whakatinanatia ai ngā kaupapa whakaoranga i ngā rohe kua pāngia kinotia, e matapae ana mātou ka puta anō te ia piki whakarunga.

Anō ra, i ekea rawatia e mātou i te paenga nui tō mātou whakatau tata mō te maha o ngā whakaaetanga mana mātai whaipara ko te otinga ka tau mai he pūrongo taonga tuku iho Māori: he 64% ki te whānuitanga whakatau tata 46-50%.

Ko te mea whakarapa kē, tē eke anō, iti nei, ngā whakaaetanga ki te ōrau i whakatau tata ai ko tōna otinga he pūrongo i roto i te ngahuru tau kua hipa e inea ki ngā tau maramataka (ko tō mātou otinga he 75% ki te whakatau tata o 76-84%). Ka whakaatu tonu tēnei hekenga iti i te ia whakararo e kitea ana i ngā tau,³² ā, e whakatinana ana mātou i tētahi mahere whānui hei whakatika i tēnei.

Kei roto i te mahere te whakawhanake i tētahi tomokanga (Online Portal) kia kaha atu te whaihua o te whakahaere tono, hei whakakaha hoki i te whakapāpā ki ngā kaiwhaipānga i ngā herenga whai aratohu ture. I te wāhanga tuarua o te tau, i mahi mātou i te taha o tētahi pokapū wheako matihiko, ko Tribal Aotearoa (te kaiwhakarato o tā mātou paetukutuku hou) ki te ariā tomokanga. Ā tērā tau pūtea ka oti te whakawhanake me te whakarite whakahaere mō te tomokanga.

Ehara tonu, ko te ara whakaotinga rawa, ko te whai take ture, otirā, i ētahi wā ka matea. Kia hāngai ki ō mātou herenga ki te whakatairanga i te ū ki tō mātou Ture, i whakatakoto mātou i tētahi kēhi, ā, ka angitu i hāmenetia ngā rōpū nā rātou tētahi whare tawhito i turaki kore whakaaetanga, i Ōtepoti, nō mua i 1900, i kīia ai ko Scribes. Ka whakaae ngā kaikaro ki te whakapae, ā, nō muri atu, ka whakawhiua.

²⁹ I mua, i tautohua tēnei ko KPI 14.

³⁰ I mua, i tautohua tēnei ko KPI 9.

³¹ 508 ngā whakaaetanga i te tau 2017-18; 549 i te tau 2018-19; 586 i te tau 2019-20; 639 i te tau 2020-21, ā, 629 i te tau 2021-22. Hāunga ēnei tātauranga i ngā whakaaetanga rū whenua, ohotata hoki, ka whakahaeretia i raro i ētahi atu wāhanga o te ture.

³² Kia mōhio ai, ka tātaihia te kaute o ngā pūrongo mō te tekau tau ki mua i runga i ngā tau ā-maramataka kaua ko ngā tau ā-pūtea.

Tohu Whenua

Our new Tohu Whenua site is Te Kopikopiko o Te Waka, near Fox Glacier in Te Tai o Poutini West Coast. This Tohu Whenua is an installation that was co-designed by mana whenua to tell the celestial story of how Te Waipounamu/the South Island came into existence.

National Historic Landmarks/Ngā Manawhenua o Aotearoa me ōna Kōrero Tūturu

We continued our work on National Historic Landmarks/Ngā Manawhenua o Aotearoa me ōna Kōrero Tūturu, notifying a proposal to confer Landmark status on Te Maharatanga Pakanga o te Motu/the National War Memorial, Wellington. We expect this proposal to be sufficiently advanced shortly for our Minister to consider conferring Landmarks status. Te Maharatanga Pakanga o te Motu is the country's foremost symbol of national and personal remembrance of those who have served and fallen in overseas wars and in peacekeeping operations.

KPI 12: HNZPT PROVIDES ACCESS TO REPORTS ON NEW ZEALAND'S HERITAGE²⁹

This indicator is a combined measure of the number of reports we make available as a result of the archaeological authority process and listing work. This year we again achieved our estimate: 12,728 (against an estimated 11,723-12,957).

Our Digital Archaeological Reports Library now provides online access to over 9,600 reports, and our List comprises an additional 3,100 reports. This is a rich resource for public engagement with the heritage stories of New Zealand. We are committed to ensuring that sensitive information is redacted before publication.

KPI 13: THE ARCHAEOLOGICAL AUTHORITY PROCESS RESULTS IN INFORMATION ON NEW ZEALAND'S ARCHAEOLOGICAL HERITAGE³⁰

Under the HNZPT Act 2014, any activity that may disturb an archaeological site requires an authority from Heritage New Zealand Pouhere Taonga. This financial year we processed roughly 135 authorities fewer than last financial year: 495 in 2022-23 compared with 629 in 2021-22.

This disrupts the steady upward trend over recent years,³¹ and appears to be a result of a Covid-19-related slow-down in construction activity, the cyclones and other severe weather events. As recovery projects are implemented in adversely affected regions, we expect the upward trend to re-emerge.

Again, we exceeded by a significant margin our estimate for the number of archaeological authorities that result in receipt of Māori heritage reports: 64% against an estimated range of 46-50%.

Unfortunately, we again fell just short of our estimate of the percentage of authorities that result in reports over the preceding decade as measured in calendar years (our result was 75% against an estimate of 76-84%). The small decline this year continues a slow downwards trend evident over several years,³² and we are implementing a comprehensive plan to address this.

The plan involves developing an Online Portal to manage applications more effectively and to strengthen engagement with stakeholders on statutory compliance requirements. During the second half of the year, we worked with digital experience agency Tribal Aotearoa (the supplier for our new website) on the portal concept. The portal will be fully developed and operational next financial year.

Prosecution is, of course, always a last resort, but is sometimes required. Consistent with our obligations to promote compliance with our Act, we completed a successful prosecution of parties responsible for the demolition of a pre-1900 building in Dunedin, referred to as Scribes, without an authority to do so. The defendants pleaded guilty and were subsequently sentenced.

²⁹ Previously numbered KPI 14.

³⁰ Previously numbered KPI 9.

³¹ 508 authorities in 2017-18; 549 in 2018-19; 586 in 2019-20; 639 in 2020-21 and 629 in 2021-22. These figures exclude earthquake-related and emergency authorities, which are processed under different legislative provisions.

³² Note that the number of reports is calculated over the previous decade based on calendar not financial years.

TE WHĀINGA TŌMUA HORA: KIA WHAI TAKE TE HORA E AI KI TE KATOA O NGĀ TUKANGA ME NGĀ HERENGA TURE

Ka matua whakamōhio atu ngā horopaki taonga tuku iho Māori, kei ngā whakaaetanga mana mātai whaipara, me te whakahaere i ngā taonga whenua tuku iho

11. Kua piki ake te maha o ngā taonga tuku iho e arohaina ana e Aotearoa kua tautohua, kua whakatairangatia hoki

NGĀ INENGA	2019–20 TŪTURU	2020–21 TŪTURU	2021–22 TŪTURU	2022–23 WHAKATAU TATA	2022–23 OTINGA
Te tatau o ngā whakaurunga/arotake o ngā whakaurunga ki te Rārangi Kōrero (Heritage List), National Historic Landmarks/ Ngā Manawhenua o Aotearoa me ōna Kōrero Tūturu (NHL/MAKT), me ngā Tohu Whenua	39	36	18	20-25	22 ³³
% o ngā whakaurunga katoa kei te Rārangi NHL/MAKT me ngā Tohu Whenua e arotia ana e ngāi Māori	23%	23%	23%	23-25%	23%

12. Ka whakaputaina e HNZPT ngā pūrongo³⁴ mō ngā tukunga iho o Aotearoa

Te tapeke kua whakaputaina	10,900	11,602	12,126	11,723-12,957	12,728 ³⁵
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13. Mā te tukanga whakaaetanga mana mātai whaipara ka puta he mōhihio ki ngā taonga tuku iho mātai whaipara o Aotearoa

Ka whiwhi a HNZPT i te pūrongo, ka whakatau rānei, kua kore tētahi pūrongo e hiahiatia ana mō te 80% neke atu rānei o ngā whakaaetanga mana mātai whaipara kua whakahaeretia i ngā tau tekau ki mua nei (mō te tau ā-maramataka)	80% (2019)	79% (2020)	78% (2021)	76-84% (2022)	75% (2022)
% o ngā whakaaetanga mātai whaipara, i whakawhiwhia anō i ngā pūrongo mō ngā taonga tuku iho Māori	49%	61%	67%	46-50%	64%

³³ Kei roto i tēnei, 21 ngā whakaurunga/arotakenga ki te Rārangi Kōrero/New Zealand Heritage List, me 1 (kotahi) te Tohu Whenua.

³⁴ Pūrongo mātai whaipara me ngā pūrongo whakarārangi kua oti.

³⁵ E 9,628 ngā pūrongo mātai whaipara, e 3,100 ngā pūrongo whakarārangi.

DELIVERY PRIORITY: DELIVER EFFECTIVELY AGAINST ALL OUR STATUTORY REQUIREMENTS AND PROCESSES

Heritage listings, archaeological authorities and heritage property management has Māori heritage context prominently referenced

11. More of the heritage New Zealanders care about is identified and promoted

MEASURES	2019-20 ACTUAL	2020-21 ACTUAL	2021-22 ACTUAL	2022-23 ESTIMATE	2022-23 ACTUAL
Number of new entries/reviews of entries on the New Zealand Heritage List/ Rārangi Kōrero (List), National Historic Landmarks/ Ngā Manawhenua o Aotearoa me ōna Kōrero Tūturu (NHL/MAKT), and Tohu Whenua	39	36	18	20-25	22 ³³
% of the Total List/ NHL/MAKT and Tohu Whenua of interest to Māori	23%	23%	23%	23-25%	23%

12. HNZPT provides access to reports³⁴ on New Zealand's heritage

Total available	10,900	11, 602	12,126	11,723-12,957	12,728 ³⁵
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13. The archaeological authority process results in information on New Zealand's archaeological heritage

HNZPT receives a report or establishes that no report is required for at least 80% of archaeological authorities processed in the last decade (by calendar year)	80% (2019)	79% (2020)	78% (2021)	76-84% (2022)	75% (2022)
% of all archaeological authorities that result in receipt of Māori heritage reports	49%	61%	67%	46-50%	64%

³³ This comprises 21 new entries/reviews on the New Zealand Heritage List/Rārangi Kōrero and 1 (one) Tohu Whenua.

³⁴ Final archaeological reports and listing reports.

³⁵ 9,628 archaeological reports and 3,100 listing reports.

KIA WHAKAAWEAWE, KIA MĀRAMA HOKI KI NGĀ WHĀINGA TŌMUA ME NGĀ MAHI O TĀNGATA KĒ

KPI 14: KA WHAKAOTI A HNZPT I NGĀ MAHI WAETURE ME NGĀ MAHI TOHUTOHU I NGĀ WĀ E TIKA ANA³⁶

Kua poho korerū anō te Pouhere Taonga kua tutuki rawatia tōna KPI kia 99% o ngā tono katoa i oti ki ngā angawā ture. He tutukitanga hira tēnei ahakoa ngā huripari me ētahi atu pāpono huarere nui i Te Ika-a-Māui me ngā pānga o te Kowheori-19 e haere tonu ana.

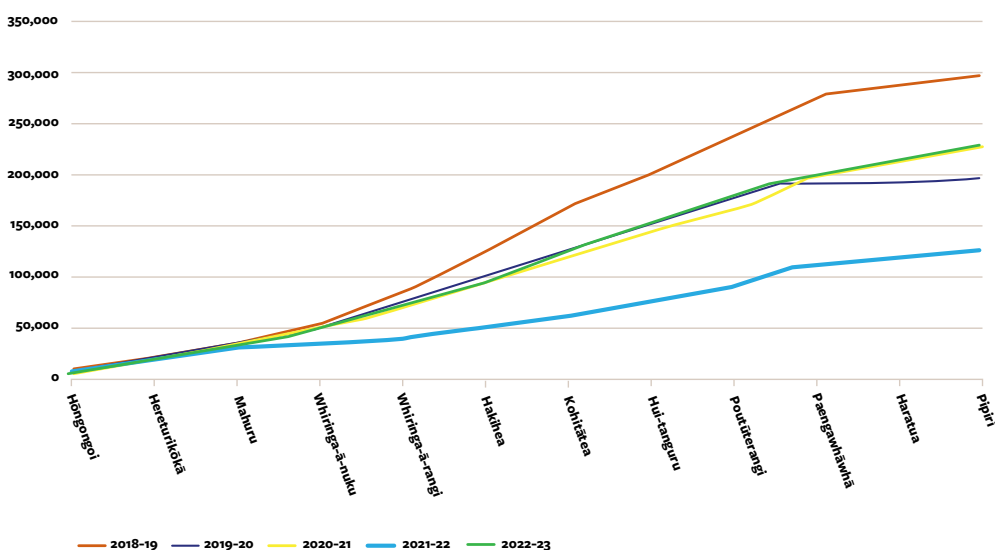
Tae ana te otinga o tēnei tau ki ngā tono e rima mō ngā whakaaetanga ohotata, tae ana ki ētahi whakaaetanga i ngā rohe e whakaawetia ana e ngā pāpono huarere nui. E whakaaro ana mātou ka whakahaeretia te maha atu o ngā whakaaetanga ohotata ā tērā tau, ina kua āta tīmata te hanga anō. I raro i te Ture HNZPT, me whakahaere ēnei whakaaetanga ki ngā angawā kua whakapototia (3-5 rangi).

Kāore i hopukina i roto i te raraunga ko ngā whakaaetanga rawa taiao i whakahaeretia e mātou i raro i te Covid-19 Recovery (Fast-track Consenting) Act 2020. I rato mahi mātou, i ngā wāhanga o te tukanga whakaaetanga ki ngā kaupapa 121, ā, neke atu i te 99% i roto i ngā angawā ka tautuhia.

KPI 15: KUA PIKI TE TOKOMAHA O NGĀ MANUHIRI I NGĀ WĀHI O HNZPT³⁷

Nā te whakangako o tā mātou kaupapa tauhokohoko, Te Hōkai Wā Ātea Time Traveller, i eke te kaute manuhiri ki te 223,008. Kua tuwhene kē tēnei i tā mātou whakatau tata. He iti noa atu tēnei otinga i raro i ā mātou kaute manuhiri i mua i Kowheori-19: 228,996 i 2017-18; 227,405 i 2016-17; me 234,858 i 2015-16.³⁸

Kauwhata 2: Te tapeke o te tokomaha o ngā manuhiri (ngā wāhi whai kaimahi)



³⁶ I mua, i tautohua tēnei ko KPI 12.

³⁷ I mua, i tautohua tēnei ko KPI 1.

³⁸ I eke mātou ki te 296,163 ngā manuhiri i te tau 2018-19. E whakaata ana tēnei taumata motuhake i te maha o ngā kaipuke tāpoi i tae mai ki Aotearoa i tērā tau.

³⁹ I mua, i tautohua tēnei ko KPI 2.

He tohu te otinga o te hira o ō mātou wāhi ki te whakaoranga o te tāpoi ahurea i Aotearoa, heoi anō he tohu hoki o te matihere o te tokomaha tangata ki ēnei wāhi tuku iho hira. Mei kore ake ngā huripari me ērā atu pāpono huarere nui, ka pai ake pea te otinga o tēnei tau.

KPI 16: TE TOKOMAHA O NGĀ KAIURUPARE I TE UIUINGA MŌ TE NGATA O NGĀ MANUHIRI KI NGĀ WĀHI O HNZPT, KUA KĪ E 'NGATA' ANA, NEKE ATU RĀNEI RĀTOU³⁹

I tēnei tau i whakahaeretia anōtia tā mātou uiui manuhiri, i whakamahia anōtia te puka rārangi pātai, kaua ko ngā uiuinga kanohi ki te kanohi. I tae mai ki a mātou tōna 720 puka uiui kua oti, nui atu i te 100 i ō tērā tau.

Ko ngā kitenga whānui, ka tata ki te 97% te ngata o ngā manuhiri, ka hāngai ki ngā otinga i mua i Kowheori-19. Ko tā mātou otinga i tērā tau (99%) e tinga ana e whakaata ana i te hononga onge o ō mātou kaitāpoi rārato ki ō mātou wāhi tuku iho, i te mea i katia ngā tatao o Aotearoa ki ngā tūruhi o tāwāhi i te wā o te uiui.

Ko te tātari i ngā tāngata i oti i a rātou te puka uiui - mā te pakeke, te ira, me te mātāwaka ka āhua hāngai ki ngā otinga i puta i tērā tau me ngā raraunga o Museums Aotearoa. (Ka kōhi a Museums Aotearoa i ngā raraunga manuhiri mai i ngā whare taonga me ngā whare whakaaturanga e whai wāhi ana ki te uiuinga ā-tau ka tū puta noa i Aotearoa.)

Pakeke: Ko te nuinga o ngā manuhiri i whakaoti ai i tā mātou rārangi pātai i noho i waenga i te 55 me te 74 te pakeke, ka nui ake hoki i te hautoru i waenga i te 15 me te 54. Ka āhua rite tēnei kōtaha pakeke ki ngā raraunga o Museums Aotearoa.

ADVOCACY PRIORITY: INFLUENCING AND UNDERSTANDING THE PRIORITIES AND ACTIONS OF OTHERS

KPI 14: HNZPT COMPLETES REGULATORY AND ADVISORY WORK IN THE REQUIRED TIMEFRAMES³⁶

Heritage New Zealand Pouhere Taonga is again proud to have exceeded its KPI of 99% of all applications completed to statutory timeframes. This is a significant achievement in the face of the cyclones and other severe weather events in the North Island and continuing Covid-19-related impacts.

This year's result includes five applications for emergency authorities, including emergency authorities in areas affected by the severe weather events. We expect to process many more emergency authorities next year when the rebuild is more fully underway. The HNZPT Act requires these authorities to be processed to much reduced timeframes (three to five days).

Not captured in the data are the fast-track resource consents we processed under the Covid-19 Recovery (Fast-track Consenting) Act 2020. We provided input, at various stages of the consenting process to 121 projects, again with over 99% within specified timeframes.

KPI 15: INCREASE IN VISITOR NUMBERS AT HNZPT PROPERTIES³⁷

Boosted by our marketing campaign, Te Hōkai Wā Ātea Time Traveller, visitor numbers reached 223,008. This exceeds our estimate by a significant margin. The result is just marginally below our visitor numbers pre-Covid-19: 228,996 in 2017-18; 227,405 in 2016-17; and 234,858 in 2015-16.³⁸

The result is both a testament to the importance of our properties in the recovery of cultural tourism in Aotearoa New Zealand, but also to the deep affection many people have for these important heritage places. Were it not for the cyclones and other severe weather events, this year's result may have been even better.

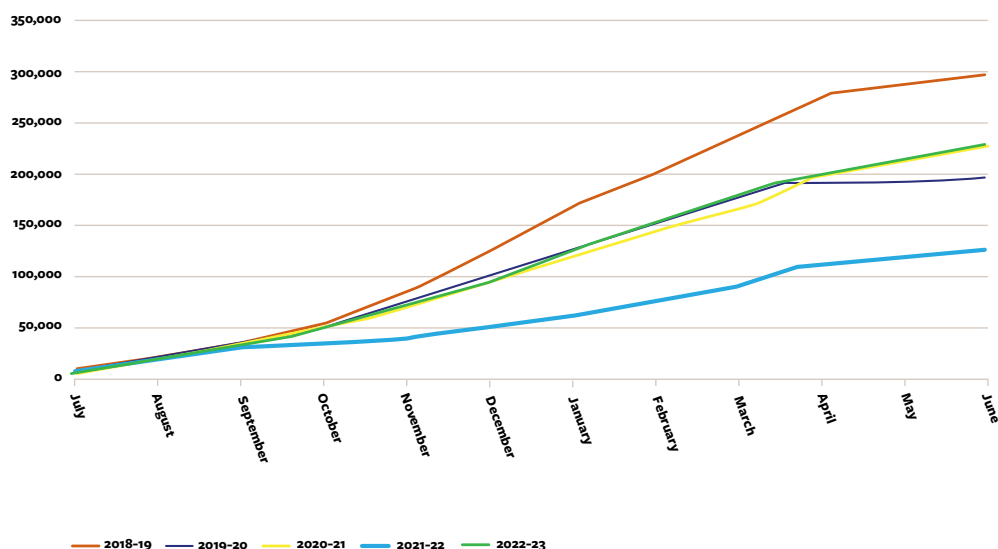
KPI 16: VISITOR SATISFACTION SURVEY RESPONDENTS WHO RATE THE QUALITY OF THEIR VISIT TO HNZPT PROPERTIES AS 'SATISFIED' OR HIGHER³⁹

We re-ran our visitor survey this year, again using a written questionnaire in preference to face-to-face interviews. We received nearly 720 completed questionnaires, over 100 more than last year.

The overall findings, a visitor satisfaction rating of approximately 97%, is consistent with pre-Covid-19 results. Our elevated result last year (99%) likely reflects the exceptional relationship our domestic tourists have with our heritage places, as New Zealand's borders were generally closed to international tourists when that survey was held. Our breakdown on who completed the questionnaire by age, gender and ethnicity is broadly consistent with last year's results and Museums Aotearoa data. (Museums Aotearoa collates visitor data from museums and galleries participating in an annual survey held throughout New Zealand.)

Age: Most visitors who completed our questionnaire were aged between 55 and 74, and well over one-third were aged between 15 and 54. This age profile is similar to Museums Aotearoa data.

Graph 2: Cumulative visitor numbers (staffed properties)



³⁶ Previously numbered KPI 12.

³⁷ Previously numbered KPI 1.

³⁸ We had 296,163 visitors in 2018-19. This one-off spike in visitor numbers reflects the unusually high number of cruise ships that visited New Zealand that year.

³⁹ Previously numbered KPI 2.

PAKEKE (TAU)	OTINGA UIUI NĀ HNZPT 2021	OTINGA UIUI NĀ HNZPT 2022	OTINGA UIUI NĀ HNZPT 2023	OTINGA UIUI NĀ MUSEUMS AOTEAROA 2023
Kāore i whakapuakina	1%	1%	2%	— ⁴⁰
15-24	4%	8%	12%	11%
25-34	14%	12%	8%	16.6%
35-44	12%	11%	8%	12.5%
45-54	11%	14%	11%	12.9%
55-64	25%	18%	23%	18.2%
65-74	23%	25%	26%	20.4%
75+	10%	11%	10%	7.7%

Ira: Ko te nuinga o ngā manuhiri he wāhine, ka hāngai ki ngā otinga whānui o te uiui ā Museums Aotearoa.

IRA	OTINGA UIUI NĀ HNZPT 2021	OTINGA UIUI NĀ HNZPT 2022	OTINGA UIUI NĀ HNZPT 2023	OTINGA UIUI NĀ MUSEUMS AOTEAROA 2023
Wahine	62%	59%	63%	61%
Tāne	31%	36%	34%	36%
Tuakiri ā-ira kē	0%	3%	2%	0.5%
Kāore i hopukina	7%	2%	1%	1.5% (tē pīrangi te whakamōhio atu)

⁴⁰ Kāore i pūrongoia.

AGE (YEARS)	HNZPT SURVEY 2021	HNZPT SURVEY 2022	HNZPT SURVEY 2023	MUSEUMS AOTEAROA SURVEY RESULT 2023
Not stated	1%	1%	2%	— ⁴⁰
15-24	4%	8%	12%	11%
25-34	14%	12%	8%	16.6%
35-44	12%	11%	8%	12.5%
45-54	11%	14%	11%	12.9%
55-64	25%	18%	23%	18.2%
65-74	23%	25%	26%	20.4%
75+	10%	11%	10%	7.7%

Gender: Most visitors were female, consistent with previous results and Museums Aotearoa data.

GENDER	HNZPT SURVEY 2021	HNZPT SURVEY 2022	HNZPT SURVEY 2023	MUSEUMS AOTEAROA SURVEY RESULT 2023
Female	62%	59%	63%	61%
Male	31%	36%	34%	36%
Other gender identity	0%	3%	2%	0.5%
Not recorded	7%	2%	1%	1.5% (prefer not to say)

⁴⁰ Not reported.

Mātāwaka: I tēnei tau he tokomaha ngā manuhiri tūārangi nō tāwāhi. Nā tēnei, he uaua te whakataurite tōtika ki ngā tau tata kua hipa, ina i katia whānuitia ai ō tātou whaitua ki ngā kaitāpoi nō tāwāhi i raro i ngā herenga Kowheori-19. Nā te mea kāore te uiuinga e tonono ana ki ngā manuhiri tūārangi ki te tautohu i ō rātou mātāwaka, ka whakaaturia e ngā otinga o tēnei tau he ōrau hui atu i te momo 'kāore he whakahoki' i ō ngā tau e rua kua pāhure. Heoi anō, i te mutunga iho ka whai tauira āhua ōrite te pānga riterite o te manuhiri i ō momo kē.

MĀTĀWAKA/IWI	OTINGA UIUI NĀ HNZPT 2021	OTINGA UIUI NĀ HNZPT 2022	OTINGA UIUI NĀ HNZPT 2023	OTINGA UIUI NĀ MUSEUMS AOTEAROA 2023
Pākehā	75%	75%	42%	58%
Māori	9%	8%	5%	11%
Ngā Iwi o Te Moana Nui a Kiwa	1%	2%	1%	2%
Āhiana	3%	3%	4%	4%
Iwi kē, tē pīrangī te whakamōhio atu, kāore rānei i whakautu	12%	12%	48% (tae ana ki 3% mātāwaka/iwi kē)	34%

**KPI 17: NGĀ KAIURUPARE O TE UIUI A RESEARCH
NEW ZEALAND E KĪ ANA, KUA EKE Ō RĀTOU ARO
KI TE TIAKI I NGĀ WĀHI TUKU IHO KI TE 'E ARO
ATU ANA'**⁴¹

I ia tau, ka tonono atu te Pouhere Taonga i tētahi uiuitanga e ine ana i te hiahia o ngā tāngata o Aotearoa ki te tiaki i ngā wāhi me ngā whare tuku iho o te motu. Ka tonono ngā kaiurupare ki te whakaatu i tō rātou hiahia ki te tiaki i runga i te āwhata 0-10, ko 10 te kaha rawa o te hiahia, ā, ko 0 te kore hiahia.

Ko te otinga whānui o tēnei tau he āhua ōrite ki ō tērā tau: i kite te uiuinga he 89% o ngā kaiurupare i kī kei te ine whānui tō rātou hiahia i te 5-10, ka whakatairite ki te 88% i tērā tau.

Ko tēnei tau te wā tuatahi kua tātaritia rātou i kī ai ko tō rātou hiahia ka 5-10 mā te pakeke, te ira, me te mātāwaka. Koinei e wā tuatahi i āhei te rato i tēnei tātari.⁴²

Ko ngā raraunga o mua, tae ana ki ngā otinga whānui katoa i mua i 2021-22, i ahu mai i te aronga whāiti atu e pūrongotia te 8-10 noa iho, ā, nā konā kua puta ngā kaute iti atu tē āta whakaatu i te taumata whānui o te aro atu ki te tiaki taonga tuku iho.

**KIA ĀRAHI, KIA WHAKAAWEAWE HOKI I TE
MĀRAMA KI NGĀ TAONGA TUKU IHO I NGĀ
TUKANGA WHAKAHOU O NGĀ TURE ME NGĀ
KAUPAPA HERE (KPI 1: KA WHĀIA TONUTIA TE
MAHERE WHAKAPĀPĀ)**

Kua mōhioitia kētia, i whakawhanakehia e mātou he Anga Whakapāpā Hunga Whaipānga, Mahere hoki, ā, e whakatinanatia ana. Ka pūrongo mātou ki raro nei mō te whakatinana i Wāhanga 1.3 o te Mahere: 'Arahina, whakaaweawetia hoki te whai mārama ki ngā taonga tuku iho i roto i ngā tukanga o te ture, me te panoni tukanga kaupapa here'.

Ko te arotahi o te whakatinana i Wāhanga 1.3 ko te Natural and Built Environment Bill me te Spatial Planning Bill. Nā ērā, me tētahi Climate Change Adaptation Bill marohi hoki, ko te hiahia kia whakahou ēnei Pire i te Resource Management Act 1991, ā, i te taha o ētahi atu take hoki, ka whakakaha i te whakahaere o ngā tukunga iho ahurea. I te Huitanguru 2023, i tuku tāpae mātou ki te Komiti Taiao mō ngā rārangi e hāngai ana ki ngā wāhi me ngā taonga tuku iho o ngā Pire e rua, ā, i tae ā-tinana atu ki taua komiti ki te puaki i ō mātou tāpaetanga. I Pipiri 2023, i tuku pūrongo te komiti ki te Paremata, ā, he angitu ngā urupare ki te maha o ō mātou iho kōrero. Ka whai tonu mātou i te ahunga whakamua o ngā pire i te Whare Paremata, me te aro atu. Hei te tau e tū mai ana, ka hiahia mātou ki te āwhina i te whakatinanatanga o te ritenga mahere hou marohi.

⁴¹ I mua, i tautohua tēnei ko KPI 15.
⁴² I ngā wā o mua kāore mātou i kōhi i te taipitopito raraunga e hiahiaitia kia pūrongo pēnei.

Ethnicity: This year we had a high number of overseas visitors. This makes it difficult to draw direct comparisons with the immediately preceding years when our borders were largely closed to overseas tourists under Covid-19 restrictions. Since the questionnaire does not ask overseas visitors to identify their ethnicity, this year's results show a higher percentage in the category 'no answer' than in the two previous years. Generally, however, the proportion of visitors in the other categories follows familiar patterns.

NATIONALITY/ ETHNICITY	HNZPT SURVEY 2021	HNZPT SURVEY 2022	HNZPT SURVEY 2023	MUSEUMS AOTEAROA SURVEY RESULT 2023
Pākehā/New Zealand European	75%	75%	42%	58%
Māori	9%	8%	5%	11%
Pacific Islands	1%	2%	1%	2%
Asian	3%	3%	4%	4%
Another ethnicity, prefer not to say, or no answer	12%	12%	48% (includes 3% another ethnicity)	34%

KPI 17: RESEARCH NEW ZEALAND SURVEY RESPONDENTS WHO RATE THEIR PERSONAL INTEREST IN THE PROTECTION OF HERITAGE PLACES AS 'INTERESTED'⁴¹

Each year, Heritage New Zealand Pouhere Taonga commissions a survey to gauge New Zealanders' interest in protecting the country's heritage places and buildings. Respondents are asked to rate their interest in protection on a scale of 0-10 where 10 is the most interested and 0 is no interest.

This year's overall result is roughly the same as last year's: the survey found that 89% of respondents rated their interest somewhere in the range 5-10, compared with 88% last year.

For the first time this year we provide a breakdown of those who rated their interest 5-10 by age, gender and nationality/ethnicity. This is the first time we have been able to provide this breakdown.⁴²

Previous data, including total overall results before 2021-22, is based on the more limited approach of reporting 8-10 only, resulting in lower numbers that do not fully convey the overall level of interest in heritage protection.

LEAD AND INFLUENCE UNDERSTANDING OF HERITAGE IN LEGISLATIVE AND POLICY REFORM PROCESSES (KPI 1: ENGAGEMENT PLAN IS BEING FOLLOWED)

As noted, we developed a Stakeholder Engagement Framework and Plan and have been implementing it. We report below on implementation of Part 1.3 of the Plan: 'Lead and influence understanding of heritage in legislative and policy reform processes'.

The focus of implementing Part 1.3 was the Natural and Built Environment Bill and the Spatial Planning Bill. Together with a proposed Climate Change Adaptation Bill, these Bills are intended to replace the Resource Management Act 1991 and, among other matters, strengthen the management of cultural heritage. In February 2023, we lodged submissions to the Environment Committee on the heritage-related clauses of both Bills and appeared before that committee to speak to our submissions. In June 2023, the committee reported the Bill back to the House, responding positively to many of our points.

⁴¹ Previously numbered KPI 15.

⁴² We did not previously seek the detailed data in the survey needed to report on this basis.

Tae ana ētahi atu mahi i whakatinanahia ai te Wāhanga 1.3 o te Mahere ki:

- te tāpae ki te Te Arotake i te Anamata mō Ngā Kaunihera, te Review into the Future for Local Government
- te tāpae ki te arotake o Hīkina Whakatutuki, Ministry for Business, Innovation and Employment (MBIE) i te whakahou o ngā ritenga mahi i te rāngai hanga, hangatanga hoki, ki ngā marohi mo te Strengthening National Direction on Renewable Electricity Generation and Electricity Transmission hoki.

TE WHĀINGA TŌMUA HAPAHAPAI: KA TUKU MĀRAMATANGA, KA WHAKAAWEAWE HOKI I NGĀ WHĀINGA TŌMUA ME NGĀ MAHI O RŌPŪ KĒ					
<i>E whakamōhiotia ana ngā kaupapa horanga me ngā mahere e te Ministerial Letter of Expectations, ngā rangahau, ngā uiuinga me ngā tirohanga mō ngā ratonga Māori, me tētahi uiuinga manuhiri</i>					
NGĀ INENGA	2019–20 TŪTURU	2020–21 TŪTURU	2021–22 TŪTURU	2022–23 WHAKATAU TATA	2022–23 OTINGA
14. Ka whakaoti a HNZPT i ngā mahi waeture me ngā mahi tohutohu i ngā wā e tika ana⁴³					
Nui ake i te 99% kua oti i te wā e tika ana (te maha o ngā tono)	99% (768 ngā tono) ⁴⁴	neke atu i te 99% (1,572 ngā tono) ⁴⁵	neke atu i te 99% ⁴⁶	95-100% (neke atu i te 800 ngā tono)	neke atu i te 99% (1,150 ngā tono) ⁴⁷
15. Kia piki te tokomaha o ngā manuhiri i ngā wāhi o HNZPT					
Te tatau o ngā manuhiri	185,562	219,199	124,910	99,750-110,250	223,008
16. Te tokomaha o ngā kaiurupare i te uiuinga mō te ngata o ngā manuhiri ki ngā wāhi o HNZPT, kua kī e 'ngata' (satisfied) ana, neke atu rānei rātou					
Ōrau	Kāore e taea te tautuhi takenga	97% (te takenga)	99%	92-100%	97%

⁴³ Tae ana ki te hoko atu i te whenua Karauna, ngā whakaaetanga mana mātai whaipara, ā, ko te arotake i ngā tono i whakarārangihia ngā wāhi (mai i 2019-2020).

⁴⁴ Te hoko atu i te Whenua Karauna (100%, 170 ngā tono); whakaaetanga mātai whaipara (100%, 586 ngā tono); arotakenga whakarārangi (99%, 12 ngā tono arotake).

⁴⁵ Te hoko atu i te Whenua Karauna (100%, 170 ngā tono); whakaaetanga mātai whaipara (99.7%, 1,396 ngā tono); arotakenga whakarārangi (100%, 6 ngā tono arotake). Kei roto i te tapeke mō ngā whakaaetanga mātai whaipara o 757 ngā tono whakaaetanga kua whakaae/whakahokia i te wā e tika ana (99.7% kua tutuki) me 639 ngā tono whakaaetanga kua whakahaeretia i te wā e tika ana (100% kua tutuki).

⁴⁶ Te hoko atu i te Whenua Karauna (100%, 135 ngā tono); whakaaetanga mātai whaipara (99.7%, 1,371 ngā tono); arotakenga whakarārangi (100%, 8 ngā tono arotake). Kei roto i te tapeke mō ngā whakaaetanga mātai whaipara o 740 ngā tono whakaaetanga kua whakaae/whakahokia i te wā e tika ana (99.7% kua tutuki) me 631 ngā tono whakaaetanga kua whakahaeretia i te wā e tika ana (99.8% kua tutuki).

⁴⁷ Te hoko atu i te Whenua Karauna (100%, 70 ngā tono); whakaaetanga mātai whaipara (99.5%, 1,077 ngā tono); arotakenga whakarārangi (100%, 3 ngā tono arotake). Kei roto i te tapeke mō ngā whakaaetanga mātai whaipara o 582 ngā tono whakaaetanga kua whakaae/whakahokia i te wā e tika ana (99.1% kua tutuki) me 495 ngā tono whakaaetanga kua whakahaeretia i te wā e tika ana (100% kua tutuki).

We continue to track the progress of the bills through the House with interest. In the coming year, we expect to assist with the implementation of the proposed new planning regime.

Other work implementing Part 1.3 of the Plan also included:

- submitting on the Review into the Future for Local Government
- submitting on the Ministry for Business, Innovation and Employment (MBIE) review of occupational regulation reforms in the building and construction sector, and on proposals for Strengthening National Direction on Renewable Electricity Generation and Electricity Transmission.

ADVOCACY PRIORITY: INFLUENCING AND UNDERSTANDING THE PRIORITIES AND ACTIONS OF OTHERS

Delivery programmes and plans are informed through/by the Ministerial Letter of Expectations, Māori Services surveys and questionnaires, and a visitor survey

MEASURES	2019–20 ACTUAL	2020–21 ACTUAL	2021–22 ACTUAL	2022–23 ESTIMATE	2022–23 ACTUAL
14. HNZPT completes regulatory and advisory work in the required timeframes⁴³					
At least 99% completed in required timeframes (number of applications)	99% (768 applications) ⁴⁴	over 99% (1,572 applications) ⁴⁵	over 99% (1,514 applications) ⁴⁶	95-100% (at least 800 applications)	over 99% (1,150 applications) ⁴⁷
15. Increase in visitor numbers at HNZPT properties					
Number of visitors	185,562	219,199	124,910	99,750-110,250	223,008
16. Visitor satisfaction survey respondents who rate the quality of their visit to HNZPT properties as 'satisfied' or higher					
Percentage	Baseline unable to be set	97% (baseline)	99%	92-100%	97%

⁴³ Includes Crown land disposal, archaeological authorities and (from 2019-2020) review of listing applications.

⁴⁴ Crown land disposal (100%, 170 applications), archaeological authorities (100%, 586 applications) and listing reviews (99%, 12 applications).

⁴⁵ Crown land disposal (100%, 170 applications), archaeological authorities (99.7%, 1,396 applications) and listing reviews (100%, six applications). The archaeological authorities figure comprises 757 applications accepted/returned in required timeframes (99.7% achieved) and 639 applications processed to required timeframes (100% achieved).

⁴⁶ Crown land disposal (100%, 135 applications), archaeological authorities (99.7%, 1,371 applications) and listing reviews (100%, eight applications). The archaeological authorities figure comprises 740 applications accepted/returned in required timeframes (99.7% achieved) and 631 applications processed to required timeframes (99.8% achieved).

⁴⁷ Crown land disposal (100%, 70 applications), archaeological authorities (99.5%, 1,077 applications) and listing reviews (100%, three applications). The archaeological authorities figure comprises 582 applications accepted/returned in required timeframes (99.1% achieved) and 495 applications processed to required timeframes (100% achieved).

NGĀ INENGA	2019–20 TŪTURU	2020–21 TŪTURU	2021–22 TŪTURU	2022–23 WHAKATAU TATA	2022–23 OTINGA
17. Ngā kaiurupare o te uiui a Research New Zealand e kī ana, kua eke ō rātou aro ki te tiaki i ngā wāhi tuku iho ki te 'e aro atu ana'/'interested' (ā-tau)					
Tapeke	56%	60%	88% ⁴⁸	55-60%	89% ⁴⁹
Tau/Pakeke ⁵⁰	Kāore i te hāngai	18-24 tau: 46%	18-24 tau: 49%	Kia kaua e iti iho i te 46% mō ia reanga	18-24 tau: 79%
		25-34 tau: 57%	25-34 tau: 54%		25-34 tau: 85%
		35-44 tau: 61%	35-44 tau:56%		35-44 tau: 92%
		45-54 tau: 53%	45-54 tau: 53%		45-54 tau: 92%
		55-64 tau: 66%	55-64 tau:62%		55-64 tau:92%
		65-74 tau: 59%	65-74 tau: 68%		65-74 tau:93 %
		75+ tau: 52%	75+tau: 61%		75+ tau: 93%
Ira tangata ⁵¹	Kāore i te hāngai	Ira tāne: 54%	Ira tāne: 58%	Kia kaua e iti iho i te 54% mō te ira wahine/ te ira tāne/te ira tāhūrua-kore	Tāne: 87%
		Ira wahine: 58%	Ira wahine: 56%		Ira wahine: 89%
		Ira tāhūrua-kore: 0%	Ira tāhūrua-kore: 60% ⁵²		Ira tāhūrua-kore: 100% ⁵³
Mātāwaka ⁵⁴	Kāore i te hāngai	Pākehā: 57%	Pākehā: 58%	Kia kaua e iti iho i te 50% mō ngā mātāwaka katoa e mōhioitia ana	Pākehā: 91%
		Māori: 58%	Māori: 62%		Māori: 86%
		Ngā Iwi o Te Moana Nui a Kiwa: 51%	Ngā Iwi o Te Moana Nui a Kiwa: 56%		Ngā Iwi o Te Moana Nui a Kiwa: 87%
		Āhiana: 64%	Āhiana: 50%		Āhiana: 85%
Kia ārahi, kia whakaaweawe hoki i te mārama ki ngā taonga tuku iho i ngā tukanga whakahou o ngā ture me ngā kaupapa here					
Tirohia KPI 1 Ka whāia tonutia te Mahere Whakapāpā					
Ka whakawhanakehia, ka whakatinanatia hoki te Mahere Whakapāpā					
Kāore i te hāngai	Kāore i te hāngai	Kāore i te hāngai	Kāore i te hāngai	Kua eke	Kua eke

⁴⁸ Ngā raraunga i pūrongotia e mātou i ngā tau ki mua, he raraunga mō te hunga e 'tino hiahia' anake. Kia mārama ake te tirohanga, i te tau 2021-22 i pūrongotia te tapeke mō te hunga 'e hiahia ana' hui katoa ki a rātou kua 'tino hiahia', nā reira i puta mai he ōrau nui rawa ake. Ka ū mātou ki tēnei aronga pūrongo mō 2022-23.

⁴⁹ He ōrite te āhua o te tātai ki tērā o 2021-22, arā, ko ngā kaiurupare i kī mai he 5-10 tō rātou aro atu kei tētahi āwhata ko te 10 he tino kaha te aro atu, ā, ko te 0, kāore rawa i te aro atu.

⁵⁰ Kei roto i ngā tātai o 2022-23 ngā kaiurupare katoa i kī mai he 5-10 tō rātou aro atu, kei tētahi āwhata ko te 10 he tino kaha te aro atu, ā, ko te 0, kāore rawa i te aro atu. Ka whakaatu ngā tātai o mua i te hunga i kī mai he 8-10 tō rātou aro anake, nō reira he iti atu rawa ngā tātai.

⁵¹ Kei roto i ngā tātai o 2022-23 ngā kaiurupare katoa i kī mai he 5-10 tō rātou aro atu, kei tētahi āwhata ko te 10 he tino kaha te aro atu, ā, ko te 0, kāore rawa i te aro atu. Ka whakaatu ngā tātai o mua i te hunga i kī mai he 8-10 tō rātou aro anake, nō reira he iti atu rawa ngā tātai.

⁵² He tokoiiti te tipako: tokorima ngā tāngata. Kia whai whakaaro he tūtohi noa iho tēnei.

⁵³ He tokoiiti te tipako: tokowhā ngā tāngata. Kia whai whakaaro he tūtohi noa iho tēnei.

⁵⁴ Kei roto i ngā tātai o 2022-23 ngā kaiurupare katoa i kī mai he 5-10 tō rātou aro atu, kei tētahi āwhata ko te 10 he tino kaha te aro atu, ā, ko te 0, kāore rawa i te aro atu. Ka whakaatu ngā tātai o mua i te hunga i kī mai he 8-10 tō rātou aro anake, nō reira he iti atu rawa ngā tātai.

MEASURES	2019–20 ACTUAL	2020–21 ACTUAL	2021–22 ACTUAL	2022–23 ESTIMATE	2022–23 ACTUAL
17. Research New Zealand Survey respondents who rate their personal interest in the protection of heritage places as 'interested' (annual)					
Total	56%	60%	88% ⁴⁸	55-60%	89% ⁴⁹
Age ⁵⁰	N/A	18-24yrs: 46%	18-24yrs: 49%	Not less than 46% for each age group	18-24yrs: 79%
		25-34yrs: 57%	25-34yrs: 54%		25-34yrs: 85%
		35-44yrs: 61%	35-44yrs: 56%		35-44yrs: 92%
		45-54yrs: 53%	45-54yrs: 53%		45-54yrs: 92%
		55-64yrs: 66%	55-64yrs: 62%		55-64yrs: 92%
		65-74yrs: 59%	65-74yrs: 68%		65-74yrs: 93 %
Gender ⁵¹	N/A	75+yrs: 52%	75+yrs: 61%	Not less than 54% for female/male/non-binary genders	75+yrs: 93%
		Male: 54% Female: 58% Non-binary genders: 0%	Male: 58% Female: 56% Non-binary genders: 60% ⁵²		Male: 87% Female: 89% Non-binary genders: 100% ⁵³
Nationality ⁵⁴	N/A	Pākehā/New Zealand European: 57%	Pākehā/New Zealand European: 58%	Not less than 50% for all recorded nationality groups	Pākehā/New Zealand European: 91%
		Māori: 58%	Māori: 62%		Māori: 86%
		Pacific peoples: 51%	Pacific peoples: 56%		Pacific peoples: 87%
		Asian: 64%	Asian: 50%		Asian: 85%
Lead and influence understanding of heritage in legislative and policy reform processes					
Refer KPI 1 Engagement Plan is being followed					
Engagement Plan developed and implemented	N/A	N/A	N/A	Achieved	Achieved

⁴⁸ The data we reported in previous years was for those who are 'very interested' only. To provide a fuller data picture, in 2021-22, we reported the total figure for both those who were 'interested' as well as those who are 'very interested', resulting in a much higher percentage. Our reporting for 2022-23 follows this approach.

⁴⁹ Calculated on the same basis as in 2021-22, i.e. those who rated their interest level as 5-10, on a scale where 10 is very interested and 0 is not at all interested.

⁵⁰ 2022-23 figures cover all respondents who rated their interest level as 5-10, on a scale where 10 is very interested and 0 is not at all interested. Earlier figures report only those who rated their interested 8-10 and are therefore much lower.

⁵¹ 2022-23 figures cover all respondents who rated their interest level as 5-10, on a scale where 10 is very interested and 0 is not at all interested. Earlier figures report only those who rated their interested 8-10 and are therefore much lower.

⁵² The sample size was very small: five people. The result should be read as indicative only.

⁵³ The sample size is very small: four people. The result should be read as indicative only.

⁵⁴ 2022-23 figures cover all respondents who rated their interest level as 5-10, on a scale where 10 is very interested and 0 is not at all interested. Earlier figures report only those who rated their interested 8-10, and are therefore much lower.

KPI 18: KA WHAKAHAERE, KA ĀWHINA RĀNEI A HNZPT I NGĀ TAKUNETANGA ME NGĀ KAUPAPA E WHAKAKAHA ANA I TE WHAKAPĀPĀ ATU KI NGĀ TAONGA TUKU IHO⁵⁵

I tēra tau, nā ngā katinga ka hua mai i Kowheori-19, i pāngia kinotia tō mātou whaihui i raro i tēnei KPI, ā, kāore mātou i eke ki tā mātou whakatau tata. Manawareka ana mātou nā te mea i eke rawa ā mātou mahi i tēnei tau i te whakatau tata; hui katoa he 112 ngā takunetanga i whakahaeretia, tata ki te whakarea mā whā i ō te tau i matapaetia, 23-25.

Ko tētahi āhuetanga, ka whakaata noa te mahi pai ake i te heke haere o ngā pānga a te urutā Kowheori-19 ki ngā whakapāpātanga tūmatanui. Heoi anō, i te nuinga o te wā, ā, ka kaha rawa te kitea, ka whakaatatia te urupare angitu o ngā kura ki te ngana te āwhina atu i ngā kura ki te whakatinana i *Te Mātaiaho: The Refreshed New Zealand Curriculum*. Ka whakaaraa ō tātou wāhi tuku iho i ngā kōrero hiranga mō

ngā wā motuhake i te tāhuhu kōrero o Aotearoa, hei tauira, te taenga mai me te whakaaweawe o ngā Mihingare Karaitiana (i Kerikeri Basin me Pompallier), te waitohu i Te Tiriti o Waitangi (Māngungu Mission House me Clendon House, i Rawene), me te nui noa atu. He mea manawa reka tonu ina he roa te haere o ngā kura ki ō tātou wāhi tuku iho ki te ako i te hītori nei.

I tēnei tau, mō te hunga tē taea e rātou te haere, e hiahia ana rānei te ako tonu, i whakawhanaketia e mātou he haerenga mariko tuihono, ko tōna ingoa *Taonga Tuku Iho: Keeping our Heritage Alive*.⁵⁶ Ka tautoko tēnei rauemi i te Marautanga o Aotearoa kua Whakahoungia, the Refreshed New Zealand Curriculum⁵⁷, ā, ka aro atu ki ngā ākonga o tau 4-8, e ārahi ana i a rātou ki ngā wāhi tuku iho i Te Tai Tokerau. I whakawhanaketia tēnei rauemi e mātou ko Core, he rōpū mātanga māturinga monihua-kore, ā, kua tukuna atu ki tōna 86 kura mā LEARNZ, he kaupapa mō ngā haerenga mariko koreutu.⁵⁸

HUA RAUTAKI – MĀTAURANGA

Te hora i ngā kaupapa (ā muri kura, mātauranga ki tua o te akomanga, te ako o ngā tamariki kei ngā wāhi tuku iho) me ngā rauemi, ki ngā kura, ngā kura kaupapa Māori me ngā wānanga e tautoko ana i te Marautanga o Aotearoa

18. Ka whakahaere, ka āwhina rānei a HNZPT i ngā takunetanga/kaupapa e whakakaha ana i te hononga atu ki ngā taonga tuku iho

NGĀ INENGA	2019–20 TŪTURU	2020–21 TŪTURU	2021–22 TŪTURU	2022–23 WHAKATAU TATA	2022–23 OTINGA
Te tapeke o ngā takunetanga/kaupapa mō ngā kura	54 ngā takunetanga	68 ngā takunetanga	41 ngā takunetanga	23-25 ngā takunetanga	112 ngā takunetanga

⁵⁵ I mua, he wāhanga tēnei o KPI 4.

⁵⁶ Hei tauira, ko ngā ākonga o Ashburton Christian School i toro atu ki Kerikeri Mission Station.

⁵⁷ Tirohia <https://www.heritage.org.nz/resources/education/educational-resources#newzealandcurriculum>.

⁵⁸ <https://www.learnz.org.nz/heritage223>.

KPI 18: HNZPT HOLDS OR CONTRIBUTES TO EVENTS AND INITIATIVES TO ENHANCE HERITAGE ENGAGEMENT⁵⁵

Last year Covid-19-related closures adversely affected our performance under this KPI, and we did not meet our estimate. Pleasingly, this year our performance greatly exceeded the estimate; we held a total of 112 events, roughly four times more than the number we estimated, 23-25.

In part, the improved performance simply reflects the declining impacts of the Covid-19 pandemic on public-facing engagements. For the most part, however, and more tellingly, it reflects schools' very positive response to efforts to help them implement *Te Mātaiaho: The Refreshed New Zealand Curriculum*. Our heritage places bring alive the stories of significant turning points in Aotearoa New

Zealand's history such as the arrival and influence of Christian Missionaries (Kerikeri Basin and Pompallier), the signing of Te Tiriti of Waitangi (Māngungu Mission House and Clendon House, Rawene), and much more. It is especially gratifying when schools travel considerable distances to our heritage properties to learn about this history.

For those who are unable to travel, or want to learn more, we have this year developed a virtual online field trip, entitled *Taonga Tuku Iho: Keeping our Heritage Alive*.⁵⁶ This resource supports the Refreshed New Zealand Curriculum⁵⁷ and is targeted at students in years 4-8, taking them on a journey through heritage places in Te Tai Tokerau. We developed this resource with Core, a not-for-profit education consultancy, and have released it to approximately 86 schools through LEARNZ, a programme of free virtual field trips.⁵⁸

STRATEGIC DELIVERABLE – EDUCATION

Deliver programmes (after school, education outside the classroom, children learning at properties) and resources to schools, kura kaupapa and wānanga that support the New Zealand Curriculum

18. HNZPT holds or contributes to events/initiatives to enhance heritage engagement

MEASURES	2019-20 ACTUAL	2020-21 ACTUAL	2021-22 ACTUAL	2022-23 ESTIMATE	2022-23 ACTUAL
Number of school education events/ initiatives	54 events	68 events	41 events	23-25 events	112 events

⁵⁵ Previously part of KPI 4.

⁵⁶ Pupils at Ashburton Christian School for example visited Kerikeri Mission Station.

⁵⁷ See <https://www.heritage.org.nz/resources/education/educational-resources#newzealandcurriculum>

⁵⁸ <https://www.learnz.org.nz/heritage223>

Ngā kaupapa i mahia i raro i te kirimana motuhake

Kei roto ēnei kaupapa i tā mātou Tauākī o te Whakatutuki Ratonga kia whakawhānui i te titiro ki ngā ratonga e rato nei mātou, engari ehara i te wāhanga o te anga i whakatūria ai hei pūrongo mō tō mātou pūtea 'Toi, Ahurea me ngā Taonga Tuku Iho hoki'.

Tirohia ngā whārangi 32-34 mō te whakamārama i ngā mahi e mahia ana i ēnei kaupapa.

PROJECTS: MĀTAURANGA MĀORI TE AWE KŌTUKU PROGRAMME, HOKITIKA GOVERNMENT BUILDING UPGRADE AND TURNBULL HOUSE UPGRADE

NGĀ INENGA	2019–20 TŪTURU	2020–21 TŪTURU	2021–22 TŪTURU	2022–23 WHAKATAU TATA	2022–23 OTINGA
19. Ko te kaupapa Mātauranga Māori Te Awe Kōtuku (ka whakahaerehia tae noa ki Pipiri 2023)					
Te tatao o ngā pou here wānanga	Kāore i te hāngai	3	5	2 ⁵⁹	2
Te tatao o ngā wānanga pūkenga	Kāore i te hāngai	Kāore i te hāngai	3	16	11 ⁶⁰
Te tatao o ngā tukunga pūtea mō ngā iwi/ hapū	Kāore i te hāngai	Kāore i te hāngai	Kāore i te hāngai	2	2
20. Hokitika Government Building					
Ka kōkiri tonu i te whakahou o te Hokitika Government Building kia hāngai tonu ki te mahere me te pūtea	Kāore i te hāngai	Kāore i te hāngai	Project Plan delivered	Kua eke	Kua eke ⁶¹
21. Turnbull House, Te Whanganui-a-Tara					
Ka kōkiri tonu i te whakahou o Turnbull House, Te Whanganui- a-Tara, kia hāngai tonu ki te mahere me te pūtea	Kāore i te hāngai	Kāore i te hāngai	Kāore i te hāngai	Kua eke	Kua eke ⁶²

⁵⁹ Nā te Kowheori-19, kua whakatārewatia e rua o ngā wānanga pouhere e ono i whakamaheretia mō 2021-22 ka tū ā te tau 2022-23. Katoa rā, kia waru ngā wānanga pouhere i ngā tau pūtea katoa, hei whakatutuki i tēnei paetohu kaupapa matua.

⁶⁰ Nā te Kowheori-19, 16 o ngā wānanga pūkenga i whakamaheretia mō te tau 2021-2022 ka tū kē ā te 2022-2023. Kua tārewatia anōtia e rima o ērā nā ngā pāpono huarere nui i 2022-23. Ko te kaute o ngā wānanga pūkenga katoa, kei ngā tau pūtea e rua, kia whakatutukingia te paetohu kaupapa matua, ko te 20.

⁶¹ He whakaaturanga tēnei otinga, o te whakatutukitanga o ngā mahi me te tahua i whakaritea mō te tau 2022-23 anake. Ehara tēnei i te arotake i te otinga o te kaupapa katoa.

⁶² He whakaaturanga tēnei otinga, o te whakatutukitanga o ngā mahi me te tahua i whakaritea mō te tau 2022-23 anake. Ehara tēnei i te arotake i te otinga o te kaupapa katoa.

Projects undertaken under separate contract

These projects are included in our Statement of Service Performance to provide a fuller picture of the services we deliver, but do not form part of the framework established to report on our Vote Arts, Culture and Heritage appropriation.

For commentary on the work undertaken on these projects see pages 33–35.

PROJECTS: MĀTAURANGA MĀORI TE AWE KŌTUKU PROGRAMME, HOKITIKA GOVERNMENT BUILDING UPGRADE AND TURNBULL HOUSE UPGRADE					
MEASURES	2019–20 ACTUAL	2020–21 ACTUAL	2021–22 ACTUAL	2022–23 ESTIMATE	2022–23 ACTUAL
19. Mātauranga Māori Te Awe Kōtuku (programme runs until June 2023)					
Number of pou here wānanga	N/A	3	5	2 ⁵⁹	2
Number of practice wānanga	N/A	N/A	3	16	11 ⁶⁰
Number of funding rounds for iwi/hapū	N/A	N/A	N/A	2	2
20. Hokitika Government Building					
Progress the upgrade of Hokitika Government Building according to plan and budget	N/A	N/A	Project Plan delivered	Achieved	Achieved ⁶¹
21. Turnbull House, Wellington					
Progress the upgrade of Turnbull House, Wellington, according to plan and budget	N/A	N/A	N/A	Achieved	Achieved ⁶²

⁵⁹ As a result of Covid-19, two of the six pou here wānanga planned for 2021-2022 were postponed until 2022-2023. The total number of pou here wānanga, across all financial years, for the overall project milestone to be achieved is eight.

⁶⁰ As a result of Covid-19, 16 of the practice wānanga originally planned for 2021-2022 were re-scheduled for 2022-2023. Five of them have been further postponed because of the severe weather events in 2022-23. The total number of practice wānanga, across both financial years, for the overall project milestone to be achieved is 20.

⁶¹ This result reflects the achievement of the tasks and budget set for 2022-23 only. It is not an assessment of the final result for the whole project.

⁶² This result reflects the achievement of the tasks and budget set for 2022-23 only. It is not an assessment of the final result for the whole project.

MŌHIOHIO AHUMONI
FINANCIAL INFORMATION

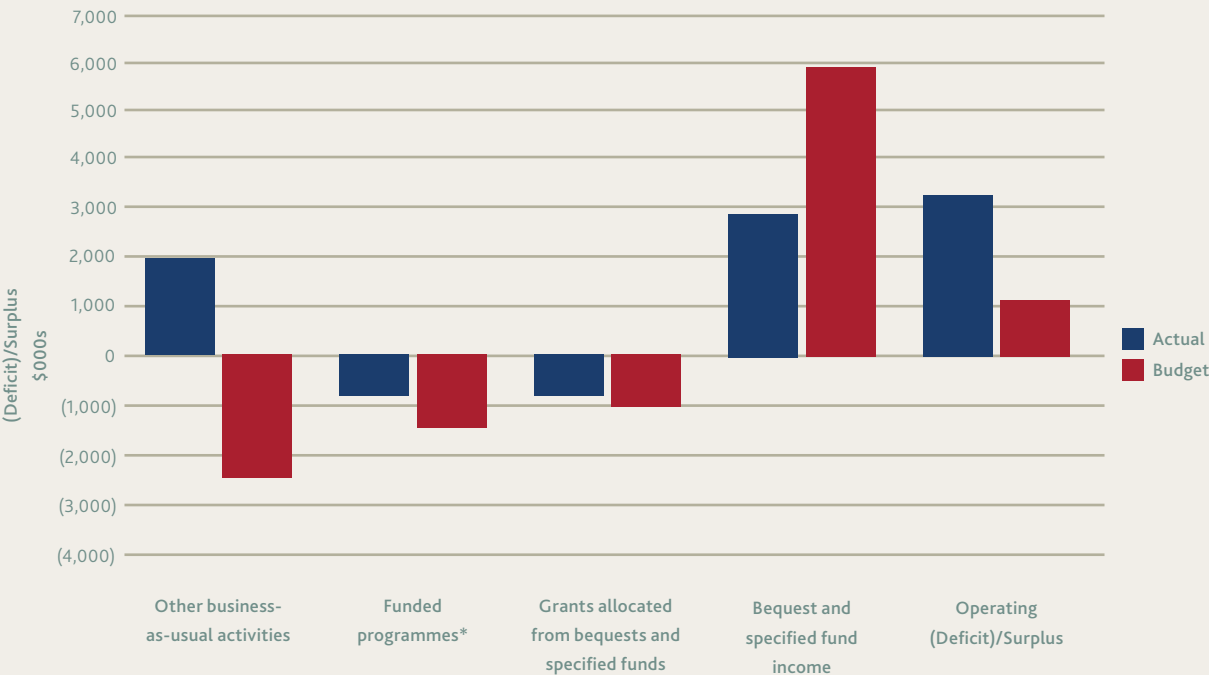


COMMENTARY ON THE FINANCIAL RESULT FOR 2023

The Statement of Financial Performance for the year to 30 June 2023 shows an operating surplus of \$3.3M against a budgeted surplus of \$1.2M.

Separating the various elements of our income and expenditure gives a clearer view of what happened in 2023.

Analysis of 2023 Operating Surplus



*Includes specified funds received exclusively for these programmes.

The chart shows a surplus for other business-as-usual activities of nearly \$2M against a budgeted deficit of \$2.5M. The most significant contributor to this variance of \$4.5M was the receipt of additional Crown funding, including \$0.5M for a sustainable cultural sector, \$1M for cost pressures and a further \$1M for North Island Weather Events Recovery. The remaining favourable variance of \$2M was due to higher interest income, stronger than expected performances by our properties and lower than planned personnel and maintenance costs.

The result for funded programmes was a net deficit of \$0.8M against budgeted net deficit of \$1.4M; a variance of \$0.6M. This is due to the deferral of the remaining Mātauranga Māori Programme funding and work into 2023-24. All funded programmes are expected to be fully expended over time, so surpluses reported in any one year are temporary.

Bequest and specified fund income is highly variable from year to year and is generally received for specific purposes.

Heritage New Zealand Pouhere Taonga relies on this income to fund significant capital and maintenance projects and it is not used for business-as-usual activities.

The most significant variance for 2023 is Crown Infrastructure Partners (CIP) funding for the Hokitika Government Building, which was \$4.8M lower than budget. This is mainly because the budget was set early in the procurement process when there was a high degree of uncertainty. In addition, the \$0.3M of grants sought from CIP at June and in future periods will be treated as direct receipts of equity. Partially offsetting this is \$1M of funding from the Lotteries Commission for the replacement and strengthening of the Antrim House roof, which had been budgeted to be received in 2021-22, and higher than expected interest on funds held for the Turnbull House refurbishment project.

A more in-depth explanation of the major variances against budget outlined above is provided under note 23.

STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE

For the year ended 30 June 2023

	NOTE	ACTUAL 2023 \$000s	BUDGET 2023 \$000s	ACTUAL 2022 \$000s
REVENUE				
Revenue from the Crown	23	19,031	16,488	18,208
Crown Infrastructure Partners Funding for Hokitika Government Building		-	4,823	-
Property	2, 23	4,726	4,222	4,052
Grants, donations and bequests	23	1,335	320	918
Interest	23	1,577	525	330
Membership		319	308	293
Sundry		264	260	275
TOTAL REVENUE FROM OPERATIONS		27,252	26,946	24,076
EXPENDITURE				
Fees paid to the auditors		110	110	111
Administration		1,968	1,946	1,709
Personnel	4, 23	13,333	13,978	12,885
Property	5, 23	2,419	2,882	2,466
Incentive Fund and other grants	14	1,228	1,690	2,016
Insurance premiums		1,079	934	867
Depreciation and amortisation	12	1,112	1,047	1,039
Information technology and communications	23	1,376	1,555	1,397
Marketing and membership	23	772	962	791
Board fees	16, 17	157	193	190
Travel and accommodation		430	485	276
TOTAL OPERATING EXPENDITURE		23,984	25,773	23,747
NET SURPLUS FOR THE YEAR		3,268	1,173	329
OTHER COMPREHENSIVE REVENUE AND EXPENSE				
Gain on revaluation of property, plant and equipment	7, 12	183	-	374
TOTAL COMPREHENSIVE REVENUE AND EXPENSES		3,451	1,173	703

STATEMENT OF FINANCIAL POSITION

As at 30 June 2023

	NOTE	ACTUAL 2023 \$000s	BUDGET 2023 \$000s	ACTUAL 2022 \$000s
EQUITY				
Accumulated funds	7	58,377	58,795	52,064
Bequests and specified funds	7, 8	31,253	27,811	33,986
Revaluation reserve	7	46,258	45,701	46,075
TOTAL EQUITY		135,888	132,307	132,125
Equity is represented by:				
CURRENT ASSETS				
Cash and cash equivalents	9	9,923	2,659	6,839
Term deposits	9	30,000	30,000	35,000
Prepayments and receivables	10	1,964	1,163	1,249
Inventories	11	293	273	299
GST receivable		296	423	414
TOTAL CURRENT ASSETS		42,476	34,518	43,801
NON-CURRENT ASSETS				
Property, plant and equipment	12	95,466	93,863	92,611
Work in progress	12	3,443	10,390	1,285
TOTAL NON-CURRENT ASSETS		98,909	104,253	93,896
TOTAL ASSETS		141,385	138,771	137,697
CURRENT LIABILITIES				
Payables and accruals	13	1,291	2,431	1,212
Incentive Fund grants	14	1,380	1,641	1,622
Other grants	14	1,207	822	1,265
Employee entitlements	15	1,540	1,458	1,393
TOTAL CURRENT LIABILITIES		5,418	6,352	5,492
NON-CURRENT LIABILITIES	15	79	112	80
TOTAL LIABILITIES		5,497	6,464	5,572
NET ASSETS		135,888	132,307	132,125

STATEMENT OF MOVEMENT IN EQUITY

For the year ended 30 June 2023

	NOTE	ACTUAL 2023 \$000s	BUDGET 2023 \$000s	ACTUAL 2022 \$000s
OPENING EQUITY		132,125	131,134	106,722
Net operating surplus		3,268	1,173	329
Other comprehensive revenue and expense		183	-	374
Increase in Crown Equity		312	-	24,700
CLOSING EQUITY		135,888	132,307	132,125

STATEMENT OF CASH FLOWS

For the year ended 30 June 2023

	NOTE	ACTUAL 2023 \$000s	BUDGET 2023 \$000s	ACTUAL 2022 \$000s
CASH FLOWS FROM OPERATING ACTIVITIES				
Cash was received from:				
Revenue from the Crown		19,031	16,488	18,208
CIP Funding for HGB		-	3,758	-
Grants donations and bequests		1,335	320	918
Other operating activities		5,152	4,790	4,413
Net Goods and Services Tax ⁶³		118	-	-
		25,636	25,356	23,539
Cash was applied to:				
Payment of suppliers		(9,880)	(11,569)	(10,108)
Payment to employees		(13,186)	(13,179)	(12,874)
Net Goods and Services Tax		-	-	(244)
		(23,066)	(24,748)	(23,226)
NET CASH FROM OPERATING ACTIVITIES		2,570	608	313
CASH FLOWS FROM INVESTING ACTIVITIES				
Cash was received from:				
Maturity of term deposits		48,000	9,000	31,500
Interest		1,272	525	232
		49,272	9,525	31,732
Cash was applied to:				
Purchase of term deposits		(43,000)	-	(55,500)
Purchase of property, plant and equipment and work in progress		(5,758)	(10,841)	(1,440)
		(48,758)	(10,841)	(56,940)
NET CASH FROM/(TO) INVESTING ACTIVITIES		514	(1,316)	(25,208)
CASH FLOWS FROM FINANCING ACTIVITIES				
Cash was received from:				
Crown equity increase		-	-	24,700
NET CASH FROM FINANCING ACTIVITIES		-	-	24,700
Net increase/(decrease) in cash		3,084	(708)	(195)
Opening cash balance		6,839	3,367	7,034
CLOSING CASH BALANCE		9,923	2,659	6,839
Represented by:				
Cash and cash equivalents	9	9,923	2,659	6,839

⁶³ The GST component of operating activities reflects the net GST paid to and received from the Inland Revenue Department.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2023

1. STATEMENT OF ACCOUNTING POLICIES

REPORTING ENTITY

Heritage New Zealand Pouhere Taonga is a statutory body corporate established under section 9 of the Heritage New Zealand Pouhere Taonga Act 2014 and domiciled in New Zealand. It is an Autonomous Crown Entity for the purposes of section 7 of the Crown Entities Act 2004 and its ultimate parent is the New Zealand Government. Heritage New Zealand Pouhere Taonga's registered office is at Antrim House, 63 Boulcott Street, Wellington.

Heritage New Zealand Pouhere Taonga's primary outcome is to ensure present and future generations of New Zealanders experience and enjoy a sense of place, identity and nationhood. Accordingly, Heritage New Zealand Pouhere Taonga has designated itself as a Public Benefit Entity (PBE) for financial reporting purposes.

The financial statements for Heritage New Zealand Pouhere Taonga are for the year ended 30 June 2023 and were approved by the Board on 12 October 2023.

BASIS OF PREPARATION

The financial statements are prepared on the basis that Heritage New Zealand Pouhere Taonga continues to be a going concern. Accounting policies have been applied consistently throughout the year.

STATEMENT OF COMPLIANCE

The financial statements have been prepared in accordance with the requirements of the Crown Entities Act 2004, which includes the requirement to comply with New Zealand generally accepted accounting practice (NZ GAAP).

The financial statements have been prepared in accordance with PBE Standards Reduced Disclosure Regime (RDR). The criteria under which an entity is eligible to report in accordance with PBE Standards RDR are the entity is not publicly accountable and has expenses less than \$30 million.

MEASUREMENT BASE

The financial statements have been prepared on an historical cost basis, modified by the revaluation of certain property, plant and equipment.

PRESENTATION CURRENCY AND ROUNDING

The financial statements are presented in New Zealand dollars and all numbers are rounded to the nearest thousand dollars (\$000s).

SIGNIFICANT ACCOUNTING POLICIES

Significant accounting policies are included in the notes to which they relate. Significant accounting policies that do not relate to a specific note are outlined below.

GOODS AND SERVICES TAX (GST)

All items in the financial statements are exclusive of GST with the exception of debtors and creditors, which are stated inclusive of GST. Where GST is not recoverable as input tax then it is recognised as part of the related asset or expense.

INCOME TAX

Heritage New Zealand Pouhere Taonga is a public authority and consequently is exempt from the payment of income tax. Accordingly, no charge for income tax has been provided for.

BUDGET FIGURES

The budget figures are derived from the Statement of Performance Expectations as approved by the Board at the beginning of the financial year. The budget figures have been prepared in accordance with NZ GAAP, using accounting policies that are consistent with those adopted by Heritage New Zealand Pouhere Taonga for the preparation of these financial statements. The budget figures presented throughout the financial statements are unaudited.

ACCOUNTING JUDGEMENTS AND MAJOR SOURCES OF ESTIMATION UNCERTAINTY

In the application of Heritage New Zealand Pouhere Taonga's accounting policies, the Board is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

Estimates and assumptions in relation to the valuation of heritage land, buildings and improvements are a key judgement and a different estimate would result in adjustments to the carrying amounts of assets (refer note 12).

CHANGES IN ACCOUNTING POLICIES

There have been no changes in accounting policies.

STANDARDS ISSUED AND NOT EFFECTIVE AND NOT EARLY ADOPTED

There are no standards issued that are not effective and not early adopted.

2. REVENUE

Revenue is measured at the fair value of consideration received or receivable.

NON-EXCHANGE REVENUE

REVENUE FROM THE CROWN

Heritage New Zealand Pouhere Taonga is funded by the Crown for the purposes set out in the Act and the Vote Arts Culture and Heritage appropriations as set out in its Statement of Intent.

As there are no conditions attached to the funding outside of these purposes it is recognised as revenue at the point of entitlement.

DONATIONS AND BEQUESTS

Donations and bequests received are recognised as revenue in the period they are received. However, those with restrictive conditions are recorded as Specified Funds and Bequests within equity (refer notes 7,8).

GRANTS RECEIVED

Grants are recognised when they become receivable unless there is an obligation to return the funds if conditions of the grant are not met. Where such an obligation exists, the grants are initially recorded as grants received in advance and recognised when conditions of the grant are satisfied.

VESTED ASSETS

Where a physical asset is gifted or acquired by Heritage New Zealand Pouhere Taonga for nil or nominal cost, the fair value of the asset is recognised as income when control over the asset is obtained.

VOLUNTEER SERVICES

The operations of Heritage New Zealand Pouhere Taonga are reliant on services provided by volunteers. Volunteer services received are not recognised as revenue or expenditure by Heritage New Zealand Pouhere Taonga due to the difficulty of measuring their fair value with reliability.

EXCHANGE REVENUE

MEMBERSHIP SUBSCRIPTIONS

Membership subscriptions are recognised in the period received.

MERCHANDISE AND CAFÉ SALES

Revenue from merchandise and café sales is recognised when the product is sold to the customer.

FUNCTION AND EVENT REVENUE

Revenue from functions and events is recognised at the date the function or event takes place.

LEASE AND RENTAL INCOME

Lease and rental income is recognised on a straight-line basis over the lease term.

OTHER INCOME

INTEREST

Interest income is recognised using the effective interest method.

PROPERTY INCOME

	ACTUAL 2023 \$000s	ACTUAL 2022 \$000s
Merchandise and café	1,454	1,081
Admissions	378	202
Functions and events	250	128
Lease and rental	2,560	2,561
Grants	84	80
Total property income	4,726	4,052

The majority of Heritage New Zealand Pouhere Taonga's operating lease revenue is derived from long-term leases of the Old Government Buildings and the Chevening Flats in Wellington.

3. EXPENDITURE BY OUTPUT

	ACTUAL 2023 \$000s	BUDGET 2023 \$000s	ACTUAL 2022 \$000s
Heritage knowledge	3,355	3,719	3,167
Heritage conservation	10,751	11,302	10,224
Heritage engagement	9,878	9,989	8,965
Operating expenditure	23,984	25,010	22,356

COST ALLOCATION TO OUTPUTS

Direct costs are charged directly to specific outputs. Indirect costs are allocated across outputs based on an estimate of effort determined by management. Direct costs are those costs directly attributable to a specific significant activity and indirect costs are costs incurred that cannot practicably be attributed to a specific significant activity.

4. PERSONNEL

	ACTUAL 2023 \$000s	ACTUAL 2022 \$000s
Personnel costs		
Salaries and wages (including KiwiSaver contribution)	12,829	12,531
Increase/(decrease) in employee leave entitlements	102	(16)
Other staff costs	402	370
Total personnel costs	13,333	12,885

	ACTUAL 2023 \$000s	ACTUAL 2022 \$000s
Total remuneration and benefits \$000s		
	No. of employees	
100 – 110	1	4
110 – 120	5	5
120 – 130	4	2
130 – 140	3	2
140 – 150	1	2
150 – 160	1	-
180 – 190	1	3
190 – 200	2	-
300 – 310	1	1
	19	19

Employees received no compensation and other benefits in relation to cessation (2022: \$nil).

5. PROPERTY EXPENDITURE

	ACTUAL 2023 \$000s	ACTUAL 2022 \$000s
Repairs and maintenance	1,417	1,591
Merchandise	788	571
Other	214	304
Total property expenditure	2,419	2,466

6. OPERATING LEASES

Future aggregate minimum lease payments to be paid under non-cancellable operating leases for office accommodation.

	ACTUAL 2023 \$000s	ACTUAL 2022 \$000s
Not later than one year	812	684
Later than one year and not later than five years	1,547	1,948
Later than five years and not later than ten years	-	172
Total non-cancellable operating leases payable	2,359	2,804

Leases that do not transfer substantially all the risks and rewards incidental to ownership of an asset to Heritage New Zealand Pouhere Taonga are classified as operating leases.

Lease payments under an operating lease are recognised as an expense on a straight-line basis over the term of the lease in the Statement of Comprehensive Revenue and Expense.

The non-cancellable operating leases disclosed above relate to leases for our regional offices. Each individual lease has its own right of renewal date as follows. The commitments disclosed above assume the leases do not extend beyond the right of renewal date.

LOCATION

Northland
Auckland
Tauranga
Wellington
Christchurch
Dunedin

RIGHT OF RENEWAL DATE

20/07/2027
01/01/2026
09/12/2024
01/06/2028
18/04/2025
01/02/2026

7. EQUITY

	NOTE	ACTUAL 2023 \$000s	ACTUAL 2022 \$000s
Accumulated Funds			
Represents the balance of general accumulated funds from Heritage New Zealand Pouhere Taonga operations not earmarked for a specific purpose			
Balance at 1 July		52,064	52,046
Surplus		3,268	329
Capital transfer from Crown		312	24,700
Transfer to other equity funds		(3,583)	(28,946)
Transfer from other equity funds		6,316	3,935
Balance at 30 June		58,377	52,064
Specified funds and bequests			
Heritage New Zealand Pouhere Taonga holds a number of funds and bequests from external sources for which the purpose is restricted			
Balance at 1 July	8	33,986	8,975
Restricted funds and interest received during the year	8	3,583	28,946
Funds used during the year	8	(6,316)	(3,935)
Balance at 30 June		31,253	33,986
Property, plant and equipment revaluation reserve			
Represents movements following regular revaluation of Heritage New Zealand Pouhere Taonga land, buildings and heritage artefacts			
Balance at 1 July		46,075	45,701
Gain on revaluation of property, plant and equipment	12	183	374
Balance at 30 June		46,258	46,075
		135,888	132,125

8. BEQUESTS AND SPECIFIED FUNDS

Grants, donations and bequests with restrictive conditions are recognised in the Statement of Comprehensive Revenue and Expense when received, then recorded as specified funds and bequests within equity. Income or expenditure in relation to these funds is treated in the same manner.

BEQUESTS	1 JULY 2022 \$000s	RECEIPTS \$000s	INTEREST \$000s	EXPENDITURE \$000s	CAPITAL EXPENDITURE \$000s	30 JUNE 2023 \$000s
Richardson	55	-	2	-	-	57
McKay	288	-	11	-	-	299
Granville Travers Zohrab	195	-	7	-	-	202
Spencer	189	-	7	-	-	196
Lee	62	-	2	-	-	64
Hudson	290	-	10	(15)	-	285
Fuller	81	-	3	-	-	84
Stout	131	-	5	-	-	136
Lovelock	69	-	3	-	-	72
Rai Valley	10	-	-	-	-	10
Woodhouse	157	-	6	-	-	163
Godley	15	-	1	-	-	16
Luke	320	-	12	(324)	-	8
Chisholm	30	-	1	-	-	31
Middlemass	22	-	1	-	-	23
Kerr	43	-	2	-	-	45
Plowman	85	-	3	-	-	88
Lewis Winter	557	-	8	-	(565)	-
Other	757	1	27	(3)	(76)	706
Total Bequests	3,356	1	111	(342)	(641)	2,485

SPECIFIED FUNDS	1 JULY 2022 \$000s	RECEIPTS \$000s	INTEREST \$000s	EXPENDITURE \$000s	CAPITAL EXPENDITURE \$000s	30 JUNE 2023 \$000s
Price Chevening Endowment Fund	1,063	-	39	-	-	1,102
National Heritage Incentive Fund	132	500	-	(387)	-	245
Kerikeri Mission	171	-	-	-	(4)	167
Stout Trust	55	50	-	-	(100)	5
Tohu Whenua (landmarks that tell our stories)	656	390	-	(364)	-	682
Crown Funding for Turnbull House	24,777	-	897	-	(1,161)	24,513
Crown Funding for Hokitika Government Buildings	1,120	312	25	-	(1,457)	-
Insurance reserve	1,000	-	-	-	-	1,000
Crown Funding for Mātauranga Māori	1,568	92	-	(728)	-	932
Other funds	88	39	-	(5)	-	122
Lotteries	-	1,000	-	-	(1,000)	-
Antrim Donation	-	107	-	-	(107)	-
Lion Foundation	-	20	-	-	(20)	-
Total Specified Funds	30,630	2,510	961	(1,484)	(3,849)	28,768
Total Bequests and Specified Funds	33,986	2,511	1,072	(1,826)	(4,490)	31,253

9. CASH AND CASH EQUIVALENTS AND TERM DEPOSITS

	ACTUAL 2023 \$000s	ACTUAL 2022 \$000s
Petty cash and imprest balances	6	7
Bank accounts and short-term deposits	9,917	6,832
Total cash and cash equivalents	9,923	6,839
Term deposits	30,000	35,000
Total cash, cash equivalents and term deposits	39,923	41,839

Cash and cash equivalents include cash on hand, deposits held on call and other short-term, highly liquid investments, with original maturities of less than three months.

Term deposits comprise fixed term deposits with original maturities of three months or more.

10. PREPAYMENTS AND RECEIVABLES

	ACTUAL 2023 \$000s	ACTUAL 2022 \$000s
Prepayments	1,197	1,047
Debtors and other receivables	771	210
Provision for doubtful debt	(4)	(8)
Prepayments and receivables	1,964	1,249

Debtors and other receivables are recorded at amounts due less any provision for uncollectability.

Uncollectability is established when there is objective evidence that Heritage New Zealand Pouhere Taonga will not be able to collect amounts according to the original terms of the receivable. The amount of the provision is the difference between the carrying amount and the present value of the amounts expected to be collected.

11. INVENTORIES

Inventories held for commercial use are valued at the lower of cost or net realisable value after providing for obsolete items.

Inventories held for non-commercial use are measured at cost adjusted for any loss of service potential.

12. PROPERTY, PLANT AND EQUIPMENT

MOVEMENTS IN PROPERTY, PLANT AND EQUIPMENT FOR THE YEAR ENDED 30 JUNE 2023 WERE:

COST AND VALUATION	AT VALUATION							
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
	LAND OWNED	LAND VESTED	LAND CONTROLLED & MANAGED	BUILDINGS OWNED	BUILDINGS VESTED	BUILDINGS CONTROLLED & MANAGED	HERITAGE ARTEFACTS	LAND DEVELOPMENT
Opening balance 1 July	20,683	7,508	713	20,517	32,665	2,786	5,935	876
Additions	-	-	-	2,784	-	11	-	167
Disposals	-	-	-	-	-	-	-	-
Gain on revaluation	-	-	-	-	-	-	183	-
Closing balance 30 June	20,683	7,508	713	23,301	32,665	2,797	6,118	1,043
Accumulated depreciation, amortisation and impairment								
Opening balance 1 July	-	-	-	207	318	42	-	51
Depreciation/amortisation expense	-	-	-	210	318	42	-	58
Disposals	-	-	-	-	-	-	-	-
Written back upon revaluation	-	-	-	-	-	-	-	-
Closing balance 30 June	-	-	-	417	636	84	-	109
Net balance 30 June	20,683	7,508	713	22,884	32,029	2,713	6,118	934

At 30 June 2023 Heritage New Zealand Pouhere Taonga had \$3,443,000 of work in progress (2022: \$1,285,000) comprising the upgrade and repurposing of Turnbull House and the Hokitika Government Building.

CAPITAL COMMITMENTS

Future payments are disclosed as commitments at the point a contractual obligation arises, to the extent that there are equally unperformed obligations.

At 30 June 2023 Heritage New Zealand Pouhere Taonga had \$3,813,000 of capital commitments (2022: \$855,000).

AT COST			TOTAL
\$000s	\$000s	\$000s	\$000s
PLANT & EQUIPMENT	DISPLAYS & INTERPRETATION	OTHER ASSETS ⁶⁴	TOTAL ASSETS
3,072	1,269	596	96,620
374	24	424	3,784
-	-	-	-
-	-	-	183
3,446	1,293	1,020	100,587
2,227	796	368	4,009
256	100	128	1,112
-	-	-	-
-	-	-	-
2,483	896	496	5,121
963	397	524	95,466

⁶⁴ Includes software of \$334,000 book value (2022: \$13,000).

MOVEMENTS IN PROPERTY, PLANT AND EQUIPMENT FOR THE YEAR ENDED 30 JUNE 2022 WERE:

COST AND VALUATION	AT VALUATION							
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
	LAND OWNED	LAND VESTED	LAND CONTROLLED & MANAGED	BUILDINGS OWNED	BUILDINGS VESTED	BUILDINGS CONTROLLED & MANAGED	HERITAGE ARTEFACTS	LAND DEVELOPMENT
Opening balance 1 July	20,683	7,508	713	20,509	32,662	2,764	5,561	789
Additions	-	-	-	8	3	22	-	87
Disposals	-	-	-	-	-	-	-	-
Gain on revaluation ⁶⁵	-	-	-	-	-	-	374	-
Closing balance 30 June	20,683	7,508	713	20,517	32,665	2,786	5,935	876
Accumulated depreciation, amortisation and impairment								
Opening balance 1 July	-	-	-	-	-	-	-	-
Depreciation/amortisation expense	-	-	-	207	318	42	-	51
Disposals	-	-	-	-	-	-	-	-
Written back upon revaluation	-	-	-	-	-	-	-	-
Closing balance 30 June	-	-	-	207	318	42	-	51
Net balance 30 June	20,683	7,508	713	20,310	32,347	2,744	5,935	825

PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment comprises land, land development, buildings, leasehold improvements, heritage artefacts and equipment including library items, displays and interpretation, office furniture and equipment.

Property, plant and equipment are shown at cost or valuation, less any accumulated depreciation and impairment losses.

Heritage New Zealand Pouhere Taonga has recognised interests in land and buildings in the following categories:

(i) Heritage New Zealand Pouhere Taonga owned land and historic buildings

These are properties for which the Heritage New Zealand Pouhere Taonga has freehold title.

(ii) Vested land and historic buildings

These properties have been formally vested to Heritage New Zealand Pouhere Taonga in terms of the *Reserves Act 1977*. A vesting order can only be revoked with the agreement of Heritage New Zealand Pouhere Taonga and consequently its interest is deemed to be permanent.

(iii) Controlled and managed buildings

These are properties for which Heritage New Zealand Pouhere Taonga has a control and management order from the Crown in terms of the *Reserves Act 1977*. These have been included as part of property, plant and equipment on the basis that the risks and rewards relating to this property rest with Heritage New Zealand Pouhere Taonga. However, the Crown can require Heritage New Zealand Pouhere Taonga to return these assets at any stage.

REVALUATIONS

Due to the nature of Heritage New Zealand Pouhere Taonga's property portfolio it is difficult to obtain market valuation comparisons for many properties due to restrictions on their use and consequently there is a large degree of subjectivity inherent in the valuation process.

Heritage New Zealand Pouhere Taonga employs an independent valuer to revalue Heritage New Zealand Pouhere Taonga's property portfolio in line with the Crown accounting policies. Land and buildings are revalued every five years to ensure that the carrying amount does not differ materially from fair value. The last valuation was performed to June 2021. In the intervening years, enquiries are made of management to

AT COST		TOTAL	
\$000s	\$000s	\$000s	\$000s
PLANT & EQUIPMENT	DISPLAYS & INTERPRETATION	OTHER ASSETS ⁶⁵	TOTAL ASSETS
2,697	1,145	569	95,600
375	124	27	646
-	-	-	-
-	-	-	374
3,072	1,269	596	96,620
1,988	703	279	2,970
239	93	89	1,039
-	-	-	-
-	-	-	-
2,227	796	368	4,009
845	473	228	92,611

⁶⁵ Includes intangible assets of \$13,000 book value (2022: \$68,000).

establish if there are any factors that may have given rise to significant changes in valuations.

The valuations seek to maximise the use of relevant observable inputs and minimise the use of unobservable inputs in establishing fair value of land and buildings. In the instances where the valuer deems there to be an active and liquid market for an asset, and comparable rental and sales evidence is deemed sufficient to reliably measure fair value of the asset, the valuer utilises either the capitalised income, discounted cash flow and/or the direct comparison approach to valuation. However, the majority of the Heritage New Zealand Pouhere Taonga portfolio comprises properties for which there is an absence of market transactions, and lack of a potential occupant or buyer market. For the most part, these properties are classified as Historic Purposes Reserves, and have restrictive underlying zoning and/or heritage protections, thereby restricting the current and future potential uses or development of the property. In accordance with the Valuation Guidance for Cultural and Heritage Assets prepared by the Treasury Accounting Policy Team, Depreciated Replacement Cost (Summation Approach) has been deemed the most appropriate basis for determination of fair value, as fair value of the asset is not able to be reliably determined using

market-based evidence due to the specialised or unique nature of the asset. Where possible, Aon Valuation Services has sought to maximise relevant market-based inputs in the valuation of these assets, by researching sales of surrounding land parcels (and making appropriate adjustments for the specific characteristics of the subject land), together with applying market-based depreciation rates to the physical improvements' replacement value.

Where land has a designation, restrictive zoning or covenant, Aon Valuation Services has adopted an 'Across the Fence Approach' to valuing the restrictive land. The Across the Fence Approach is where the zoning and highest and best use of land immediately surrounding the subject site is considered, and an allowance or discount applied to the subject for the restrictions on use or future development.

Other key assumptions inherent in the valuation are the estimated construction costs and useful lives that are used to calculate the replacement cost of buildings as part of the depreciated replacement cost calculations.

The construction rates were based on QV Costbuilder publication effective May 2021, historical construction costs for the subject assets, together with Aon's in-house cost

database. Estimated total lives and remaining useful lives for assets are based on physical inspection and observation by the valuer, and consultation with Heritage New Zealand Pouhere Taonga employees.

Heritage collections and objects are by nature specialised and are managed by Heritage New Zealand Pouhere Taonga in accordance with its general statement of policy and as required by the Heritage New Zealand Pouhere Taonga Act. These items are revalued and measured on a fair market or replacement value but are not depreciated. The latest valuation to 30 June 2023, part of a four-year rolling cycle, was conducted by registered valuers specialising in art and objects.

Heritage New Zealand Pouhere Taonga accounts for revaluations of property, plant and equipment on a class of asset basis. The results of revaluing are credited or debited to an asset revaluation and recognised as other comprehensive revenue and expense. Where this results in a debit balance in the asset revaluation reserve, this balance is expensed. Any subsequent increase on revaluation that off-sets a previous decrease in value is recognised as part of the net surplus for the year, up to the amount previously expensed, and then credited to the revaluation reserve for that class of asset and shown as part of other comprehensive revenue and expense.

ADDITIONS

The cost of property, plant and equipment is recognised as an asset when it is probable that associated future economic benefits or service potential will flow to Heritage New Zealand Pouhere Taonga and the cost can be measured reliably.

SUBSEQUENT COSTS

Subsequent costs incurred by Heritage New Zealand Pouhere Taonga to restore property and plant to their original condition are capitalised. Expenditure to maintain these assets once renovation is complete is recognised in net surplus when incurred.

DISPOSALS

Gains and losses on disposal are determined by comparing the proceeds with the carrying amount of the asset. Gains and losses on disposal are included in the net surplus for the year. When revalued assets are sold, the amounts included in the revaluation reserves in respect of those assets are transferred to accumulated funds.

DEPRECIATION

Depreciation is provided on a straight-line basis on all property, plant and equipment (other than land, heritage artefacts and library), at a rate that will write off the cost (or valuation) of the assets to their estimated residual value over their useful lives.

Heritage buildings owned, vested in or managed by Heritage New Zealand Pouhere Taonga are depreciated in accordance with PBE IPSAS 17. The useful lives and associated depreciation rates of major classes of assets have been estimated as follows.

Buildings	100 years
Land Development	15-50 years
Plant and Equipment	3-5 years
Displays & Interpretation	10 years
Other Assets	3 to 9 years

The residual value and useful life of an asset is reviewed, and adjusted, if applicable, at each financial year-end.

IMPAIRMENT

Property, plant and equipment and intangible assets that have a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For assets not carried at a revalued amount, the total impairment loss is recognised in the net surplus or deficit for the year.

If an asset's carrying amount exceeds its recoverable amount the carrying amount is written down to the recoverable amount and an impairment loss is recognised. For revalued assets the impairment loss is recognised against the revaluation reserve for that class of asset. Where that results in a debit balance in the revaluation reserve, the balance is recognised in the net surplus or deficit for the year.

Value in use is depreciated replacement cost for an asset where the future economic benefits or service potential of the asset are not primarily dependent on the asset's ability to generate net cash inflows and where Heritage New Zealand Pouhere Taonga would, if deprived of the asset, replace its remaining future economic benefits or service potential.

13. PAYABLES

	ACTUAL 2023 \$000s	ACTUAL 2022 \$000s
Payables and deferred revenue under exchange transactions		
Creditors	541	549
Income in advance	223	58
Accrued expenses	527	605
Total payables and deferred revenue under exchange transactions	1,291	1,212
Payables under non-exchange transactions		
Grants payable	2,587	2,887
Total payables under non-exchange transactions	2,587	2,887

Short-term payables are recorded at the amount payable.

14. INCENTIVE FUND AND OTHER GRANTS

Heritage New Zealand Pouhere Taonga may approve grants out of the Incentive Fund, Canterbury Earthquake Heritage Buildings Trust Fund, bequests and other specified funds in addition to its operating income.

Grants awarded by Heritage New Zealand Pouhere Taonga are discretionary grants. Discretionary grants are those grants where Heritage New Zealand Pouhere Taonga has no obligation to award on receipt of the grant application.

Grants are approved subject to conditions and uplifted only when those conditions have been satisfied. Approved grants are recognised as expenditure and held as an expense provision until they are lifted by the grantee. Where there is doubt that the conditions of a grant will be met, the provision will be reversed until there is confidence that the terms of the grant are likely to be satisfied. If it is determined that all or part of a grant will not be uplifted, the grant is returned to the fund for redistribution.

Incentive Fund Grants

	ACTUAL 2023 \$000s	ACTUAL 2022 \$000s
Opening balance	1,622	1,547
Grants accrued	613	594
Grants paid	(652)	(406)
Unused amounts returned to fund	(203)	(113)
Closing balance	1,380	1,622

Information about Incentive Fund grants is available on page 37 under KPI 8: Heritage New Zealand Pouhere Taonga supports owners of heritage through the National Heritage Preservation Incentive Fund.

Other Grants

	ACTUAL 2023 \$000s	ACTUAL 2022 \$000s
Canterbury Earthquake Heritage Building Trust		
Opening balance	111	565
Grants accrued	-	-
Grants paid	(29)	(454)
Unused amounts returned to fund	(25)	-
	57	111

Canterbury Earthquake Heritage Building Trust grants were granted to assist owners of qualifying heritage buildings in the Canterbury region to repair damage caused by the Canterbury earthquake of 2010 and subsequent aftershocks. This fund has been fully allocated.

	ACTUAL 2023 \$000s	ACTUAL 2022 \$000s
Mātauranga Māori		
Opening balance	262	-
Grants accrued	288	482
Grants paid	(424)	(220)
Unused amounts returned to fund	-	-
	126	262

Information about Mātauranga Māori grants is available on page 33 under KPI 5: Heritage New Zealand Pouhere Taonga has a collaborative relationship with specified iwi, hapū or hapori involving a programme of work to recognise, conserve or increase engagement with Māori built and land-based heritage.

	ACTUAL 2023 \$000s	ACTUAL 2022 \$000s
DM Luke Grants for de Jersey Clere Churches		
Opening balance	892	-
Grants accrued	357	921
Grants paid	(215)	(29)
Unused amounts returned to fund	(10)	-
	1,024	892
Closing balance other grants	1,207	1,265

Grants made from the DM Luke bequest are allocated to active Anglican parishes for the preservation and maintenance of churches designed by Frederick de Jersey Clere, as per the terms of the bequest.

In addition to grants shown above, other grants of \$212,000 were paid during the year (2022: \$132,000). Heritage New Zealand has no other grant obligations at 30 June 2023 (2022 nil).

15. EMPLOYEE ENTITLEMENTS

	ACTUAL 2023 \$000s	ACTUAL 2022 \$000s
Current employee entitlements		
Accrued salaries and wages ⁶⁶	549	508
Annual leave	879	812
Sick leave	62	33
Long service leave provision	50	40
Total current employee entitlements	1,540	1,393
Non-current long service leave provision	79	80
Total employee entitlements	1,619	1,473

SHORT-TERM EMPLOYEE ENTITLEMENTS

Employee entitlements that Heritage New Zealand Pouhere Taonga expects to be settled within 12 months of balance date are measured at undiscounted nominal values based on accrued entitlements at current rates of pay.

These include salaries and wages accrued up to balance date, annual leave earned but not yet taken at balance date, long service leave entitlements expected to be settled within 12 months and sick leave. Heritage New Zealand Pouhere Taonga also recognises a liability and an expense for bonuses where it is contractually obliged to pay them, or where there is a past practice that has created a constructive obligation.

LONG-TERM EMPLOYEE ENTITLEMENTS

Entitlements that are payable beyond 12 months, such as long service leave has been calculated on an actuarial basis. The calculations are based on the likely future entitlements accruing to staff, based on years of service, years to entitlement, the likelihood that staff will reach the point of entitlement and contractual entitlement information.

The value of the long service leave obligation depends on a number of factors that are determined on an actuarial basis using a number of assumptions. Due to the small size of the provision, no salary inflation factor has been allowed.

16. KEY MANAGEMENT PERSONNEL

KEY MANAGEMENT PERSONNEL COMPENSATION	HEAD COUNT 2023	ACTUAL 2023 \$000s	HEAD COUNT 2022	ACTUAL 2022 \$000s
Board and Māori Heritage Council	12	157	12	190
Leadership Team	13	2,061	13	2,048
Total key management personnel remuneration	25	2,218	25	2,238

Key management personnel at 30 June 2023 comprises all Board members, Māori Heritage Council members, the Chief Executive and 12 members of the Leadership Team.

These figures include any post-employment, long-term or termination benefits provided to key management personnel.

⁶⁶ Includes PAYE and other deductions due to the Inland Revenue Department.

17. BOARD AND MĀORI HERITAGE COUNCIL MEMBER REMUNERATION

	TERM STARTED	TERM ENDED	2023 \$000s	2022 \$000s
Board				
Hon. Marian Hobbs, Chair	1 July 2019		27	27
Sir John Clarke KNZM CNZM	20 May 2014		16	13
Ms Kim Ngārimu		31 December 2021	-	6
Mr Bryce Barnett MNZM		31 December 2021	-	6
Mr David Nicholl		31 December 2021	-	6
Mr James Blackburne	1 January 2022		13	7
Ms Puawai Cairns	1 January 2022		13	7
Mr Chris Cochran MNZM	1 May 2017	20 April 2023	10	13
Ms Materoa Dodd	10 August 2020		13	13
Ms Keita Kohere	10 August 2020	30 November 2022	5	13
Mr Rei Kohere	1 December 2022		8	-
Dr Katharine Watson	1 January 2022		13	7
Total Board remuneration			118	118
	TERM STARTED	TERM ENDED	2023 \$000s	2022 \$000s
Māori Heritage Council				
Sir John Clarke KNZM, Chair	20 May 2014		9	10
Dame Rangimarie (Naida) Glavish DNZM ONZM		31 December 2021	-	7
Ms Kim Ngārimu		31 December 2021	-	1
Mr Paul White		31 December 2021	-	7
Ms Puawai Cairns	1 January 2022		2	-
Mr Chris Cochran MNZM	1 May 2017	20 April 2023	1	4
Ms Materoa Dodd	10 August 2020		2	3
Mr Patrick McGarvey	20 May 2014	30 November 2022	5	13
Prof. Rangi Mātāmua	1 December 2022		-	-
Ms Rebecca (Liz) Mellish MNZM	1 May 2017		13	13
Dr Tom Roa	1 January 2022		-	7
Ms Ruth Smith	1 January 2022		13	7
Total Māori Heritage Council remuneration			45	72
Release prior-year board fees accrued⁶⁷			(6)	-
Total Board and Māori Heritage Council remuneration			157	190

⁶⁷ Board fees accrued in prior years but not invoiced.

Payments of \$13,870 were made to committee members who were not Board members during the financial year (2022: \$6,900). These committee members are appointed by the Board. No Board members received compensation or other benefits in relation to cessation (2022: \$nil).

Heritage New Zealand Pouhere Taonga has effected Directors and Officers Liability and Professional Indemnity Insurance cover during the financial year in respect of the liability or costs of Board members and employees.

18. RELATED PARTY TRANSACTIONS

Heritage New Zealand Pouhere Taonga is a wholly owned entity of the Crown. The Government significantly influences the role of Heritage New Zealand Pouhere Taonga in addition to being its major source of revenue and equity funding.

Heritage New Zealand Pouhere Taonga enters into transactions with entities that are under common control of the Crown. These include government departments, state-owned enterprises and other Crown entities. Those transactions that occur within a normal supplier or client relationship, on terms and conditions no more or less favourable than those which it is reasonable to expect Heritage New Zealand Pouhere Taonga would have adopted if dealing with that entity at arm's length in the same circumstances have not been disclosed as related party transactions.

There were no close family members of key management personnel contracted by Heritage New Zealand Pouhere Taonga during the 2023 year (2022: nil).

There are no other transactions carried out with related parties other than those described above.

19. CONTINGENCIES

Contingent liabilities and assets are disclosed at the point at which the contingency is evident.

At 30 June 2023, potential liabilities resulting from heritage covenants previously negotiated are estimated to be \$20,000 (June 2022: \$20,000).

During the ordinary course of its activities, the Group is subject to legal matters from time to time. As at balance date there are no legal matters that in the Group's view are likely to result in economic outflows.

20. EVENTS AFTER BALANCE DATE

There were no events after balance date.

21. FINANCIAL INSTRUMENTS

Heritage New Zealand Pouhere Taonga is party to financial instruments as part of its everyday operations. These financial instruments include cash and cash equivalents, term deposits, debtors and creditors. Revenues and expenses in relation to all financial instruments are recognised in the Statement of Comprehensive Revenue and Expense. All financial instruments are recognised in the Statement of Financial Position.

CARRYING AMOUNTS OF FINANCIAL INSTRUMENTS BY CATEGORY

	ACTUAL 2023 \$000s	ACTUAL 2022 \$000s
Loans and receivables		
Cash and cash equivalents	9,923	6,839
Debtors and other receivables	767	210
Term deposits	30,000	35,000
Total loans and receivables	40,690	42,049
Financial liabilities measured at amortised cost		
Payables	1,068	1,154
Grants payable	2,587	2,887
Employee entitlements	1,540	1,393
Total financial liabilities measured at amortised cost	5,195	5,434

22. FINANCIAL INSTRUMENT RISKS

Heritage New Zealand Pouhere Taonga's activities expose it to a variety of financial instrument risks, including market risk and credit risk. Heritage New Zealand Pouhere Taonga has a series of policies to manage the risks associated with financial instruments and seeks to minimise exposure from financial instruments. These policies do not permit transactions of a speculative nature.

FAIR VALUE INTEREST RATE RISK

Fair value interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. Heritage New Zealand Pouhere Taonga's exposure is limited to its bank deposits which are held at fixed rates of interest.

CREDIT RISK

Credit risk is the risk that a third party will default on its obligations to Heritage New Zealand Pouhere Taonga, causing Heritage New Zealand Pouhere Taonga to incur a loss.

Due to the timing of its cash inflows and outflows, Heritage New Zealand Pouhere Taonga invests surplus cash with registered banks.

Heritage New Zealand Pouhere Taonga's maximum credit exposure for each class of financial instrument is represented by the total carrying amount of cash and cash equivalents (note 9) and net debtors (note 10). There is no collateral held

as security against these financial instruments, including those instruments that are overdue or impaired.

Heritage New Zealand Pouhere Taonga has no significant concentrations of credit risk, as it has a small number of credit customers and only invests funds with registered banks with specified Standard and Poor's credit ratings.

23. EXPLANATION OF MAJOR VARIANCES AGAINST BUDGET AND PRIOR YEAR

Revenue from the Crown exceeded budget by \$2.5M because of additional funding of \$1M funding for North Island weather events recovery and \$1.5M for a sustainable cultural sector and cost pressures.

Only \$0.3M of grant funding from Crown Infrastructure partners was sought during the year, as expenditure on the Hokitika Government Building project was significantly lower than expected. In addition, this income was treated as a direct receipt of equity.

Property income was \$0.5M higher than expected as visitor levels rebounded to numbers close to those seen pre-Covid. This was reflected in all areas including admissions, café and retail sales and function attendance. While costs were accordingly higher, the net result was significant improvement on 2021-22.

Interest income was \$1M higher due to the increase in interest rates from approximately 1% at the time the budget was set to 5% at June 2023. Interest is significantly higher than past years due to interest on the \$25M of funding received for the Turnbull House strengthening and repurposing. This interest will form part of the funds available for that project.

Personnel costs are \$0.6M lower than budget, reflecting a high level of vacancies due to the tight labour market, as well as the delayed settlement of collective bargaining and associated wage negotiations.

Property maintenance expenditure was reduced by \$0.5M to enable funds to be channelled into the re-roofing of Antrim House (capital works) in 2022-23 and the associated repainting of the building in 2023-24. Partly offsetting this reduction was increased café, retail and function costs.

Grants were \$0.8M lower this year with the majority of the fund for de Jersey Clere Churches being allocated in 2021-22 and fewer Mātauranga Māori grants allocated. The \$0.5M variance against budget results from grants returned to the Incentive Fund and the deferral of remaining Mātauranga Māori work into 2022-23. The rollout of these wānanga was affected by a number of factors including the ongoing effects of Covid in vulnerable communities, personnel resources and the weather events in the North Island.

IT expenditure fell this year and was lower than budget because of efficiencies implemented by our third-party IT providers and changes in our IT Plan. Some of this saving was used to replace ageing hardware.

Marketing expenditure was curtailed due to the focus of our marketing and communications people on our website upgrade, which was a capital project, and limited staff availability due to sickness and vacancies.

Within the Statement of Financial Position, prepayments and receivables have increased by \$0.8M. This reflects increased interest due on deposits and expenditure on the Hokitika Government Building project to be reimbursed by Crown Infrastructure Partners.

Work in Progress is approximately \$7M below budget due to much lower than anticipated expenditure on Turnbull House and the Hokitika Government Building projects, as procurement plans were at an early stage when the budget was prepared.

INDEPENDENT AUDITOR'S REPORT

TO THE READERS OF HERITAGE NEW ZEALAND POUHERE TAONGA'S FINANCIAL STATEMENTS AND PERFORMANCE INFORMATION FOR THE YEAR ENDED 30 JUNE 2023

The Auditor-General is the auditor of Heritage New Zealand Pouhere Taonga (the 'Entity'). The Auditor-General has appointed me, Pam Thompson, using the staff and resources of Deloitte Limited, to carry out the audit of the financial statements and the performance information, of the Entity on his behalf.

Opinion

We have audited:

- the financial statements of the Entity on pages 65 to 89, that comprise the statement of financial position as at 30 June 2023, the statement of comprehensive revenue and expense, statement of movement in equity and statement of cash flows for the year ended on that date and the notes to the financial statements including a summary of significant accounting policies and other explanatory information; and
- the performance information of the Entity on pages 24 to 61.

In our opinion:

- the financial statements of the Entity:
 - present fairly, in all material respects:
 - its financial position as at 30 June 2023; and
 - its financial performance and cash flows for the year then ended; and
 - comply with generally accepted accounting practice in New Zealand in accordance with Public Benefit Entity Standards Reduced Disclosure; and
- the Entity's performance information for the year ended 30 June 2023:
 - presents fairly, in all material respects, for each class of reportable outputs:
 - for each class of reportable outputs:
 - its standards of delivery performance achieved as compared with forecasts included in the statement of performance expectations for the financial year; and
 - its actual revenue and output expenses as compared with the forecasts included in the statement of performance expectations for the financial year;
 - complies with generally accepted accounting practice in New Zealand.

Our audit was completed on 12 October 2023. This is the date at which our opinion is expressed.

The basis for our opinion is explained below. In addition, we outline the responsibilities of the Board and our responsibilities relating to the financial statements and the performance information, we comment on other information, and we explain our independence.

Basis for our opinion

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the Professional and Ethical Standards and the International Standards on Auditing (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board. Our responsibilities under those standards are further described in the Responsibilities of the Auditor section of our report.

We have fulfilled our responsibilities in accordance with the Auditor-General's Auditing Standards.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of the Board for the financial statements and the performance information

The Board is responsible on behalf of the Entity for preparing financial statements and performance information that are fairly presented and comply with generally accepted accounting practice in New Zealand. The Board is responsible for such internal control as they determine is necessary to enable them to prepare financial statements and performance information that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements and the performance information, the Board is responsible on behalf of the Entity for assessing the Entity's ability to continue as a going concern. The Board is also responsible for disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless there is an intention to merge or to terminate the activities of the Entity, or there is no realistic alternative but to do so.

The Board's responsibilities arise from the Crown Entities Act 2004.

Responsibilities of the Auditor for the audit of the financial statements and the performance information

Our objectives are to obtain reasonable assurance about whether the financial statements and the performance information, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit carried out in accordance with the Auditor-General's Auditing Standards will always detect a material misstatement when it exists. Misstatements are differences or omissions of amounts or disclosures, and can arise from fraud or error. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of readers, taken on the basis of these financial statements and the performance information.

For the budget information reported in the financial statements and the performance information, our procedures were limited to checking that the information agreed to the Entity's Statement of Performance Expectations.

We did not evaluate the security and controls over the electronic publication of the financial statements and the performance information.

As part of an audit in accordance with the Auditor-General's Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. Also:

- We identify and assess the risks of material misstatement of the financial statements and the performance information, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



- We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board.
- We evaluate the appropriateness of the reported performance information within the Entity's framework for reporting its performance.
- We conclude on the appropriateness of the use of the going concern basis of accounting by the Board and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements and the performance information or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- We evaluate the overall presentation, structure and content of the financial statements and the performance information, including the disclosures, and whether the financial statements and the performance information represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Our responsibilities arise from the Public Audit Act 2001.

Other information

The Board is responsible for the other information. The other information comprises the information included on pages 6 to 23 and page 64, but does not include the financial statements and the performance information, and our auditor's report thereon.

Our opinion on the financial statements and the performance information does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the financial statements and the performance information, our responsibility is to read the other information. In doing so, we consider whether the other information is materially inconsistent with the financial statements and the performance information or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on our work, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Independence

We are independent of the Entity in accordance with the independence requirements of the Auditor-General's Auditing Standards, which incorporate the independence requirements of Professional and Ethical Standard 1: *International Code of Ethics for Assurance Practitioners* issued by the New Zealand Auditing and Assurance Standards Board.

Other than in our capacity as auditor, we have no relationship with, or interests, in the Entity.

A handwritten signature in black ink that reads "Pam Thompson".

Pam Thompson
Deloitte Limited
On behalf of the Auditor-General
Wellington, New Zealand



HERITAGE NEW ZEALAND POUHERE TAONGA PROPERTY PORTFOLIO

OWNED (18 PROPERTIES)

ALBERTON
ALEXANDRA (PIRONGIA) REDOUBT
ANTRIM HOUSE
BEDGGOOD BLACKSMITH BUILDING
CLARKS' MILL
CHEVENING APARTMENTS
CLENDON HOUSE
HOKITIKA GOVERNMENT BUILDING
HURWORTH COTTAGE
KERIKERI MISSION HOUSE (KEMP HOUSE)
RUATUNA FARM
SOUTHLAND PROVINCIAL COUNCIL BUILDING
STONE STORE
TE WAIMATE MISSION
TE WHARE WAIUTUUTU KATE SHEPPARD HOUSE
THAMES SCHOOL OF MINES
TIMEBALL STATION SITE
TOTARA ESTATE

CO-OWNED (2 PROPERTIES)

HIGHWIC (WITH AUCKLAND COUNCIL)
MELANESIAN MISSION (WITH MELANESIAN
MISSION TRUST BOARD)

LEASED (2 PROPERTIES)

EWELME COTTAGE
MĀNGUNGU MISSION HOUSE

PRIVATE HISTORIC RESERVE (4 PROPERTIES)

CRAIGMORE ROCK SHELTER
TE MANUNUI ROCK ART SITE (FORMERLY
FRENCHMAN'S GULLY ROCK SHELTER)
THE CUDDY
THE LEVELS

HISTORIC RESERVE (16 PROPERTIES)

COTONS' COTTAGE
EDMONDS RUINS
KAIPARA NORTH HEAD LIGHTHOUSE
MATANAKA FARM BUILDINGS
OLD GOVERNMENT BUILDINGS
OLD ST PAUL'S
OPHIR POST OFFICE
PENCARROW HEAD LIGHTHOUSE
POMPALLIER MISSION
RAI VALLEY COTTAGE
RŪNANGA STOCKADE
SEDDON HOUSE SITE
TE PŌRERE REDOUBT
TIKIRERE MILL RACE
TURNBULL HOUSE
UPPER HUTT BLOCKHOUSE

MĀORI RESERVE (1 PROPERTY)

OPOTAKA PĀ

SITES WITH MORE THAN ONE STATUS (2 PROPERTIES)

FYFFE HOUSE (PART-OWNED BY HERITAGE
NEW ZEALAND, PART-LEASED FROM
KAIKŌURA DISTRICT COUNCIL)
HAYES ENGINEERING (PART-OWNED, PART
HISTORIC RESERVE)



Te Whare o Antrim
 Pouaka Poutāpeta 2629,
 Te Whanganui-a-Tara 6140
 Waea 04 472 4341

Antrim House
 63 Boulcott Street, Wellington
 PO Box 2629, Wellington 6140
 Phone 04 472 4341
information@heritage.org.nz

Te Tari Takiwā o Te Tai Tokerau
 Pouaka Poutāpeta 836,
 Kerikeri 0245
 Waea 09 407 0470

Northland Area Office
 PO Box 836, Kerikeri 0245
 Phone 09 407 0470
infonorthland@heritage.org.nz

Te Tari Takiwā o Te Raki
 Pouaka Poutāpeta 105-291,
 Tāmakimakaurau 1143
 Waea 09 307 9920

Northern Regional Office
 PO Box 105-291, Auckland 1143
 Phone 09 307 9920
infonorthern@heritage.org.nz

Te Tari Takiwā o Te Raki Taha Whakararo
 Pouaka Poutāpeta 13339,
 Tauranga 3141
 Waea 07 577 4530

Lower Northern Area Office
 PO Box 13339, Tauranga 3141
 Phone 07 577 4530
infolowernorthern@heritage.org.nz

Te Tari Takiwā o Te Pūtahi a Māui
 Pouaka Poutāpeta 2629,
 Te Whanga-nui-a-Tara 6140
 Waea 04 494 8320

Central Regional Office
 PO Box 2629, Wellington 6140
 Phone 04 494 8320
infocentral@heritage.org.nz

Te Tari Takiwā o Te Tonga
 Pouaka Poutāpeta 4403,
 Ōtautahi 8140
 Waea 03 363 1880

Southern Regional Office
 PO Box 4403, Christchurch 8140
 Phone 03 363 1880
infosouthern@heritage.org.nz

Te Tari Takiwā o Ōtago me Murihiku
 Pouaka Poutāpeta 5467,
 Ōtepoti 9058
 Waea 03 477 9871

Otago/Southland Area Office
 PO Box 5467, Dunedin 9058
 Phone 03 477 9871
infodeepsouth@heritage.org.nz

FREEPHONE 0800 HERITAGE

WWW.HERITAGE.ORG.NZ

He mea tautoko nā te Kāwanatanga o Aotearoa mā roto
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 o Aotearoa**
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